

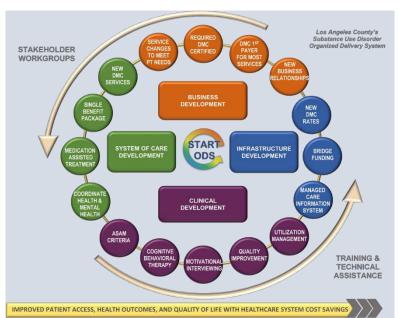
Flexible Financing For a Changing System of Care

Vital Healthcare Capital (V-Cap) is a non-profit social impact loan fund supporting community based providers amid payment and delivery system transformation. www.vitalcap.org

Through discussions with LA County DPH SAPC and providers, V-Cap is exploring what gaps in financial resources need to be filled for providers to thrive under START-ODS and related integration initiatives. The aim is to identify both near-term needs that could benefit from V-Cap financing; and establish whether a dedicated pool of flexible financing is needed for providers.

Financing Provider Capacity –Key Questions:

- What investments will providers need to:
 - → Perform under the new requirements of ODS
 - → Expand capacity
 - → Capture the opportunities of enhanced rates, and avoid refunding at reconciliation
- How will those investments be funded?
- Are there gaps in up-front funds needed for providers to thrive within these new programs?
- Which projects require near-term financing to proceed?
- Would a dedicated pool of advantaged financing useful to the provider community?



CAPACITY NEEDS IDENTIFIED BY SAPC

Service Capacity Expansion Needed For Early Phase ODS

- Adult Outpatient: expand Tx slots from 2,402 to 5,195
- Adult Intensive Outpatient: expand Tx slots from 375 to 689
- Adult Residential: expand beds from 1,220 to 2,365
- Adult Residential Med Detox: expand beds from 107 to 155
- Adult Opioid Treatment: expand Tx slots from 5,373 to 7,096
- Youth services: expanded capacity to expand youth served to 16,696

Organizational Capacity Needs

- Upgrade technology
- Clinical Workforce
- Administrative capacity
- Strategic planning
- Policies/Procedures
- Training
- Weekend/Evening hours
- Salary/Benefit enhancement