



Los Angeles County Regional Gang Violence Reduction Initiative

Semi-Annual Progress Report
April – September 2010

Los Angeles County Chief Executive Office

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Executive Summary

Background

On May 8, 2007, the Board of Supervisors (Board) directed the Chief Executive Officer (CEO) to work with the Countywide Criminal Justice Coordination Committee (CCJCC) and key County departments and commissions to identify additional collaborating partners from other municipal, State, and federal jurisdictions and/or agencies, as well as agencies such as think tanks, to review the findings and recommendations in the Advancement Project Report, the Mayor's Gang Reduction Strategy and the Sheriff's Report, to address the crisis of gang violence in Los Angeles County. In response to the Board's request, the CEO convened an executive steering committee to assist in the development of the analysis and recommendations. Additionally, the CEO devoted one staff full time to coordinate the compilation of data and assist in the gathering of information needed to prepare a recommendation.

On January 6, 2009, the Board adopted the CEO's formal proposal for a planning process in which four areas in the County -- Florence Firestone, Harbor Gateway, Monrovia Duarte, and Pacoima were designated demonstration sites and specific strategies would be developed in each area to address gangs and gang violence. To assist in that process, workgroups were convened in each demonstration site to focus on gang prevention, high-risk/re-entry and suppression efforts. Workgroups were comprised of residents, County and municipal agencies, and community and religious organizations. Each workgroup met approximately five times and their recommendations were the basis for the CEO's implementation plan for the demonstration sites. The recommendations were also informed by a set of guiding principles and outcomes developed by the recommendation development team (Attachment A).

Implementation Progress

On April 6, 2010, the Board instructed the CEO to implement a set of recommendations to address gang violence (INITIATIVE). Specifically, the CEO was directed to develop strategies that sought to: 1) prevent individuals and families from becoming involved in gang and/or delinquent activity; 2) intervene in the lives of individuals and families who have had contact with gangs or the justice system and provide sufficient services and resources to redirect them on a path towards self-sufficiency and mainstream integration; and finally, 3) to more strategically collaborate with law enforcement to proactively target violence and identify individuals and families who may need and desire assistance. Recommendations that targeted each of these strategies would be phased in over 18 months and measured periodically to determine their effectiveness. The over-arching goals of the INITIATIVE are focused on Prevention, High-Risk/Re-Entry and Suppression efforts. Additionally, the CEO was instructed to convene a task force to develop recommendations to address challenges to information sharing. This phased approach would lay a foundation in each of the four demonstration sites for both immediate and long term action. These recommendations assume a heavy reliance on the coordinated efforts of County departments, municipal partners, community organizations, and residents. Limited

governmental funds necessitated that resources be allocated and resourced more efficiently to achieve INITIATIVE goals. The initial recommendations were implemented through the following directives:

- Work with Interim Chief Probation Officer to identify and place a Site Coordinator in each of the four demonstration sites;
- Create Prevention and High-Risk/Re-Entry Workgroups in each demonstration site to assist in local implementation of INITIATIVE;
- Work with the Sheriff to develop coordinated, multi-jurisdictional suppression strategies in each of the four demonstration sites;
- Implement programming at County parks that includes extended programming and hours of operation, aimed at increasing park utilization among community residents;
- Implement programming at three County libraries aimed at increasing the usage of libraries by older teenagers;
- Implement the Probation Youth Community Transition Project (PYCTP) in each demonstration site aimed at providing enhanced family and transition services to 25 high risk probationers and their families;
- Implement quarterly resource and employment fairs in each of the demonstration sites aimed at young adults with criminal backgrounds or former gang affiliations;
- Increase integration and coordination of County department efforts and resources;
- Convene a taskforce to make recommendations to resolve information sharing challenges throughout the County; and
- Collect and evaluate data from four demonstration sites and report on outcomes.

Currently, the following actions have been taken by the CEO:

Administrative and Collaborative Efforts

- CEO staff along with Probation staff identified and placed personnel in each of the four demonstration sites to serve as Site Coordinators. Site Coordinators commenced their assignments August 2, 2010.
- Site Coordinators are in the process of meeting with local stakeholders and organizations to solicit their involvement in prevention and high-risk/re-entry efforts.
- Multi-agency collaboration and coordination has been the driving force of the

INITIATIVE. This sense of collaboration and coordination was immediately evidenced through the implementation of the Parks After Dark (PAD) Program as well as the PYCTP. Both projects depended greatly on both cooperation from County departments as well as coordinated action on the part of County and municipal partners. A primary role of the Site Coordinators is to engage a wide variety of stakeholders and foster cross-systems collaboration. Examples include:

- Collaboration with the City of Los Angeles (City) Gang Reduction and Youth Development (GRYD) Office that has yielded increased benefits to residents of both Pacoima and Harbor Gateway, which are both serviced by the County's and City's gang reduction efforts. INITIATIVE staff was instrumental in facilitating the placement of Public Social Services (DPSS) staff at the City's Family Resource Center (El Nido Family Source Center) in Pacoima. Through the GRYD Office, El Nido provides services to youth and families in Pacoima most susceptible to gang involvement. Having DPSS staff on site has allowed families most in need to access services in a more comprehensive manner.
- Alignment of the INITIATIVE with the recently funded Federal Promise Neighborhoods planning grant for Pacoima that seeks to support the educational process of youth from cradle to college. INITIATIVE staff is working with the grantee to ensure all data elements necessary during planning process are gathered and INITIATIVE goals are aligned with planning grant.
- CEO and County Counsel staff met to resolve challenges to information sharing related to components of this INITIATIVE. Specifically, County Counsel assisted in the development of a Program Participation Agreement (PPA) that will be used to fully inform families of our intent to share information and their ability to opt out of the agreement at any time. The PPA will be used for both youth and families participating in our PYCTP.

Prevention Efforts

- CEO staff in partnership with County Park staff implemented the PAD program in three County parks during the summer months. PAD parks were concentrated in two demonstration sites (Florence Firestone: Roosevelt and Watkins Parks and Monrovia Duarte: Pamela Park). CEO staff also partnered with the City's GRYD Office to provide County resources at two city parks (Harbor Gateway: Normandale Park and Pacoima: Humphrey Park) as part of Summer Night Lights. Programming began July 8, 2010 and continued through September 5, 2010. Approximately 31,000 individuals participated in the PAD program.
- Programming sponsored by Los Angeles County Public Library aimed at older teens began in July. Library staff provided reading/educational programs and recreational activities to youth during the summer months at three County libraries (Florence, Graham, and Duarte) and also at all three PAD parks. The participation in PAD allowed

library staff to reach a larger audience and introduce various community members to the varied services offered at the County libraries. Programming continues at both the County parks and libraries.

High-Risk/Re-Entry Efforts

- Site Coordinators have begun to identify and place Probation youth in the PYCTP which provides services to both youth and their families and aims to develop a more transparent and effective transition back into the community. To date, a total of 30 Selection Forms have been completed, and 15 of these cases have been selected for the PYCTP. Ten cases are still under review, and five have not been selected. Of those selected, six agreed to sign-up for the PYCTP, and nine cases are pending signed PPA from probationers and their primary caregivers.
- On September 14, 2010, the Department of Justice, Office of Justice Programs (DOJ) awarded the CEO a grant in the amount of \$750,000 to enhance the PYCTP. The grant will specifically fund community partners who will engage with both re-entering youth and their families and provide in-home intervention, prevention, and mental health services.
- Site Coordinators have partnered with local work source centers and community organizations to sponsor two resource and employment fairs to date, targeting individuals with criminal backgrounds. The two resource and employment fairs occurred:
 - Tuesday, September 28, 2010, San Fernando Valley Work Source Center; and
 - Thursday, October 21, 2010, Roosevelt Park

Suppression Efforts

- Suppression efforts in each of the four demonstration areas remain in place and efforts have begun to implement a protocol to notify and engage with gang-involved families that includes both suppression and intervention resources. As of September 30, 2010, gang crime is down 2.4 percent in the four demonstration sites.

Outcomes and Measures Efforts

- CEO staff in partnership with Public Health staff has begun implementing a plan to collect ongoing demographic data as well as data from various County agencies as related INITIATIVE recommendations are phased in. Additionally, Los Angeles Police Department (LAPD) COMPSTAT Unit in collaboration with Los Angeles Sheriff Department (LASD) has been providing monthly crime statistics for each demonstration site.

Summary and Next Steps

Prevention, High-Risk/Re-Entry and Suppression efforts have been implemented in each of the four demonstration sites. While it is premature to draw conclusions regarding the effectiveness of efforts to date, we will continue to assess the various efforts and report on their measurable impact on individuals, families, and communities. Additionally, we anticipate beginning a review of a report conducted by the Auditor Controller detailing gang prevention, intervention, and suppression programming in the County. This review will include follow-up with agencies and programs to obtain additional information and determine how best to align and streamline County programming addressing gang violence. Our next semi-annual report to the Board, due in June 2011, will detail our continued progress and recommendations for the INITIATIVE.

INITIATIVE Structure

Oversight

The Los Angeles County Regional Gang Violence Reduction Committee was formed to provide oversight responsibilities for the INITIATIVE and continues to be chaired by the County's CEO. Comprised of County department heads and principals of related non-County agencies, the committee reviews the implementation of INITIATIVE components and provides instruction and direction to CEO staff. The committee will continue to ensure that both County and non-County resources are coordinated with the INITIATIVE and align with agency core missions. The committee meets quarterly.

Staff

The CEO continues to provide one full time staff personnel to the INITIATIVE, who is responsible for coordinating the effort both internally with various County departments and across clusters and also with external partners and advocates. CEO staff is assisted by four site coordinators and a senior manager from the Probation Department. Staff has been loaned to the CEO for the duration of this INITIATIVE from the Probation Department. The site coordinators are responsible for the implementation of INITIATIVE components within each demonstration site and the Probation manager serves as their departmental liaison and also as staff to the CEO responsible for implementation of the INITIATIVE.

Budget

The Board appropriated \$1,051,000 to fund components of the INITIATIVE. Funds were allocated accordingly:

Table 1. Budget Allocations

Department	Amount	Fund Use
Chief Executive Office	\$393,000	Demonstration site specific projects; administrative assistance; supplies
Parks	\$413,000	Implementation of PAD Program
Library	\$245,000	Implementation of library programming and staff cost

To date, the CEO has expended funding to assist with the following efforts:

- Purchased Juvenile Justice Jeopardy software for use by the Public Defender's Office (PD) to make presentation before at-risk youth to increase their knowledge of juvenile law and its impact on their lives. Attorneys from the PD used the software to interact and engage with youth during PAD (\$3,000.00).
- Partnered with the City to sponsor programming at Normandale Park during the City's Summer Nights Light Program (\$25,000)

A description of the PAD Program is detailed on page 45 of this report and includes a description of the planning process and programming included. Similarly, on page 53 of this report is a description of the Library programming.

Site Coordinators

Site Coordinator Selection

As a result of an amendment to the Board action of April 6, 2010, it was determined that all four Site Coordinators would be selected from the Probation Department. CEO staff met with the Interim Probation Chief and determined the appropriate level of staff to fill the positions. It was determined that the Site Coordinator positions would be filled by Supervising Deputy Probation Officers and a Probation Director would also be assigned to the INITIATIVE to ensure proper department reporting and to assist with the overall INITIATIVE. A position bulletin was developed that listed the desired qualifications of the Site Coordinator and disseminated to all eligible applicants (see Appendix B). Ten individuals applied for the positions and nine were interviewed by a four-member panel comprised of senior level staff from Public Health, Human Relations Commission, Chief Executive Office, and Probation. Four individuals were selected for a second round of interviews by CEO and Probation staff and three were selected for Site Coordinator positions. While selection continues on the fourth coordinator, the Probation Director assigned to the INITIATIVE serves as the fourth coordinator. Once the remaining Site Coordinator is identified, the Probation Director will serve as the lead Probation staff personnel on loan to the CEO and will assist the CEO in developing, implementing, and reviewing all elements of the INITIATIVE. The coordinators are:

Edward Sykes	Florence Firestone
Kim Keating	Harbor Gateway
Eduardo Cordero	Monrovia Duarte
Greg McCovey	Pacoima

Each of the coordinators brings over 15 years of experience and expertise working with both juvenile and adult probationers as well as work with community organizations and academic institutions. Their broad experience base made them ideal candidates for this complex and far reaching position.

Site Coordinator Training

The coordinators commenced their duties August 2, 2010, and immediately began a three-week training and acclimation process under the CEO's direction, augmenting and enhancing their knowledge of services and resources offered by County and partner agencies. A Site Coordinator manual was developed as a resource detailing INITIATIVE background, planning process, recommendations, and protocols. Coordinators received briefings and presentations from a host of County departments and governmental agencies to ensure their understanding of departmental/agency resources and capacities. Those departments/agencies included:

Public Health	Children and Family Services
Mental Health	Child Support Services

Public Social Services	Los Angeles Unified School District
County Office of Education	Probation
Public Defender	Public Counsel
Human Relations Commission	

Site Coordinators also received full-day refresher training on Probation's juvenile risk assessment tool (Los Angeles Risk and Resiliency Checkup, LARRC) and motivational interviewing to enhance their skills engaging probation youth and families. In addition, Site Coordinators explored methodologies of working collaboratively with County Departments, State and municipal agencies, Community Based Organizations (CBOs) and community stakeholders, as well as potential opportunities of partnering with faith based organizations in order to implement the strategies of the INITIATIVE. Coordinators also began to meet with local community stakeholders, who were re-introduced to the INITIATIVE and given an opportunity to express their priorities related to gang violence issues and the community in general.

INITIATIVE Outcomes

During the planning phase of the INITIATIVE, a set of recommended outcomes and measures were developed based on community workgroup recommendations as well as a literature review conducted by Public Health staff who contributed to INITIATIVE planning and recommendation development. The outcome areas related to one or more of the INITIATIVE strategy recommendations and include:

- Sustained reductions in crime, gang involvement, and gang violence;
- Community economic development and family economic success;
- Safe public spaces and activities for all residents;
- Improved educational opportunities and outcomes;
- Successful transition within communities for re-entering youth;
- Improved community cohesion; and
- Improved health and mental health

The diagram on page 12 illustrates INITIATIVE recommendation strategies, outcomes and indicators. Recommendation strategies being implemented as of this report are highlighted in bold.

Potential measures for each of these outcome areas are detailed in Table 2 on page 13 and will be refined as INITIATIVE strategies are rolled out. A data collection plan was developed to collect data for Los Angeles County and the four demonstration sites, including demographic, crime, and County agency data. The data will be compiled from data sources at each agency as related INITIATIVE strategies are rolled out. An Access database was developed to compile the data, conduct analyses, and produce reports. As of this report, data are being collected for the following outcome areas, with current data collection activities for related INITIATIVE strategies listed underneath:

- Sustained reductions in crime, gang involvement, and gang violence
 - Demonstration site crime statistics reported monthly by LAPD COMPSTAT in collaboration with LASD
- Community economic development and family economic success
 - Reported attendance at employment resource fairs for re-entering young adults in the demonstration sites organized by Site Coordinators;
 - Economic outcomes currently tracked for families participating in the Probation Youth Community Transition Project (PYCTP) and compiled and reported by Public Health staff;
 - As evidenced by involvement of Public Social Services (DPSS) in multi-disciplinary assessment of Probation youth and families and effort to engage faith-based organizations in DPSS' community outreach.

- Safe public spaces and activities for all residents
 - Crime trends in park reporting districts and surrounding reporting districts during PAD reported by LASD Parks Bureau
 - PAD survey results, including questions about program satisfaction and safety, administered by Park staff and compiled by Public Health staff
- Improved educational opportunities and outcomes
 - Educational outcomes currently tracked for Probation youth and their siblings participating in PYCTP and compiled and reported by Public Health staff
 - As evidenced by SORT development of protocols to improve school enrollment for Probation youth
- Successful transition within communities for re-entering youth
 - A variety of outcomes currently tracked for Probation youth and their families participating in PYCTP and compiled and reported by Public Health staff
 - Juvenile Probation data for Los Angeles County and the four demonstration sites reported by Probation Department Juvenile Services Bureau
- Improved community cohesion
 - PAD survey comments analyzed for evidence of improved community cohesion
- Improved health and mental health
 - Health and mental health outcomes currently tracked for Probation youth and their families participating in PYCTP and compiled and reported by Public Health staff.
 - As evidenced by SORT development of protocols to ensure Probation youth have access to psychotropic medications, and to enhance delivery of mental health services to Probation youth in the community

These data elements are reported in the related INITIATIVE strategy sections of this report and will continue to be compiled and included in subsequent reports. Additional data will be collected and compiled as additional INITIATIVE strategies are phased in. CEO staff and Research Analyst will continue to develop partnerships with County agency data staff as well as staff implementing INITIATIVE strategies to compile ongoing outcome data for the INITIATIVE.

Los Angeles County Regional Gang Violence Reduction Initiative Strategies and Outcomes

Florence Firestone Harbor Gateway Monrovia Duarte Pacoima >> LA County

MISSION: Comprehensively address the root causes of gangs, gang involvement, and gang violence by partnering with community to address systemic barriers and create and expand sustained opportunities.

	RECOMMENDATIONS/STRATEGIES	OUTCOMES		SAMPLE INDICATORS
PREVENTION	✓ Parks After Dark extended hours and programming for youth/families	Safe Public Spaces and Activities for All Residents Improved Community Cohesion	Sustained Reductions in Crime, Gang Involvement, Gang Violence	Increased park and library usage Decreased neighborhood crime Increased positive community interaction
	✓ Enhanced Library programming for youth/families			
	▪ <i>Aligning community assets for coordinated prevention service delivery</i>	<i>Coordinated Delivery of Services</i>		Increased community and agency collaboration
	▪ <i>Increased access to EITC for low-moderate income families</i>	<i>Family Economic Success</i>		Increased number of families applying for EITC
	▪ <i>Coordinated truancy/dropout prevention efforts</i>	<i>Improved Educational Opportunities and Outcomes</i>		Decreased school truancy rates
	▪ <i>Assessing existing health and mental health resources and developing partnerships with community-based providers to improve access to services</i>	<i>Improved Health and Mental Health</i>		Increased community and agency collaboration Increased number of families utilizing services
HIGH-RISK/RE-ENTRY	✓ Probation Youth Community Transition Project	Successful Community Transition for Re-entering Youth Coordinated Delivery of Services Sustained Reductions in Crime, Gang Involvement, Gang Violence Improved Educational Opportunities and Outcomes Family Economic Success Improved Health and Mental Health	Sustained Reductions in Crime, Gang Involvement, Gang Violence	Decreased recidivism rates Increased community and agency collaboration Improved school attendance and achievement Increased employment rates for youth/ families Decreased family reliance on public assistance Improved health and mental health
	▪ Employment opportunities for high-risk youth and adults	<i>Community Economic Development / Family Economic Success</i>		Increased employment opportunities and rates
	✓ Resource fairs for young adults and adults re-entering the community	Successful Community Transition for Re-entering Youth Community Economic Development / Family Economic Success		Increased resource opportunities Decreased recidivism rates
	▪ <i>Exploring promising intervention strategies for multi-generational gang-involved families</i>	<i>Sustained Reductions in Crime, Gang Involvement, Gang Violence Family Economic Success, Improved Health and Mental Health</i>		Decreased crime and gang involvement Increased family access to services
	✓ Developing community outreach protocols in collaboration with community leaders and human relations specialists where appropriate	Sustained Reductions in Crime, Gang Involvement, Gang Violence Improved Community Cohesion		Increased community and agency collaboration Increased positive community interaction
SUPPRESSION	✓ Enhancing patrols and targeted suppression	Sustained Reductions in Crime, Gang Involvement, Gang Violence Improved Community Cohesion	Sustained Reductions in Crime, Gang Involvement, Gang Violence	Decreased crime and gang involvement
	▪ <i>Development and implementation of Cease Fire letter campaign</i>			Increased positive interaction between community and law enforcement
	▪ <i>Enhanced presence/visibility around parks and schools</i>			Increased community trust
	▪ <i>Ensuring law enforcement officers within the demonstration sites attend training on role of community partners and/or intervention workers</i>			Increased collaboration with prevention and intervention strategies
	▪ <i>Identifying processes for youth diversion and referral to services</i>			
SYSTEMS	Existing Resources Coordinating Committee Information Sharing Task Force	County Department Collaboration Community Engagement		Auditor Controller Report System Opportunities Review Team Coordinated Data Collection

Table 2. INITIATIVE Recommended Outcomes and Definitions

Outcome	Definition
Sustained Reductions in Crime, Gang Involvement, and Gang Violence	<ul style="list-style-type: none"> - Decrease in all Part I crimes¹ - Decrease in gang-related crimes - Decrease in gang membership
Community Economic Development and Family Economic Success	<ul style="list-style-type: none"> - Increased employment rates among youth and adults - Increased household income - Decreased reliance on public assistance
Safe Public Spaces and Activities for All Residents	<ul style="list-style-type: none"> - Improved community safety - Improved lighting in public spaces - Reduced blight, garbage, graffiti - Decreased fear in the community - Improved social cohesion
Improved Educational Opportunities and Outcomes	<ul style="list-style-type: none"> - Improved school safety - Decreased truancy and dropout rates - Increased attachment to school - Increased vocational and college-oriented career paths for youth - Increased adult and youth literacy and education levels - Increased school Academic Performance Index scores
Successful Transition within Communities for Re-entering Youth	<ul style="list-style-type: none"> - Decreased recidivism rates - Increased access to public social services and job opportunities - Increased employment rates - Improved health and mental health outcomes
Improved Community Cohesion	<ul style="list-style-type: none"> - Increased sense of trust and cohesion among neighbors - Decreased racial tension and racialized violence in the community - Increased feelings of safety in the community - Increased level of trust between community and government agencies
Improved Health and Mental Health	<ul style="list-style-type: none"> - Decreased substance abuse - Reduced chronic disease - Increased physical activity - Increased access to healthy foods

¹ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

Information Sharing Challenges

Representatives from both the CEO and County Counsel have met to address issues related to information sharing. Specifically, County Counsel assisted in the development of a PPA that will be used to fully inform families of our intent to share information and their ability to opt out of the agreement at any time. The PPA will be used for both youth and families identified in our PYCTP.

The larger question regarding the Countywide challenges to information sharing and potential resolutions will be addressed by aligning with existing efforts. CEO staff, in particular, Service Integration Branch (SIB), continues to review best practices in systems integration throughout the State and nation to determine how best to develop a platform where information may be shared while considering the need for information privacy and confidentiality. As this review continues, SIB will provide additional updates regarding their findings and resolutions.

Demonstration Site and Coordinator Overview

The four demonstration sites included in the INITIATIVE are characterized by high levels of gang violence. Florence Firestone and Pacoima in particular are characterized by higher levels of poverty and lower levels of education than Los Angeles County. While Harbor Gateway and Monrovia Duarte are more similar to Los Angeles County in these areas, or fare better in some areas, a primary challenge in these communities is lack of resources in unincorporated areas. Each of these demonstration sites has unique community needs and assets, requiring differing strategies for implementing INITIATIVE recommendations. This section of the report will include a geographic and demographic overview of each site, a brief description of the assets and needs of each community in terms of INITIATIVE implementation, crime data and trends, and details regarding the efforts of each site coordinator.

On August 2, 2010 demonstration Site Coordinators officially began their INITIATIVE assignments. Community stakeholder meetings remain an ongoing priority of the coordinators to ensure that all community members are aware of their presence and provided an opportunity to voice concerns. The relationships previously developed over the last year have continued with Site Coordinators outreaching to new stakeholders throughout each of the four demonstrations site locations. Considering the abbreviated time period in their respective assignments, the coordinators have made progress engaging stakeholders and providing the necessary leadership to implement the strategies associated with this INITIATIVE in the areas of prevention, high-risk/re-entry, and suppression. Activities intended to support and facilitate implementation of the shared recommendations to address multiple risk factors contributing to gangs and violence in the four demonstration sites, Monrovia Duarte, Pacoima, Florence Firestone, and Harbor Gateway, are outlined below.

Florence Firestone

Florence Firestone is located in South Los Angeles, and is shared by Supervisorial Districts One and Two (See Map on page 21). The demonstration site is comprised of parts of unincorporated Florence-Graham and Walnut Park, a small portion of Huntington Park, and the neighborhood of South Park in the City of Los Angeles. The demonstration site includes portions of the following zip codes: 90001, 90002, 90011, 90058, and 90255. Florence Firestone is bordered by the cities of Vernon, Huntington Park, South Gate to the east, and City of Los Angeles to the north, west, and south. Florence Firestone is also adjacent to some of the City of Los Angeles' GRYD zones, overlapping with the Newton GRYD zone to the north, and adjacent Florence Graham to the west, and Watts to the south.

The population density of Florence Firestone is more than eight times that of Los Angeles County overall. Demographically, the community has a much higher percentage of Hispanic/Latino population than Los Angeles County, and a much higher percentage of youth under the age of 18. The median household income in Florence Firestone is 37 percent lower than Los Angeles County, the unemployment rate nearly double that of Los Angeles County, double the percentage of households below 100 percent Federal Poverty Level, and more than three times the percentage of households on Public Assistance compared to Los Angeles County. Additionally, the percentage of the population with education less than high school is greater than Los Angeles County, particularly among adults age 25 and older, among whom 60.8 percent have less than a high school education.

The Florence Firestone demonstration site has several existing assets including County parks, libraries, Faith Based Organizations, Florence Firestone Community Center, Florence Firestone Community Leaders, LASD Youth Athletic League, LASD Century Boxing Gym, Probation Office, Public Schools, Florence Firestone Chamber of Commerce, and Florence Firestone Work Source Center, who all work to enhance the community. The leadership for Florence Firestone includes the Century Clergy Council, Florence Firestone Community Leaders, Florence Firestone Chamber of Commerce as well as assistance from Supervisorial Districts One and Two. There still remains much room for growth, collaboration, and vision.

Prevention Efforts

Florence Firestone Site Coordinator prevention activities include:

- Continuing collaborative efforts with the Florence Firestone and Graham Libraries through educational, recreational and literacy programs aimed at older teenagers provided by library staff;
- Developing after school/weekend strategy for youth that includes working collaboratively with LASD Century Boxing Gym representatives and the local Librarian who has committed to provide tutoring services for youth participating in the boxing program;

- Meeting with school stakeholders at Fremont High School and Edison Middle School in collaboration with LA Education Partnership with the goal of exploring supportive programming opportunities to address youth service needs;
- Working with Florence Firestone Workforce Investment Boards and DPSS to provide economic support for youth and families in the demonstration site;
- Supporting efforts of Florence Firestone Community Leaders to mentor youth and coordinating efforts with the LASD Florence Firestone Task Force to actively engage suppression efforts in the area; and
- Exploring potential opportunities to identify additional resources for eligible and qualified Florence Firestone families through DPSS applications for assistance with the potential support of the Florence Firestone Clergy Counsel.

High-Risk/Re-entry Efforts

Florence Firestone Site Coordinator high-risk/re-entry activities include:

- Coordinating efforts with Roosevelt, Washington, and Watkins Parks in order to collaborate and coordinate strategies for high risk youth that frequent the park and reside in the community;
- Coordinating the Multi-Disciplinary Team responsible for identifying and delivering services in accordance with the PYCTP, with three families selected and receiving services, and an additional four families being screened for eligibility;
- Connecting PYCTP participants with LASD's Youth Athletic League and other pro-social community activities;
- Collaborating with Florence Firestone Workforce Investment Board and Roosevelt Park staff to coordinate the "Second Chance Job and Resource Fair" on October 21, 2010. The event offered individuals with criminal backgrounds as well as other community members employment and resource opportunities;
- Identifying and developing outreach/support protocols with Community and Faith Based Organizations;
- Collaborating with Probation Officer assigned to Florence Firestone Graffiti Tracking Project to ensure that intervention and prevention resources are available to probationers and families identified through this effort; and

- Conducting training for the Probation Department's Camp Community Transition Program Deputies to discuss PYCTP and to coordinate the initial meetings with identified youth and their parents.

Suppression Efforts

Florence Firestone Site Coordinator suppression activities include:

- Coordinating efforts with LASD Community Liaison for Florence Firestone area;
- Meeting with LASD Century Clergy Council to develop efforts aimed at increasing community outreach and engagement;
- Participation in local Safe Passage efforts to ensure safety around school routes in Florence Firestone; and
- Meeting with LASD INITIATIVE lead to discuss suppression efforts and development of interventions aimed at multi-generation gang involved families.

Florence Firestone Crime Trends¹

LASD reported the following estimated number of gangs and gang members in Florence Firestone²:

- Estimated gangs: 13
- Estimated gang members: 3,756

Florence Firestone had the greatest numbers of crime of the four demonstration sites, and the highest percentage of Part I crimes³ that were violent (40 percent). YTD compared to 2009, Gang-related crime⁴, total Part I crime, and Part I Property crime decreased. Monthly Gang-related crime decreased in August and September. Part I Violent crime increased 11.2 percent compared to 2009; however, it decreased in September.

¹ The Overall Crime Trends section of this report (page 42) provides information on data sources and analysis.

² Los Angeles County Sheriff Department (LASD) estimate as of 12/1/10

³ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

⁴ Gang Related Crimes: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates

Table 3. Florence Firestone Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	245	249	+ 1.6%	Increased from April to July and dropped sharply in August and September
Part I crime	2162	2112	-2.3%	Increased 60% April through June, then decreased 39% by September
Part I Violent crime	768	854	+11.2%	40% of Part I crimes were violent crimes Doubled between April (76 crimes) and June (138 crimes) and then decreased 41% through September
Part I Property crime	1394	1258	-9.8%	Increased between April and September, ranging from 116 to 172 crimes per month

Los Angeles County Regional Gang Violence Reduction Initiative Florence Firestone¹ Demographic Snapshot

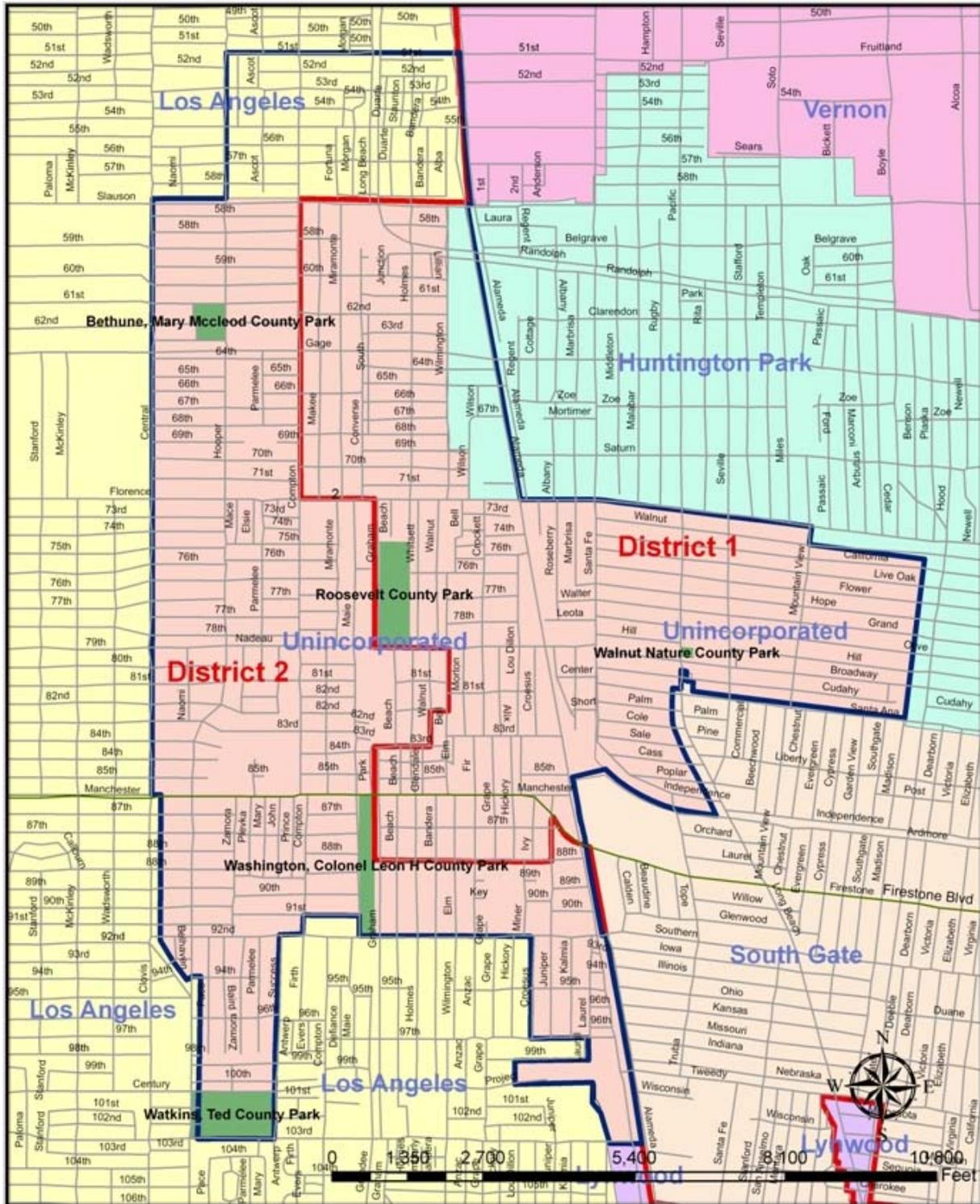
	Florence Firestone 2009 ²	Los Angeles County 2009 ³
Total Population	126,286	9,848,011
Population % Change (1990-2000)	+4.9%	+3.5%
Population Density (2000)⁴	16,799.7 ⁵	2,344.1
Race/Ethnicity	African American: 10.9%	8.8%
	Asian: N/A	13.8%
	Hispanic/Latino: 87.5%	47.8%
	White: N/A	27.3%
Youth (<18)	37.7%	25.8%
Primary Language Spoken at Home⁶	NA	43.8% English
Owner-Occupied Housing Units⁷	38.1%	48.2%
Median Household Income	\$35,119	\$55,499
Unemployment Rate (Sept 2010)⁸	24.3%	12.5%
Percent households below 100% FPL	28.4%	12.4%
Households on Public Assistance	11.2%	3.3%
Percent single parent households	39.1%	33.7%
Education: % Less Than High School (Age 18-24)	37.8%	20.1%
	60.8%	24.8%

Source: CEO - Service Integration Branch (October 2010)

- ¹ Based on Florence-Graham Census Designated Places (CDP) 2006-2008 ACS data, which is 50% of the demonstration site. Population estimate adjusted accordingly.
- ² Source: American Community Survey (ACS) 2006-2008 average for detailed tables. All numbers are based on surveys of a sample of the population, and are only estimates. In areas where the number of cases surveyed is too small, the data is not available, and is indicated by NA.
- ³ Based on 2009 ACS. The population estimate provided in March 2009 was based on the annual Population Estimates Projections, and was higher than ACS estimates. The ACS estimates are used here for the sake of consistency with the detailed tables data.
- ⁴ Population Density: Persons per square mile, Los Angeles Department of City Planning Demographic Research Unit.
- ⁵ Florence Firestone has a notably high density compared to the County average.
- ⁶ Primary language spoken at home: Language spoken at home for the population 5 years and older.
- ⁷ Owner-occupied housing units: Percent of total occupied housing units that are owner occupied
- ⁸ Unemployment Rates: September 2010 Unemployment Rate for Florence-Graham CDP, from State of California Employment Development Department. Unemployment rates are estimates based on current estimates of County unemployment rates multiplied by unemployment /employment ratios for each city and CDP at time of US Census 2000 and assumes that the rate of change in each City/CDP are the same as the County.



Los Angeles County Gang Violence Reduction Initiative Florence Firestone Demonstration Site



Harbor Gateway

Harbor Gateway is located in the Harbor Area of Los Angeles, comprised of parts of the City of Los Angeles and Unincorporated Los Angeles County, and shared by Supervisorial Districts Two and Four (See Map on page 27). The demonstration site includes portions of the following zip codes: 90248, 90501, 90502, 90710, and 90745. Harbor Gateway is bordered by the cities of Torrance to the west, Carson to the east, and Gardena to the north. Although there is no GRYD zone in the Harbor Gateway area, the City of Los Angeles provided Summer Night Lights programming at Normandale Park within the demonstration site.

The population density of Harbor Gateway is about three times that of Los Angeles County overall. Demographically, the community has a much higher percentage of African American population, but is otherwise demographically similar to Los Angeles County. Harbor Gateway has lower home ownership rates than Los Angeles County, and median household income is similar. Harbor Gateway has a much lower percentage of households below 100% FPL than Los Angeles County. Additionally, the percentage of population with high school education is somewhat higher than Los Angeles County overall.

Harbor Gateway is composed of both City of Los Angeles and unincorporated County areas, patrolled by LAPD/Harbor Division and LASD/Carson, respectively. Because of this mixed jurisdictional landscape, the area is challenged in obtaining a unified identity. There is one park and one library, both operated by the City of Los Angeles and located at the south end of the demonstration site. Residents must travel to nearby municipalities (e.g., Torrance and Carson) for shopping. In many neighborhoods children ride the bus to school, because there is no school nearby. The Harbor Gateway/South Neighborhood Council holds monthly meetings on issues impacting the city portion of the area. LAPD/Harbor Division has worked with several neighborhoods to create block watch groups. Economic and social organizations serving the area are located largely outside the demonstration site.

Prevention Efforts

Harbor Gateway Site Coordinator prevention activities include:

- Meeting with representatives from City of Los Angeles Council District 15 to ensure ongoing communication regarding collaborative efforts between INITIATIVE and City elected representatives;
- Meeting with representatives from the City of Los Angeles GRYD Office to discuss how best to collaborate on prevention and intervention efforts aimed at similar populations in the Harbor Gateway area;

- Participated in the City of Los Angeles SNL programming at Normandale Park in support of County Departments' Resource Fair nights as well as participating on the oversight committee responsible for planning SNL at Normandale Park; and
- Meeting with representatives from Toberman Neighborhood Center and presented/discussed collaboration on prevention and high-risk/re-entry strategy efforts (including the Gang Reduction And Community Engagement Project - GRACE) in the Harbor Gateway Demonstration Project site area.

High-Risk/Re-entry Efforts

Harbor Gateway Site Coordinator high-risk/re-entry activities include:

- Meeting bi-weekly with GRACE Project coordinator to ensure prevention and high-risk/re-entry efforts in the Harbor Gateway area are coordinated with INITIATIVE;
- Meeting with representatives from the Work Force Investment Board and other related entities to secure their partnership in preparation for Harbor Gateway's future "Second Chance Employment and Resource Fair" scheduled for January 2011;
- Coordinating the MDT responsible for identifying and delivering services in accordance with the PYCTP, with one family selected and receiving services, two families selected pending signed PPAs, and an additional six families being screened for eligibility;
- Conducting training for the Probation Department's Camp Community Transition Program Deputies to discuss PYCTP and to coordinate the initial meetings with identified youth and their parents. Effort critical to ensure Probation supervision deputies are fully informed about PYCTP and its related services;
- Meeting with City of Los Angeles GRYD staff to discuss City gang intervention efforts in the Harbor Gateway area and devise a referral process for City referred youth and families; and
- Meeting with DPSS District Manager to identify a representative to participate on the Harbor Gateway MDT, a component of the PYCTP.

Suppression Efforts

Harbor Gateway Site Coordinator suppression activities include:

- Meeting with Captain and staff of LASD Carson Station to discuss INITIATIVE and efforts underway by LASD to implement "Gang Notification Letter" Project;

- Participating in Gang Diversion Team roundtable at Carson station where at risk youth are provided services and resources to ensure Harbor Gateway youth and families are included in effort;
- Meeting with LAPD Harbor Division to discuss INITIATIVE and determine how best to coordinate suppression/intervention efforts including Juvenile Impact Program (JIP) being facilitated by LAPD; and
- Meeting with LASD INITIATIVE lead to discuss suppression efforts and development of interventions aimed at multi-generation gang involved families

Harbor Gateway Crime Trends¹

LASD reported the following estimated number of gangs and gang members in Harbor Gateway²:

- Estimated gangs: 35
- Estimated gang members: 11,770

Harbor Gateway had the second greatest number of Part I crime³ of the demonstration sites. Harbor Gateway saw the greatest decreases in crime compared to other sites. YTD compared to 2009, Gang-related crime⁴ decreased nearly 40 percent compared to 2009. Although monthly crime generally decreased, Gang-related crime increased in September.

Table 4. Harbor Gateway Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	68	42	-38.2%	Decreased from April to August, and then increased in September
Part I crime	1736	1462	-15.8%	Decreased 16% overall April through September
Part I Violent crime	252	239	-5.2%	16% of Part I crimes were violent crimes Steady April through September, ranging from 23-33 crimes
Part I Property crime	1484	1223	-17.6%	Decreased between April and September, ranging from 111 to 151 crimes per month

¹ The Overall Crime Trends section of this report (page 42) provides information on data sources and analysis.

² LASD estimate for Harbor Gateway as of 6/1/10

³ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

⁴ Gang Related Crimes: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates

Los Angeles County Regional Gang Violence Reduction Initiative Harbor Gateway¹ Demographic Snapshot

	Harbor Gateway 2009 ²			Los Angeles County 2009 ³
Total Population	42,072			9,848,011
Population % Change (1990-2000)	+6.0%			+3.5%
Population Density (2000)⁴	7,924.0			2,344.1
Race/Ethnicity	African American: 15.7%			8.8%
	Asian: 15.0%			13.8%
	Hispanic/Latino: 54.2%			47.8%
	White: 11.7%			27.3%
Youth (<18)	26.4%			25.8%
Primary Language Spoken at Home⁵	40.1% English only	42.1% Spanish only	22.1% Other only	43.8% English
Owner-Occupied Housing Units⁶	40.7%			48.2%
Median Household Income	\$55,454			\$55,499
Unemployment Rate (Sept 2010)⁷	NA			12.5%
Percent households below 100% FPL	3.7%			12.4%
Households on Public Assistance	2.3%			3.3%
Percent single parent households	23.3%			33.7%
Education: % Less Than High School (Age 18-24)	16.9%			20.1%
(Age 25+)	21.1%			24.8%

Source: CEO - Service Integration Branch (October 2010)

¹ Source: Los Angeles Department of City Planning, Demographic Research Unit, 2008 estimates.

² Source: American Community Survey (ACS) 2006-2008 average for detailed tables. All numbers are based on surveys of a sample of the population, and are only estimates. In areas where the number of cases surveyed is too small, the data is not available, and is indicated by NA.

³ Based on 2009 ACS. The population estimate provided in March 2009 was based on the annual Population Estimates Projections, and was higher than ACS estimates. The ACS estimates are used here for the sake of consistency with the detailed tables data.

⁴ Population Density: Persons per square mile, Los Angeles Department of City Planning Demographic Research Unit.

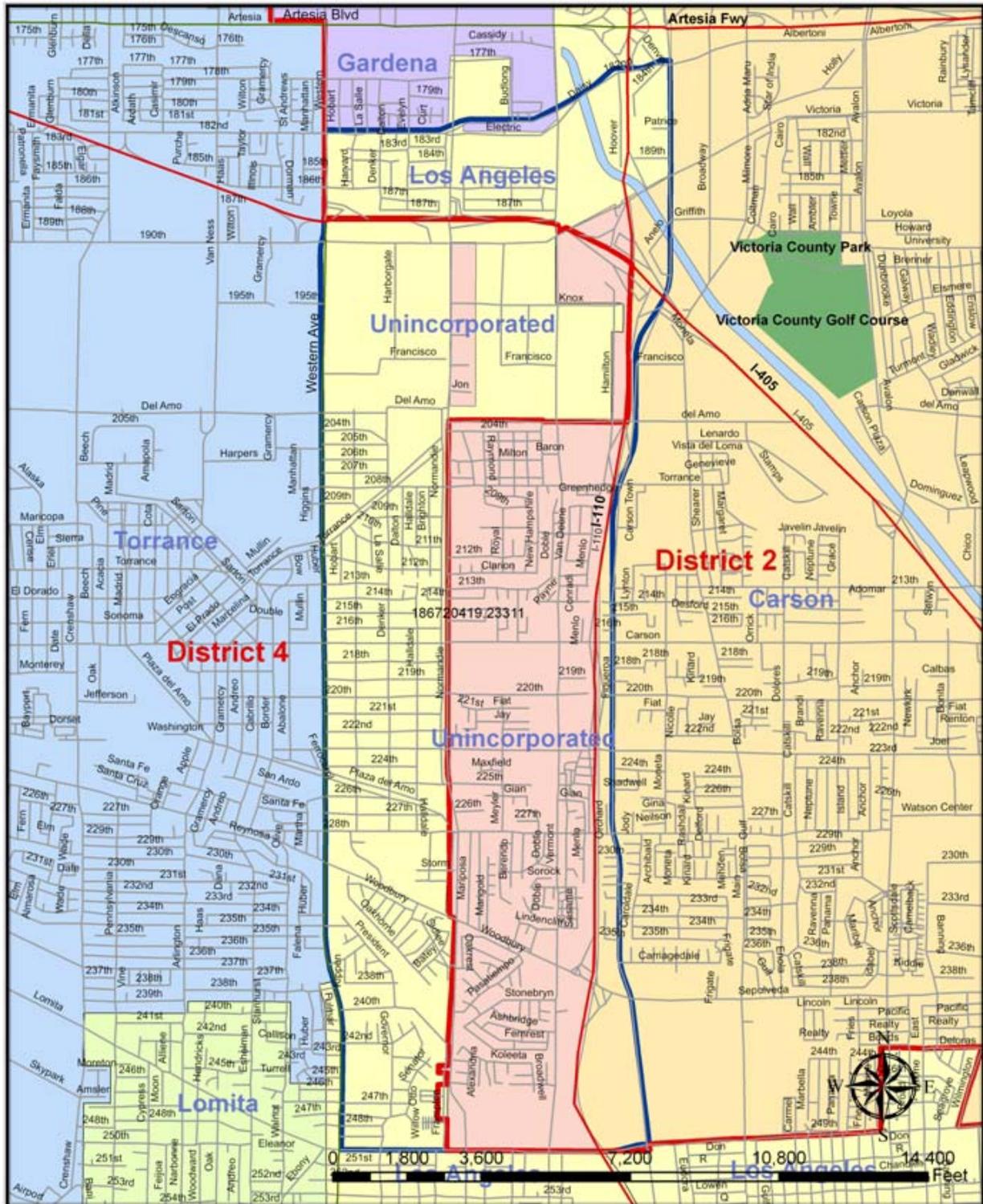
⁵ Primary language spoken at home: Language spoken at home for the population 5 years and older.

⁶ Owner-occupied housing units: Percent of total occupied housing units that are owner occupied

⁷ Unemployment Rates: September 2010 Unemployment Rate estimate for Harbor Gateway is unavailable from State of California Employment Development Department.



Los Angeles County Gang Violence Reduction Initiative Harbor Gateway Demonstration Site



Monrovia Duarte

Monrovia Duarte is located in the San Gabriel Valley, comprised of portions of the cities of Monrovia and Duarte, as well as unincorporated Los Angeles County, and is part of Supervisorial District Five (See Map on page 33). The demonstration site includes portions of the following zip codes: 91006, 91010, and 91016. Monrovia Duarte is bordered by Arcadia to the west and Irwindale to the southeast.

Monrovia Duarte is demographically similar to Los Angeles County overall, with a somewhat higher percentage of White population as well as residents whose primary language is English. The Median household income is higher than Los Angeles County, and the unemployment rate is lower than Los Angeles County. However, Monrovia Duarte has a higher percentage of households below 100% FPL. The percentage of population with high school education is higher than Los Angeles County overall.

The City of Monrovia has its own police department, fire department, and school district. The City of Duarte also has its own school district, but contracts for safety and fire services with the County of Los Angeles. The two school districts share responsibility in educating the youth that reside in the unincorporated portions of the area. The City of Monrovia executed a Civil Gang Injunction targeting the “DurocCrip,” “Eastside Duarte 13,” and “Monrovia Nuevo Varrio 13” gangs including the unincorporated portion. The City of Duarte is not included in the gang injunction. Both cities offer prevention and intervention services through the police, city and school districts. Duarte also contracts with the Los Angeles Probation Department to provide Probation Officers at its elementary, middle, and high schools to assist with prevention efforts and to enhance supervision of minors in the area on Probation. A Probation officer is also located at Monrovia High School and at Pamela Park located in the unincorporated area of the demonstration site. The Monrovia Arcadia Duarte Town Council (MAD Town Council) is a volunteer elected body that directs attention on the needs of the unincorporated area. Attendance and resident participation remains a challenge. The Duarte Community Mediation Team (CMT) is comprised of representatives from local churches that endeavor to address issues related to gangs, school safety, and racial/cultural dynamics.

Prevention Efforts

Monrovia Duarte Site Coordinator prevention activities include:

- Continuing collaborative efforts with the Duarte Library through educational, recreational, and literacy programs aimed at older teenagers provided by library staff;
- Meeting with the Business License Officer for the City of Monrovia and coordinating efforts with their local Monrovia Area Partnership (MAP) program to explore employment opportunities for youth in the demonstration area;

- Facilitating PAD – Pamela Park Community Debriefing meeting in preparation for Pamela Park’s 2011 PAD summer event;
- Attending the MAD Town Council meetings as well as presentation/discussion of INITIATIVE and soliciting their assistance to engage local churches to increase community level engagement; and
- Meeting with the Monrovia City Manager and Division Planning Manager, and Monrovia City Council members to ensure their understanding of INITIATIVE and to request alignment of local efforts with INITIATIVE.

High-Risk/Re-entry Efforts

Monrovia Duarte Site Coordinator high-risk/re-entry activities include:

- Meeting with the Duarte City Manager and the Director of Public Safety to provide additional support to the City’s intervention efforts;
- Meeting with Duarte Unified Superintendent to develop a protocol for transitioning probation youth back into community schools;
- Meeting with the California Department of Corrections and Rehabilitations local office that services the Monrovia Duarte demonstration project area to assist with service referrals for parolees and increase re-entry efforts in the demonstration area;
- Meeting with LA Works and City Of Duarte Crime Prevention Specialist to discuss job training, remedial education, transitional housing, drug counseling and facilitating future job fairs for individuals with criminal backgrounds and solicit their involvement in 2nd chance job and resource fair being planned;
- Meeting with representatives from DPSS to both establish contact, discuss services, and coordinate the Monrovia Duarte MDT component of the Probation Youth Community Transition Project;
- Meeting with Monrovia High School Principal and Assistant Principal to discuss INITIATIVE and seek their direct assistance in addressing educational issues related to probation youth returning to school after incarceration;
- Accompanying Monrovia PD on their 2-11 p.m. patrol ride along to better understand the crime trends and patterns in the area;
- Meeting with Pasadena Police Department Command staff to discuss re-entry/re-integration efforts underway for youth and adults in Pasadena in preparation for developing similar model in demonstration area;

- Conducting training for the Probation Department's Camp Community Transition Program Deputies to discuss PYCTP and to coordinate the initial meetings with identified youth and their parents. Effort critical to ensure Probation line staff are fully informed about PYCTP and its related services;
- Providing an orientation to the Probation Department's Foothill Juvenile Deputies on elements of the INITIATIVE and explain how it supports their efforts in the community; and
- Coordinating the MDT responsible for identifying and delivering services in accordance with the PYCTP, with one family selected and receiving coordinated services, one selected pending a signed PPA, and an additional five families being screened for eligibility.

Suppression Efforts

Monrovia Duarte Site Coordinator suppression activities include:

- Meeting with stakeholders in the community including Captain and staff at the LASD Temple Station as well as Monrovia Police Department staff to provide them with an overview of the INITIATIVE;
- Participating on the Safe City Safe Campus Steering Committee, which seeks to coordinate safety issues on all school campuses in Monrovia and is a critical first point in identifying troubled youth on campuses; and
- Meeting with LASD INITIATIVE lead to discuss suppression efforts and development of interventions aimed at multi-generation gang involved families.

Monrovia Duarte Crime Trends¹

LASD reported the following estimated number of gangs and gang members in Monrovia Duarte²:

- Estimated gangs: 6
- Estimated gang members: 1,633

Monrovia Duarte saw the greatest increases in crime of the four demonstration sites, though numbers were comparatively smaller. YTD compared to 2009, Gang-related crime³ tripled

¹ The Overall Crime Trends section of this report (page 42) provides information on data sources and analysis. Please note that crime trends reflect LASD data for the Duarte and unincorporated county portions of the demonstration site; crime data from Monrovia PD are pending.

² LASD estimate for Monrovia Duarte as of 6/1/10

³ Gang Related Crimes: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates

compared to 2009, increasing from 11 to 33 crimes. Part I Violent crimes⁴ also increased 15.9 percent. Overall, monthly Part I crime was steady between April and September, and Part I Property crime decreased.

Table 5. Monrovia Duarte Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	11	33	200%	Peaked in May and June, decreased in July, and then increased in August and September
Part I crime	534	547	2.4%	Steady April through September, ranging from 50-61 crimes per month
Part I Violent crime	88	102	15.9%	19% of Part I crimes were violent crimes Increased 67% from April (9 crimes) through September (15 crimes)
Part I Property crime	446	445	-0.2%	Decreased between April and September, ranging from 41 to 52 crimes per month

⁴ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

Los Angeles County Regional Gang Violence Reduction Initiative Monrovia Duarte¹ Demographic Snapshot

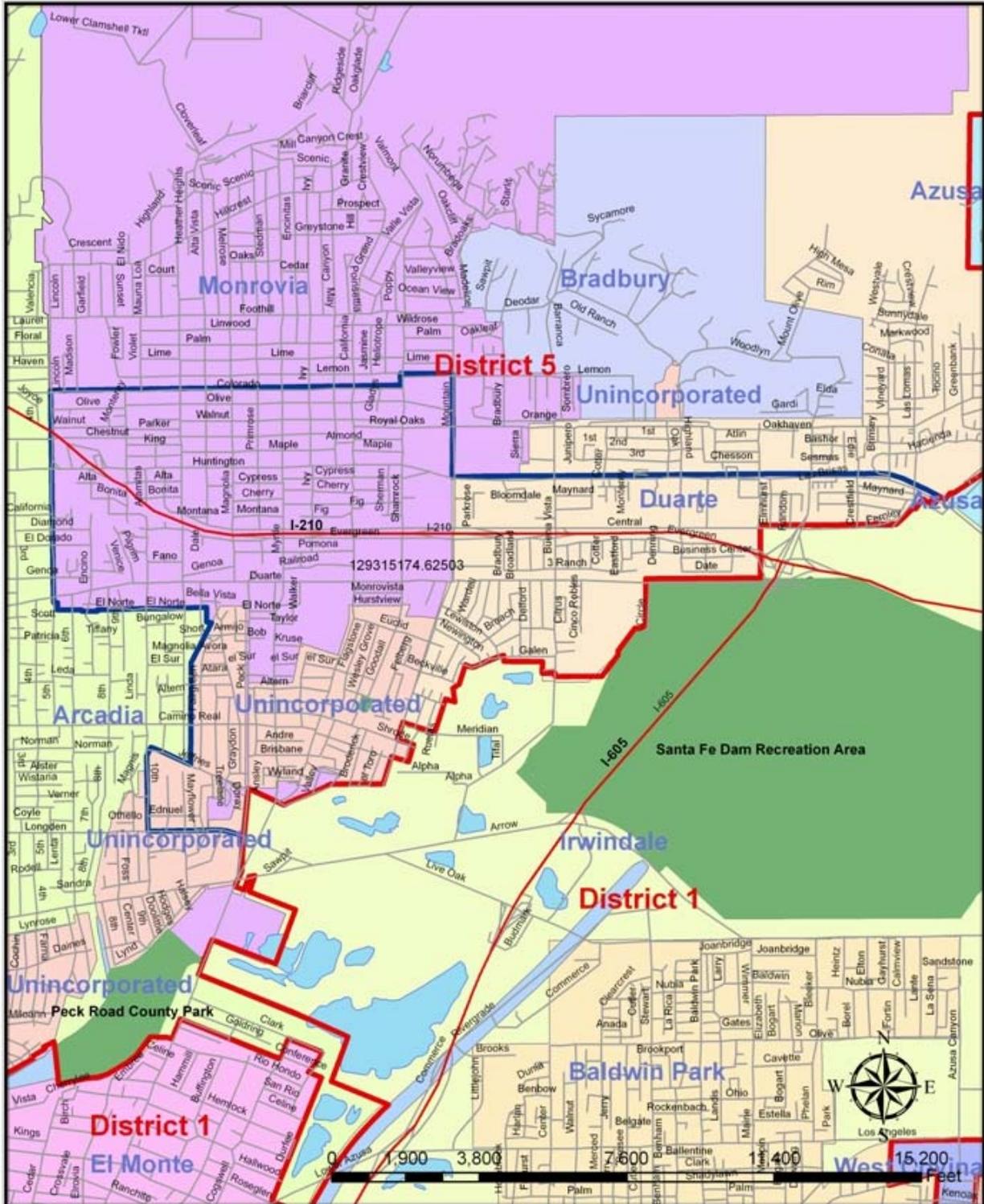
	Monrovia Duarte 2009 ²			Los Angeles County 2009 ³
Total Population	38,899			9,848,011
Population % Change (1990-2000)	+4.5%			+3.5%
Population Density (2000)⁴	2,685.7			2,344.1
Race/Ethnicity	African American: 7.5%			8.8%
	Asian: 5.9%			13.8%
	Hispanic/Latino: 39.7%			47.8%
	White: 37.9%			27.3%
Youth (<18)	24.3%			25.8%
Primary Language Spoken at Home⁵	56.7% English only	30.6% Spanish only	12.7% Other only	43.8% English
Owner-Occupied Housing Units⁶	58.3%			48.2%
Median Household Income	\$64,713 ⁷			\$55,499
Unemployment Rate (Sept 2010)⁸	10.3%			12.5%
Percent households below 100% FPL	17.3%			12.4%
Households on Public Assistance	3.0%			3.3%
Percent single parent households	30.1%			33.7%
Education: % Less Than High School (Age 18-24)	13.4%			20.1%
(Age 25+)	16.8%			24.8%

Source: CEO-Service Integration Branch (October 2010)

- ¹ Data are based on Monrovia and Duarte cities, 2006-2008 ACS data. The demonstration site consists of 50% Monrovia and 85% Duarte cities. The population count is adjusted accordingly.
- ² Source: American Community Survey (ACS) 2006-2008 average for detailed tables. All numbers are based on surveys of a sample of the population, and are only estimates. In areas where the number of cases surveyed is too small, the data is not available, and is indicated by NA.
- ³ Based on 2009 ACS. The population estimate provided in March 2009 was based on the annual Population Estimates Projections, and was higher than ACS estimates. The ACS estimates are used here for the sake of consistency with the detailed tables data.
- ⁴ Population Density: Persons per square mile, Los Angeles Department of City Planning Demographic Research Unit.
- ⁵ Primary language spoken at home: Language spoken at home for the population 5 years and older.
- ⁶ Owner-occupied housing units: Percent of total occupied housing units that are owner occupied
- ⁷ Median household income for Monrovia Duarte is the average of the median income of the Duarte and Monrovia cities.
- ⁸ Unemployment Rates: September 2010 Unemployment Rate is average of Monrovia and Duarte cities, from State of California Employment Development Department. Unemployment rates are estimates based on current estimates of County unemployment rates multiplied by unemployment /employment ratios for each city and CDP at time of US Census 2000 and assumes that the rate of change in each City/CDP are the same as the County.



Los Angeles County Gang Violence Reduction Initiative Monrovia Duarte Demonstration Site



Pacoima

Pacoima is located in the northeast San Fernando Valley, entirely within the City of Los Angeles, and within Supervisorial District Three (See Map on page 39). The demonstration site includes portions of the following zip codes: 91331, 91340, and 91342. The Pacoima community is also a GRYD zone for the City of Los Angeles. Pacoima borders the City of Los Angeles communities of Arleta, Sylmar, and Lake View Terrace, as well as the City of San Fernando.

The population density of Pacoima is three and a half times that of Los Angeles County, and its population has grown at nearly twice the rate as Los Angeles County overall. Demographically, Pacoima's population is 84.4 percent Hispanic/Latino, nearly double the percentage of Los Angeles County's population, and a much lower percentage of youth under age 18. A majority of Pacoima's households speak Spanish only. Pacoima has a much higher percentage of owner occupied housing than Los Angeles County, and its median household income is similar. However, Pacoima has a higher percentage of households below 100 percent FPL. Additionally, the percentage of the population with education less than high school is greater than Los Angeles County, particularly among adults age 25 and older, among whom 46.5 percent have less than a high school education.

Pacoima has several long established community networks that target gang activity, as well as a number of other community service concerns. Government services are provided by both the City and County of Los Angeles. There are numerous community based organizations providing leadership at the community level in Pacoima. Despite the community's commitment and the leadership from Pacoima stakeholders, there remains a significant need for greater coordination to address gangs and violence. In order to avoid service duplication, County and City will continue to collaborate and enhance service delivery to the residents of Pacoima.

Prevention Efforts

Pacoima Site Coordinator prevention activities include:

- Continuing to explore service delivery opportunities for youth and families through the Pacoima Community Initiative (PCI) and San Fernando Neighborhood Partnership;
- Meeting with the GRYD Program Director and Pacoima GRYD Manager in order to present a set of strategies that will support the leveraging of resources while avoiding duplication of services;
- Coordinating an effort that led to the placement of a staff member (Eligibility Worker) from DPSS at the El Nido Family Resource Center in Pacoima for a full day each week;

- Meeting with the social worker assigned to Pacoima Charter Elementary school with the goal of forming a team to develop strategies to address truancy issues at the school; and
- Coordinating the County's participation in the City of Los Angeles Summer Nights Lights (SNL) programming at Humphrey Park and facilitating the County Department Resource Fair nights.

High-Risk/Re-entry Efforts

Pacoima Site Coordinator high-risk/re-entry activities include:

- Joining the San Fernando Valley Neighborhood Partnership Committee which includes LAUSD, San Fernando and Kennedy High School Administrators, LA Education Partnership and Los Angeles Office of Education (LACOE). This committee will assist with coordination of the PYCTP at San Fernando High School and support family service needs;
- Attending regularly PCI meetings. The PCI endeavors to coordinate efforts underway by State, County, and City, Schools, CBOs, and community members throughout the Pacoima area. Attending this monthly meeting provides an opportunity to ensure services are coordinated in Pacoima;
- Assisting in planning the "Second Chance Job and Resource Fair" that took place on September 28, 2010. The event, led by the Northeast Work Source Center, offered individuals with criminal backgrounds as well as other community members, employment and resource opportunities. The seventh annual "Second Chance Job and Resource Fair" counted more than 1000 participants. In addition, the work source center committed to exploring opportunities to increase "soft" skill training amongst Probationers and Parolees in locations more amenable to those populations;
- Coordinating the MDT responsible for identifying and delivering services in accordance with the PYCTP, with one family selected and receiving services, and an additional six families selected pending signed PPAs.
- Conducting training for the Probation Department's Camp Community Transition Program Deputies to discuss PYCTP and to coordinate the initial meetings with identified youth and their parents. Effort critical to ensure Probation line staff are fully informed about PYCTP and its related services

Suppression Efforts

Pacoima Site Coordinator suppression activities include:

- Meeting with LAPD Foothill Division and providing an overview of the INITIATIVE. Meeting was also an opportunity to identify challenged families whenever there was contact through a Community Law Enforcement And Recovery (CLEAR) operation;
- Meeting with LAPD Foothill to discuss the PYCTP and other community at-risk issues such as truancy and curfew; and
- Meeting with LASD INITIATIVE lead to discuss suppression efforts and development of interventions aimed at multi-generation gang involved families

Pacoima Crime Trends¹

LAPD reported the following estimated number of gangs and gang members in Pacoima²:

- Estimated gangs: 36
- Estimated gang members: 5,398

Pacoima had the second greatest number of Gang-related crime³ of the four demonstration sites. YTD through September, Gang-related crime and Part I Property crime⁴ increased compared to 2009. Part I Violent crime decreased more in Pacoima than the other demonstration sites (-16%). Monthly Gang-related crime decreased April to August, and then increased in September. Monthly Part I Violent crime generally increased April through September.

Table 6. Pacoima Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	131	120	-8.4%	Decreased from April to August, and increased in September
Part I crime	985	1001	1.6%	Increased 27% overall April through September
Part I Violent crime	287	241	-16%	24% of Part I crimes were violent crimes Generally increased April through September
Part I Property crime	698	760	8.9%	Generally increased between April and September, ranging from 68 to a peak of 115 crimes per month in July

¹ The Overall Crime Trends section of this report (page 42) provides information on data sources and analysis.

² LAPD Foothill Area Gang Impact Team: Estimate as of 11/12/10 includes every gang listed in our database, large and small, and also includes the full estimated membership even if only part of the gang territory is in Foothill and the rest is in a neighboring division.

³ Gang Related Crimes: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates

⁴ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

Los Angeles County Regional Gang Violence Reduction Initiative Pacoima¹ Demographic Snapshot

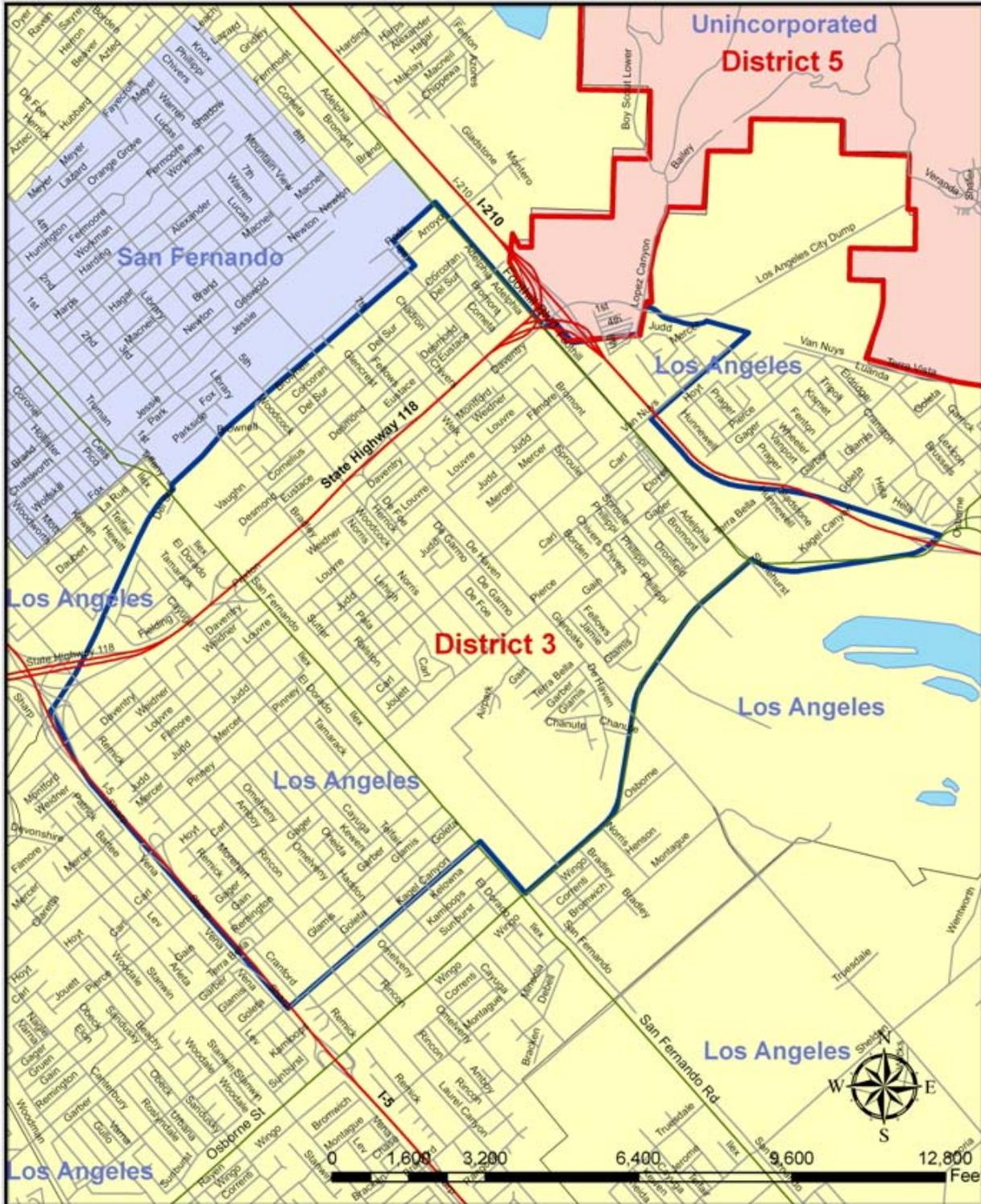
	Pacoima 2009 ²			Los Angeles County 2009 ³
Total Population	79,189			9,848,011
Population % Change (1990-2000)	+6.3%			+3.5%
Population Density (2000)⁴	8,237.0			2,344.1
Race/Ethnicity	African American: 3.6%			8.8%
	Asian: 4.3%			13.8%
	Hispanic/Latino: 84.4%			47.8%
	White: 6.8%			27.3%
Youth (<18)	11.3%			25.8%
Primary Language Spoken at Home⁵	21.4% English only	73.9% Spanish only	4.6% Other only	43.8% English
Owner-Occupied Housing Units⁶	63.4%			48.2%
Median Household Income	\$53,470			\$55,499
Unemployment Rate (Sept 2010)⁷	N/A			12.5%
Percent households below 100% FPL	15.7%			12.4%
Households on Public Assistance	3.3%			3.3%
Percent single parent households	34.1%			33.7%
Education: % Less Than High School (Age 18-24)	29.3%			20.1%
(Age 25+)	46.5%			24.8%

Source: CEO-Service Integration Branch (October 2010)

- ¹ Pacoima is based on the Public Use Microdata Area (PUMA) 5403, ACS 2009. Pacoima population data is adjusted for 60% of the PUMA.
- ² Source: American Community Survey (ACS) 2006-2008 average for detailed tables. All numbers are based on surveys of a sample of the population, and are only estimates. In areas where the number of cases surveyed is too small, the data is not available, and is indicated by NA.
- ³ Based on 2009 ACS. The population estimate provided in March 2009 was based on the annual Population Estimates Projections, and was higher than ACS estimates. The ACS estimates are used here for the sake of consistency with the detailed tables data.
- ⁴ Population Density: Persons per square mile, Los Angeles Department of City Planning Demographic Research Unit.
- ⁵ Primary language spoken at home: Language spoken at home for the population 5 years and older.
- ⁶ Owner-occupied housing units: Percent of total occupied housing units that are owner occupied
- ⁷ Unemployment Rates: September 2010 Unemployment Rate estimate for Pacoima is unavailable from State of California Employment Development Department.



Los Angeles County Gang Violence Reduction Initiative Pacoima Demonstration Site



Expectations and focus in the next 90-days

- Utilize engagements made over the last 90 days to identify stakeholders and organizations for both the Prevention and High-Risk/Re-entry Workgroups. Ensure that where similar local workgroups/committees are already in place, attempt is made to partner with local efforts to accomplish the goals of the INITIATIVE;
- Continue developing objectives in consideration of the engagement opportunities associated with the previously utilized Boston Cease Fire model with the intent of implementing in each demonstration in next 90 days;
- Working collaboratively with local community agencies to conduct employment and resource fairs in support of Probation and paroled youth and adults returning to the community from incarceration. Also, increase awareness of the Earned Tax Credit and other governmental incentives intended to decrease barriers to employment for individual with criminal backgrounds; and
- Developing additional opportunities and protocols in order to address the service needs of multi-generational gang-involved families. This effort will require coordination of prevention, high-risk/re-entry and suppression efforts in order to interrupt the cycle and legacy of gang activity. Where appropriate, community outreach/support of human relation specialist and gang violence interrupters will be employed.

Suppression Efforts

Suppression efforts led by the LASD have continued throughout the planning and implementation of the INITIATIVE. The LASD and the LAPD proactively developed a shared crime data platform that allows for the compilation of crime data from reporting district patrolled by either agency in the demonstration sites. This shared data platform has allowed for greater coordination among the agencies and a clearer picture of gang trends in the demonstration sites.

LASD has also implemented the Community Based Information System (CBIS). CBIS is designed to combine crime data, demographics, social service referrals, school information and other relevant data and make the data more accessible to police agencies, in particular, patrol deputies and officers. Information contained in CBIS will be accessible to law enforcement partners within Los Angeles and Orange Counties. CBIS will increase the capability of law enforcement agencies to effectively identify and assess problem areas, without regard to jurisdictional boundaries and, in addition, will enable officers to refer community members to services.

CEO staff and Site Coordinators have met with LASD to begin development of a protocol to notify and engage with potentially gang-involved families or troubled families in each of the demonstration sites. This protocol will provide families with information regarding the consequences of gang activity and also information regarding resources available to families to deal with social, economic, educational or health challenges. Coordinators have also met with LASD staff to coordinate activities to assist parolees that are transitioning back into the community after being released from state prison.

Overall Crime Trends

Crime trends since adoption of the INITIATIVE by the Board in April 2010 are reported here. The LAPD COMPSTAT Unit, in collaboration with the LASD, have been compiling and disseminating monthly crime reports for each of the demonstration sites since May 2009 (see Appendix C for a copy of the September 2010 report). Monthly reports showing year-to-date (YTD) crime figures were entered in an Access database to enable us to show monthly crime numbers and trends in addition to YTD comparisons between 2010 and 2009 (see Appendix D for Monthly Crime Trend charts). All YTD trends indicated in this report are comparisons between YTD 2009 and YTD 2010. The following crime categories are captured in this section:

- Gang Related Crime^{1,2}: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates
- Violent Gang Related Crime: Gang related crime against persons
- Part 1 Crime³: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)
- Violent Part 1 Crime: Part 1 crimes which are against persons

Overview

Compared with 2009, crime in all demonstration sites YTD September 2010 has decreased. YTD comparisons between 2009 and 2010 show decreased Gang-related (-2.4%) and Part I crime (-5.4%). Decreased in Part I crime in the demonstration sites YTD are slightly more than decreases Countywide (-3.5%). However, there was a 2.9 percent increase in Part I Violent crime YTD, whereas Countywide, Part I Violent crime YTD declined -3.6%.⁴

Crime decreased most in Harbor Gateway, where Gang-related crime decreased -38.2% YTD, Part I crime decreased -15.8%, and Part I Property crime decreased -17.6%. Part I Violent crime decreased the most in Pacoima (-16%). Monrovia Duarte saw the largest increases in crime YTD, with Gang-related crime tripling from 11 to 33 crimes, and the largest increase in Part I Violent crime (15.9 percent). However, these numbers were small compared to other sites.

Monthly Part I crime fluctuated overall and decreased in August and September. Monthly Gang-related crime was fairly steady from April through September.

¹ The Los Angeles Police Department: Any crime where the suspect or victim is an active or affiliate gang member, or when circumstances indicate that the crime is consistent with gang activity.

² The Los Angeles County Sheriff Department: All crime should be considered Gang-related when the participants, acting individually or collectively, are believed to be gang members or gang affiliates.

³ Part I crime includes violent crimes (homicide, rape, robbery, and aggravated assault) as well as property crimes (burglary, larceny theft, and grand theft auto).

⁴ Countywide LASD crime trends YTD were compiled from a report on LASD website: http://file.lacounty.gov/lasd/cms1_148405.pdf

Florence Firestone had the greatest numbers of crime, followed by Harbor Gateway, Pacoima, and Monrovia Duarte. However, the number of Gang-related crimes was higher in Pacoima than Harbor Gateway and Monrovia Duarte. Florence Firestone also had a higher percentage of Part I Violent crime than the other sites.

Table 7. Overall Demonstration Site Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	455	444	-2.4%	Steady ranging from 55-63 crimes between April and July, and decreased to 45 and 44 Gang-related crimes per month in August and September
Part I crime	5417	5122	-5.4%	Increased 29% from April (497) to July (640) then decreased in August and September
Part I Violent crime	1395	1436	2.9%	Increased 35% from April (135) through June (205) and then decreased 26% through September (151)
Part I Property crime	4022	3686	-8.4%	Increased 24% between April (363) and July (449), and decreased 16% by September (378)

Gang-related crime

- YTD Gang-related crime through compared to 2009 in all demonstration sites decreased 2.4 percent.
- Monthly Gang-related crime in all demonstration sites was steady ranging from 55-63 crimes between April and July, and decreased to 45 and 44 Gang-related crimes per month in August and September.
- Total Gang-related crime between April and September 2010 was highest in Florence Firestone (187 crimes), followed by Pacoima (75). Total Gang-related crime in Monrovia Duarte (30) and Harbor Gateway (29) were similar.

Violent Gang-related crime

- YTD Violent Gang-related crime compared to 2009 in all demonstration sites decreased 1.7 percent.
- Most of the Gang-related crimes included in the monthly crime reports are violent crimes (including: Homicides, Rapes, Robberies, and Aggravated Assaults). Full Gang-related crime statistics (including Part II crimes) are not currently included in this report.
- Monthly violent Gang-related crime trends were similar to reported total Gang-related crime trends.

Part I crime

- YTD Part I crime compared to 2009 in all demonstration sites decreased 5.4 percent.
- Part I crime in all demonstration sites increased 29 percent from April (497 total Part I crimes) to July (640 Part I crimes) then decreased in August and September.
- Total Part I crime between April and September 2010 was highest in Florence Firestone (1509 Part I crimes), followed by Harbor Gateway (933), Pacoima (668), and Monrovia Duarte (340).

Part I Violent crime

- YTD Part I Violent crime compared to 2009 in all demonstration sites increased 2.9 percent.
- 30 percent of all Part I crime in the demonstration sites from April through September 2010 were violent crimes.
- Part I Violent crime in all demonstration sites increased 35 percent from April (135 Part I Violent crimes) through June (205) and then decreased 26 percent through September (151).
- Total Part I Violent crime between April and September 2010 was highest in Florence Firestone (632), followed by Harbor Gateway (164), Pacoima (158), and Monrovia Duarte (72).

Part I Property crime

- YTD Part I Property crime compared to 2009 in all demonstration sites decreased 8.4 percent.
- Part I Property crime in all demonstration sites increased 24 percent between April (363) and July (449 crimes), and decreased 16 percent by September (378).
- Total Part I Property crime between April and September 2010 was highest in Florence Firestone (877 crimes), followed closely by Harbor Gateway (769), then Pacoima (510), and Monrovia Duarte (268).

Next steps

- Continue to track and analyze crime data.
- Work with LASD and LAPD to collect additional data, including: victims, arrests, and Part II crime data (including vandalism, narcotic, and misdemeanors).
- Work with School Police Departments and local law enforcement agencies to collect Gang-related crime data for schools serving the demonstration sites.

Parks After Dark

Overview

The Los Angeles County PARKS AFTER DARK (PAD) Program component of the INTIATIVE was developed to build stronger communities by increasing use of the parks as social and community resources, and to enable residents to see their communities and neighbors in a better light. Additionally, it was hoped that youth would be provided with sufficient productive activities to decrease the likelihood of participation in at-risk behavior, including gang activity. PAD was implemented at three County parks, Ted Watkins and Franklin D. Roosevelt in Florence Firestone and Pamela in unincorporated Duarte, and included extended park hours, additional youth and family programming and activities including cultural, educational, sports along with employment opportunities for local youth. In addition, each park hosted two resource fairs making both County and community agency resources and information available to local residents. PAD programming was scheduled Thursday through Saturday beginning July 8, 2010 through September 4, 2010 and Wednesday night activities were included at Watkins Park. Programming hours were from 5 p.m. to 11 p.m.

Planning

Planning for PAD began in late April 2010 and was overseen by the Department of Parks and Recreation in collaboration with the CEO Office. Several community meetings were held at each park to determine the interest of the residents and allow them to suggest the programming that would be included. Community residents were critical in providing the direction necessary to identify the types of programming desired and to ensure local community assets were incorporated into the programming. PAD programs and events were conducted in key partnerships with the Chief Executive Office, Parks and Recreation, County Arts Commission, Sheriff, Probation, Public Library, Public Health, Community and Senior Services, Human Relations Commission, Public Defender, District Attorney and LA 84 Foundation. In addition, several community-based organizations provided various support through in-kind donations, and volunteer hours. Additionally, the County worked in close collaboration with the City of Los Angeles GRYD Office to provide a County Resource Fair at two city parks where Summer Night Lights (SNL) programming were held, Humphrey Park in Pacoima, and Normandale Park in Harbor Gateway. The County and City of Los Angeles entered into a formal Memorandum of Understanding (MOU) related to programming and activities at Normandale Park. The County provided \$25,000 in funding to support SNL Normandale. The LA 84 Foundation awarded \$40,000 to the Department of Parks and Recreation to fund sports activities at all three PAD parks.

Programming

Three broad categories of programming were developed for PAD. Those consisted of recreational activities, family and cultural activities, and educational activities. Within these areas, specific programming at the three parks was tailored to the unique needs and interests of

each community. Additionally, each park had varying resources and facilities. Pamela Park in Duarte was small and had a gymnasium, but did not have a public pool. The park had been fairly empty on evenings and weekends due to gang activity. Roosevelt Park was quite large with more extensive facilities, including a pool. Watkins Park was under renovation during PAD and space for programming was limited to the gymnasium, pool area, and gymnasium courtyard.

Programming also differed at each park according to local community interests. For example, Pamela Park programming included indoor soccer leagues, parenting class, movie nights, reading and literacy tutorials and a cooking class led by the Park's Probation Officer. Roosevelt Park programming included extended pool hours, parenting class, referee classes, salsa class, concerts, local talent showcases, and Yu-Gi-Oh Card Tournaments. Watkins Park programming included Friday Talent Shows, movie nights, Healthy Cooking Class, Community Walking Club, Karate class, Salsa class, Gospel Concert Showcase, reading and literacy tutorials, hip-hop dance class and family arts and craft hour. See Appendix E for a copy of the PAD brochure, including a full list of activities at each park.

County Resource Fair

Parks and Recreation and INITIATIVE staff worked together to engage County Departments to provide a variety of resources for youth and families during PAD through a County Resource Fair. The Resource Fair took place at all three County PAD Parks. Additionally, County agencies and the City of Los Angeles collaborated to bring the County Resource Fair to two City parks in the demonstration sites, Humphrey and Normandale parks, part of the City's SNL Programming. County Departments providing information and services at the Resource Fair included:

- District Attorney's Office: Speakers; community program information;
- Community and Senior Services: Resources for caregivers, seniors, and dependent adults;
- Department of Mental Health: Mental health, wellness, housing, emergency access information;
- Department of Public Health, Office of Women's Health: Educational materials;
- Department of Public Health, Childhood Lead Poisoning Awareness and Prevention: Informational handouts
- Department of Public Social Services: Public assistance benefits, including CalWorks, food stamps, General Relief, and Medi-Cal;
- Office of Emergency Management: Emergency preparedness handouts;
- Public Defender: Informational handouts; interactive juvenile justice presentations
- Child Support Services: Informational handouts;
- Department of Consumer Affairs: Homelessness prevention, Rapid re-housing program;
- Registrar-Recorder/County Clerk: Voter registration and temporary employment.

A full list of services provided at the County Resource Fair during PAD can be found in Appendix F. According to the PAD survey, 97 percent of respondents attended the County Resource Fair.

Human Relations Commission

The County Human Relations Commission (HRC) was a key partner in PAD. HRC worked with park staff and community members to ensure that both park staff as well as other PAD involved partners received training on interpersonal and group dynamics. HRC's training allowed staff to better understand the cultural nuances of the communities they would be interacting with and how best to make these interactions positive and pleasant. Additionally, HRC trained community workers at Pamela Park. These individuals supported the goal of making the parks accessible to all community members by utilizing their community contacts with churches, residents and gang involved individuals.

Staffing

Parks staff members were critical to the success of PAD. Staff worked on PAD in addition to their regular park duties, with many staff working above and beyond and putting in many hours to ensure program success. PAD implementation at each park was overseen by the park supervisor and regional manager. Approximately 10 staff worked at each park, many of them working from early morning hours to midnight or later, after PAD was over. Additionally, volunteers at each park helped with a variety of activities, including event set-up and assisting with classes. Youth workers were involved at each park and supported PAD by assisting park staff, leading classes, interacting with park visitors. Youth workers were provided by the Archdiocese through funding from Community and Senior Services (CSS) and the Fifth Supervisorial District's Recreation Employment And Achieving Career Happiness (REAACH) Program. Pamela Park employed seven youth workers through REAACH, Roosevelt Park employed six youth workers from the Archdiocese and one youth worker from REAACH, and Watkins Park employed four youth workers from CSS and 12 youth workers from the Archdiocese.

Law Enforcement

LASD Parks Bureau deputies patrolled the parks during each evening of PAD. The LASD strategy was to start off with a strong presence in the beginning of PAD and then scale back their presence. Law enforcement worked closely in collaboration with Parks staff during PAD. Additionally, law enforcement had opportunities to engage positively with community members and youth during the events, which had a positive effect on the community as well as law enforcement staff.

Outcomes

PAD was very well attended. Overall estimated attendance during the 9-week program was as follows:

- Ted Watkins park: 10,064
- Franklin D. Roosevelt park: 16,060
- Pamela park: 4,775

Survey Results

Survey results were extremely positive. A total of 636 surveys were received, 84 from Pamela Park, 413 from Roosevelt Park, and 139 from Watkins Park. Twenty-three percent of surveys were filled out in Spanish. A majority of respondents were female. A quarter of respondents were parents/caregivers, and one-fifth of respondents were youth.

Nearly all respondents felt safe at PAD (97 percent), and satisfaction with the level of law enforcement was very high (3.6 on a scale of 1-4). Additionally, PAD received nearly 100 percent satisfaction. Ninety-six percent of respondents would participate in the program again. Open-ended survey comments were overwhelmingly positive, with most comments expressing general satisfaction with the program, a desire for the program to continue throughout the year, and the positive effect PAD had on their community.

- “Very happy with the program. Felt safe!” (Pamela Park)
- “I love this park. They are always so organized in many ways.” (Roosevelt Park)
- “Parks After Dark has been a great community program for empowering our community.” (Watkins Park)

See Appendix G for a copy of the survey instrument in English and Spanish, and Appendix H for more detailed summaries of survey results at each park.

Service Planning Area (SPA) 6 Public Health staff organized a Walking Club at Roosevelt Park and also administered a survey to 45 walking club participants (see Appendix I for a copy of the survey results). The survey included questions about health behavior and park usage. Eighty percent of participants reported that PAD was an incentive to visit the park, and 94 percent of participants indicated that they would recommend PAD to friends and family members. Additional incentives to visiting the park included adequate lighting and security.

Crime data

LASD deputies patrolling the parks during PAD reported no significant incidents within the parks. There were few gang-related crimes within the three parks during PAD. There were zero Part I crimes in Pamela Park during PAD, and Part I crime within Roosevelt and Watkins Parks decreased compared to the same time period in 2009. There were slight increases in Part I crimes in the Reporting Districts (RD) surrounding Roosevelt and Watkins Parks during PAD compared with the same time period in 2009. The RD surrounding Pamela Park reported a significant 90 percent decrease in Part I crimes during PAD 2010 compared to the same time period in 2009. A report of detailed crime trends surrounding parks during PAD can be found on page 51.

Success stories

Park staff, event contractors and community members reported that PAD had a significant impact on the communities, with many reporting neighbors of different backgrounds and ethnicities meeting for the first time. Several key events are exemplary of this impact:

- Sheriff Deputies at Roosevelt Park initiated a basketball tournament between Sheriff and youth at the park. This exchange provided a space for positive engagement between law enforcement and community youth.
- A local community organization called the East Side Riders Bike Club organized a bike ride from Roosevelt Park to Watkins Park, parks where previously respective communities did not feel safe visiting. Cyclists were accompanied by LASD patrol to ensure safety. The bike ride was a great success, counting over 100 participants.
- Community members organized a spontaneous potluck dinner at Pamela Park. Park staff report that several community residents, upon seeing the event, left, went home and prepared dishes to be included in the potluck dinner.
- Roosevelt Park programming included a referee training program. Community residents were trained on sports officiating and allowed to referee games at the park. The program was a great success and five community members were hired as referees.
- Public Health's SPA 6 Health Office organized a Walking Club at Roosevelt and Watkins Parks. The Walking Club at Roosevelt Park was a great success, growing from 17 members the first week, to 177 members the last week of PAD.

PAD Outcomes Summary

The impact of PAD continues to be felt in all three communities. The goal of reducing social and community isolation and increasing resident safety has begun. PAD was very well attended and very well received by the community, with nearly 100 percent satisfaction reported on the survey. Multi-agency collaboration and park staff dedication were integral to PAD success. Additionally, there were few gang-related crimes during PAD and no significant incidents reported by LASD deputies. There were zero Part I crimes within Pamela Park during PAD, and Part I crimes within Roosevelt and Watkins Parks decreased compared to the same time period in 2009. Notably, Part I crime in the RD surrounding Pamela Park decreased 90 percent compared with the same time period in 2009.

A PAD debriefing was convened among PAD committee members as well as at each park where park staff, law enforcement, County service providers, programming contractors and community members shared their feedback, and survey results were presented. Aspects of PAD that worked best included extended pool hours, dance classes, reading and literacy classes, resource fairs, league sports activities, and local talent showcases. Suggestions for improvements to PAD included additional planning time, enhanced outreach and advertising, securing donations to provide food at the events, seeking local talent for entertainment events, and changing concert nights.

Overall, stakeholders involved in planning and implementation of PAD are also invested in implementing PAD in 2011. The program was an astounding success, and could be even better with more planning time. Moreover, PAD survey results included a great number of comments

from community members who enjoyed the program, reported a positive impact on the community, and desired to see PAD offered year round. With the City of Los Angeles SNL program boasting 40 percent reductions in crime in park neighborhoods in its third year of operation¹, it is hoped that maintaining PAD as an integral part of the County's INITIATIVE will result in further decreases in crime in the demonstration sites as well as ongoing improvements in community cohesion.

¹ Gold, Scott. Crime falls 40% in neighborhoods with Summer Night Lights programming. Los Angeles Times, October 31, 2010.

Crime Trends during Parks After Dark

Overall, there were few gang-related crimes within the three parks participating in Parks After Dark (PAD). Again, PAD was implemented at three County parks, Ted Watkins and Franklin D. Roosevelt in Florence Firestone and Pamela in unincorporated Duarte. There were zero Part I crimes in Pamela Park during PAD, and Part I crime within Roosevelt and Watkins Parks decreased compared to the same time period in 2009. There were slight increases in Part I crimes in the Reporting Districts (RD) surrounding Roosevelt and Watkins Parks during PAD compared with the same time period in 2009. Pamela Park reported a significant 90 percent decreased in Part I crimes during PAD 2010 compared to the same time period in 2009.

County Parks (PAD)

The LASD Parks Bureau assigned Reporting Districts (RD) to County parks beginning in July 2010 and provided gang-related crime data and overall arrest data for the three parks participating in PAD from July through September 2010. Table 8 below provides an overview; for a more detailed summary see the LASD Report in Appendix J.

Table 8. Crimes by Park Reporting District (LASD)

	Pamela Park (RD 0594)			Roosevelt Park (RD 2195)			Watkins Park (RD 2194)		
	Jul	Aug	Sept	Jul	Aug	Sept	Jul	Aug	Sept
Gang-related Part I Crime	0	0	0	0	0	0	0	1	0
Gang-related Part II Crime	0	0	0	2	2	1	0	1	0
ALL Part I Arrests	0	0	0	0	0	2	1	3	0
ALL Part II Arrests	0	0	0	20	12	10	5	4	3

The LASD Parks Bureau also analyzed crime trends in RDs surrounding the parks during PAD, from July 8 through September 4, compared with the same time period in 2009 (see Appendix K for a copy of the report). Crime trends for each park are summarized below.

Pamela Park

There were zero gang-related crimes and zero arrests (all crimes) reported within the Pamela Park RD from July through September 2010. The Parks Bureau also noted a significant 90 percent drop in crimes in the RD surrounding the park during PAD, from 20 crimes during the same time period in 2009, to only two crimes in 2010.

Roosevelt Park

Overall, gang-related crimes in the Roosevelt Park RD were low from July through September, and arrests for all crimes decreased during the same time period. There were five gang-related

incidents from July through September: Three Narcotic, one Non-aggravated assault, and one Misdemeanor. There were two Part I Arrests (including non-gang-related) for Larceny-theft in September. Part II Arrests (including non-gang-related) decreased in the RD from July through September. In July there were 20 Part II Arrests, including eight Misdemeanors, four Warrant, and four Vehicle. In August, the 12 Part II Arrests included five Misdemeanors and four Vehicle. The 10 Part II Arrests in September included four Vehicle, two Warrant, and two Narcotic arrests. The Parks Bureau noted a 14.3 percent increase in crimes during PAD in the RD surrounding Roosevelt Park, from 35 crimes in 2009 to 40 crimes in 2010. However, Part I Crime incidents within Roosevelt Park overall decreased by two-thirds during PAD 2010 compared with the same time period in 2009.

Watkins Park

Overall, gang-related crimes in the Watkins Park RD were low from July through September, and Arrests for all crimes decreased in September. There were two gang-related incidents in August: One Larceny Theft, and one Narcotic. There was one Part I arrest (including non-gang-related) for Grand Theft Auto in July and two in August, as well as an additional Part I Larceny-theft arrest in August. Most of the Part II arrests in Watkins Park were Misdemeanors and Warrants.

The Parks Bureau also analyzed crime trends in the RD surrounding Watkins Park during PAD and noted an 11.5 percent increase compared with the same time period in 2009. However, total Part I Crime incidents within Watkins Park decreased from three to two crimes compared with 2009.

City/County Collaboration (SNL)

The County provided a Resource Fair at two City of Los Angeles parks that are within both INITIATIVE demonstration sites and GRYD zones, where the City's SNL program was held. The GRYD Office reported the following crime trends for LAPD reporting districts surrounding these two parks from July 8 through September 4, 2010:

- Normandale Park¹: Seventy-five percent drop in gang-related Part I crimes
- Humphrey Park²: Eighty-six percent drop in gang-related Part I crimes

¹ Statistics reflect Normandale Park's central Reporting District (RD) 0507, and surrounding RDs: 0504, 0506, 0508, 0509.

² Statistics reflect Humphrey Park's central Reporting District (RD) 1602, and surrounding RDs: 1601, 1605, 1613, 1614.

County Library Teen Programming

At the end of August 2010, the County of Los Angeles Public Library (COLAPL) assigned a Teen Services Librarian (Karen Cavanaugh) to be the Teen Gang Prevention Coordinator (TGPC) for the library system. The role of the coordinator is to ensure that the funding provided to COLAPL by the Board is used effectively to provide extra programming for and outreach to teens in three County libraries within the INITIATIVE demonstration sites. The TGPC developed the following goals for 2010-2011:

- To provide teens in the Florence Firestone and Duarte areas with safe, constructive ways to spend their free time and to learn new skills;
- To work in partnership with other County Departments to serve teens in these areas;
- To connect teens with library resources; and
- To promote library resources and programs to local community groups, especially those who work with teens.

Programs

The TGPC began weekly programming at the Duarte, Florence, and Graham libraries at the end of September. These initial programs in September and early October included video gaming, paper art, and podcasting, and were designed to draw teens to the libraries.

In late October, the location of the programs shifted temporarily to the Parks, for several reasons: access to a larger space, a chance to continue the partnership with the Parks that began with PAD and the opportunity to reach teens that may not have heard about the programs in the libraries. The park programs are four-week drumming workshops, led by the nonprofit group, Drumming For Your Life. Drumming For Your Life uses drumming as a launch pad to speak to teens about character values such as independence, responsibility, and respect. As the first sessions of the workshops take place during Teen Read Week (October 17-23), all attendees of these sessions are receiving a free book.

The TGPC reported the following attendance for programming between September 14 and October 30:

- Duarte Library (five programs): 59
- Florence Library (six programs): 68
- Graham Library (six programs): 72

After the completion of the drumming workshops in mid-November, the weekly programs will be returning to the libraries. The upcoming programs include t-shirt silk screening and visual art workshops with Theatre of Hearts, a nonprofit organization that brings professional artists to work with at-risk youth.

Additionally, the TGPC is starting a library card registration drive through the programs at these three parks. Beginning in late October, library card applications handed out at the programs will be marked so that library staff can track applications from program attendees, and provide incentives for teens that turn them in.

Partnerships

In September and October, the TGPC attended SORT meetings (a component of the PYCTP) and PAD debriefing meetings. The TGPC will continue to partner with Parks staff, as well as with Probation and LASD, during the drumming workshops and future programs. The TGPC is also in the process of working with the Florence Firestone Site Coordinator to help update the tutoring room at the LASD youth boxing gym.

Outreach

The TGPC is working on ways to promote programs and library resources outside of the physical and online spaces belonging to the libraries and parks. The TGPC is working closely with Site Coordinators to promote programming in the demonstration sites. In October, the TGPC attended a Duarte City Council meeting and shared the library's programs during the community announcement time. In October, the TGPC will be setting up tables with information and giveaways for teens at the Duarte Teen Center's Movie Night and Duarte Public Safety's Red Ribbon Week event, and will be giving a short presentation to teens at the Duarte Area Resource Team (D.A.R.T.) meeting.

Probation Youth Community Transition Project

The Probation Youth Community Transition Project (PYCTP) is a key component of the INITIATIVE. The PYCTP identifies 25 Probation youth and families in each of the four demonstration sites who will be provided with enhanced services and case planning, and is comprised of two components:

- Multi-Disciplinary Teams (MDT)
- System Opportunities Review Team (SORT)

A MDT led by the Site Coordinator and comprised of representatives from Children and Family Services (DCFS), Probation, Public Social Services (DPSS), Mental Health (DMH), County Office of Education (LACOE), and Los Angeles Unified School District (LAUSD), will review and coordinate the delivery of County and partner services to youth and their families in each demonstration site. Each Site Coordinator will report system level barriers and opportunities discovered through the MDT process to a Systems Opportunities Review Team (SORT), which will be tasked with analyzing systemic issues common to all demonstration sites and developing recommendations/action plans for addressing them.

Juvenile probationers (Ages 13-17 when identified for project) and their families, meeting at least three of the following criteria will be selected to participate in the PYCTP:

- Probationer has been identified by Probation Department as being at high-risk for recidivism or is gang-involved;
- Probationer and/or immediate family members who have contact with or demonstrate a need for additional County services;
- Probationer and/or immediate family members lack appropriate school attainment or display a pattern of truancy;
- Probationer resides within the demonstration site boundaries.

The objectives of the PYCTP are:

- To improve and standardize the delivery of coordinated governmental services to probationers and their families; and
- To reduce recidivism rates among juvenile probationers by improving outcomes for probationers and their families.

See Appendix L for a copy of the PYCTP Protocol.

Second Chance Re-entry Grant

On September 14, 2010, the CEO was notified of a grant award from the Department of Justice, Office of Juvenile Justice and Delinquency Prevention, in the amount of \$750,000 for the Second Chance Re-entry INITIATIVE. This one year grant will fund the following enhanced services for probation youth and families participating in the PYCTP:

- The delivery of Social Learning Model (SLM) Interventions in camps and home/community locations. SLM Interventions reduce recidivism because the model: (a) can be tailored to individual needs identified by assessments, (b) is based on sequential active learning, (c) focuses on how offenders currently think and behave, (d) targets major criminogenic needs (e.g. values, attitudes, and beliefs shaped by gang “culture”), and (d) provides structure for interventions through a manualized curriculum. Three hundred sixty-four thousand dollars (\$364,000) has been allocated for these interventions.
- The delivery of Functional Family Therapy (FFT) Treatments in camps and home/community locations. FFT is effective at reducing recidivism because its cognitive behavioral intervention: (a) highlights protective and decreases risk factors, (b) discovers the sequence to problem behaviors, (c) implements behavior change plans that address each family’s “organizing theme,” and (d) maintains focus on motivation of each family member as well as targeted behaviors. Three hundred thirty-five thousand dollars (\$335,000) has been allocated for these interventions.
- Trainings provided by the Los Angeles County Commission on Human Relations to Site Coordinators, community services providers, disciplinary team members and others on strategies for youth, families and community members residing in communities where racially motivated gang violence occurs. Twelve thousand five hundred dollars (\$12,500) has been allocated for these trainings.
- Administrative cost associated with overseeing the grant and providing the necessary progress, cost and data reports. Thirty-eight thousand dollars (\$38,000) has been allocated for these purposes.

Contracts with community providers are anticipated to be in place by January 1, 2011. The grant period began October 1, 2010 and concludes September 30, 2011. An additional year of funding may be requested and will be granted based on both performance measures and availability of funds. Both financial and performance reports are required and will be provided to ensure compliance with grant rules.

Multi-Disciplinary Teams (MDTs)

To date, a total of 30 cases have been referred, including 15 selected cases, and six cases signed-up for the PYCTP. This report will highlight the progress of MDT work to date, including case identification and selection processes, MDT convening, data collection and analysis, a summary of cases signed up for the PYCTP, and baseline outcome data for each of the six cases, followed by next steps.

Case Identification

CEO staff and Site Coordinators worked closely with Probation to finalize procedures for identifying eligible cases in each demonstration site. Because of the disparate numbers of juvenile probationers in each demonstration site, CEO staff and the Site Coordinators review each case to ensure consistency in terms of those youth and families placed in the PYCTP. Families and youth that are not placed are noted and included in summary reports. Additionally, families and youth not included are nevertheless reviewed and matched with appropriate services and resources. There is no formal follow-up regarding these cases; however, Site Coordinators remain available as a resource to the Probation Officer.

Case Selection

A case selection process was developed to allow Site Coordinators to track each case they review, prioritize case selection, and keep track of referrals. CEO staff, Site Coordinators, and Research Analyst meet every other week to review potential cases. A Selection Form was developed in Adobe Professional using automated fields to keep track of referrals and selection decisions, and is filled out for each case reviewed (see Appendix M). Cases not selected for the PYCTP are linked with services as needed, and referral sources advised of decisions. All completed Selection Forms are forwarded to the Research Analyst for tracking, analysis, and reporting.

To date, a total of 30 Selection Forms have been completed, and 15 of these cases have been selected for the PYCTP. Ten cases are still under review, and five have not been selected. Of those selected, six agreed to sign-up for the PYCTP, and nine cases are pending signed PPA from probationers and their primary caregivers. Table 9 below shows case selection status by demonstration site.

Table 9. PYCTP Reviewed Case Status

	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima	TOTAL
Selection TBD	3	4	3	0	10
Not Selected	1	2	2	0	5
Accepted	3	3	2	7	15

Total Cases Reviewed	7	9	7	7	30
Signed Up	3	1	1	1	6

Most of the 30 cases reviewed with Selection Forms completed were referred through the Probation Department. Table 10 below shows referral sources by demonstration site.

Table 10. PYCTP Reviewed Case Referral Source

	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima	TOTAL
Probation CCTP/Camp List	7	4	4	7	22
Probation School Based DPO		2			2
Probation Consultant		2			2
Probation Contract Duarte			1		1
Juvenile Court		1			1
LACOE			2		2
Total Cases Reviewed	7	9	7	7	30

Although the five cases that were not selected met many of the criteria for the PYCTP, such as previous County contact, high LARRC¹ score, or gang involvement, other case characteristics contributed to a decision not to select. Cases that are not selected may be referred to appropriate services or resources. Table 11 below provides an overview of reasons for cases that were not selected.

Table 11. PYCTP Reviewed Cases Not Selected (Selection Form Data)

Site	Reason Not Selected	Action Taken
Monrovia Duarte	<ul style="list-style-type: none"> Non-citizen, Age 18 Age 18, case to be terminated upon camp release 	<ul style="list-style-type: none"> Referred to mental health services N/A
Harbor Gateway	<ul style="list-style-type: none"> Not in demonstration site (2) 	<ul style="list-style-type: none"> N/A (2)
Florence Firestone	<ul style="list-style-type: none"> Suitable placement 	<ul style="list-style-type: none"> Transported to residential treatment facility

¹ The Los Angeles Risk and Resiliency Checkup (LARRC) is a tool that measures resiliency and risk factors relevant to subsequent delinquent behavior and intends to address criminogenic needs that drive offending behavior. Information gathered through the LARRC also identifies the relative contribution of specific criminogenic factors and informs case planning (selection of interventions). Minors are primarily assessed and reassessed at six (6) month intervals. Probation is in the process of developing recidivism risk level scores in order to inform the level of community supervision recommendations.

Engaging Probationers and Families for Participation in PYCTP

A Program Participation Agreement (PPA) Form was developed to enable probationers and their families to voluntarily consent to participation in the PYCTP (See Appendix N). The form was reviewed by SORT members, approved by County Counsel, and translated into Spanish. The Site Coordinator accompanies the Deputy Probation Officer during a home visit to obtain primary caregiver consent for services for themselves and any minor siblings in the household and begins ongoing family engagement. An introductory script was developed with assistance from DMH to aid Site Coordinators in explaining the PYCTP to the family. Additionally, the Site Coordinator arranges to visit the youth and Camp Deputy while the youth is in camp to begin engagement and obtain consent. A copy of the Introductory Script can be found in Appendix O. Once probationers and their families consent to participation, a case number is assigned that is used on all data collection forms. To date, six new cases signed PPAs.

MDT Convening

Site Coordinators worked with SORT members to identify departmental representatives for MDTs in each demonstration site. A Confidentiality Agreement was developed for MDT members and was reviewed by SORT members and approved by County Counsel (see Appendix P). Site Coordinators began convening MDT meetings in each demonstration site, some in person, and others by phone conference. Members of each MDT signed Confidentiality Agreement forms prior to convening and forms are kept on file by Site Coordinators. A MDT Action Plan form was developed to serve as the case planning document for MDT members' cross-systems collaborative case management (see Appendix Q).

MDT Data Collection & Analysis

Data Collection Timeline

According to the PYCTP Protocol, outcomes for Probation youth and their families would be tracked at Baseline, six month, and one year intervals. It is anticipated that most cases will involve probation youth in camp, however, some cases will involve youth of other Probation dispositions, including Home on Probation, School-based Supervision, Intensive Gang Supervision, or Suitable Placement. Table 12 below illustrates the different data collection timelines for Camp and Non-camp Probationers.

Table 12. PYCTP MDT Data Collection Timeline

	Camp Probationers	Non-camp Probationers
Intake Form	Within 1-3 weeks of signed PPA Form	Within 1-3 weeks of signed PPA Form
Family Baseline	Within 1-3 weeks of signed PPA Form	N/A
Baseline	Within 1-3 weeks of youth return home from camp	Within 1-3 weeks of signed PPA Form

6-Month Post	At end of Probation or 6 months after Baseline (whichever comes first)	At end of Probation or 6 months after Baseline (whichever comes first)
1-Year Post	1-year after Baseline	1-year after Baseline

It is beyond the scope of the PYCTP to assess the effects of camp on Probation youth. However, family engagement will begin in many cases several months prior to camp exit and it is important to measure changes in family outcomes between family engagement and camp exit. A Family Baseline measure was added for camp cases to accommodate this. The Family Baseline Form will be collected within 1-3 weeks of signed PPA, for all camp cases where family engagement occurs more than one month prior to Probation youth's camp exit. For camp cases, the Baseline measures for probationers will be collected upon youth exit from camp and include any updates to family outcomes. For non-camp cases, Baseline measures for both family and probationer will occur at the same time.

Confidentiality

Each case is assigned a unique identifier including a demonstration site prefix that is used throughout data collection and reporting to help keep identities confidential (i.e., FF001). All forms and databases for form analysis are password-protected and kept on secure computers.

Intake Form

The Intake Form is used to describe the probationers and families participating in the PYCTP and includes: demographic information, case management timeline, selection criteria for PYCTP met, family and household member description, household income, criminal justice history, and MDT member information. The Intake Form is submitted to the PYCTP Research Analyst within 1-3 weeks of signed PPA. See Appendix R for a copy of the Intake Form.

Outcomes Form

The Outcomes Form used to track probation youth and family outcomes is organized by outcome areas listed in the PYCTP Protocol (Appendix L), and includes indicators from Probation tools such as the LARRC assessment tool, Parent/Youth Baseline Measures form, and Camp Community Transition Program measures, as well as indicators required by the Second Chance Re-entry grant. The same Outcomes Form will be used at all measurement intervals. The Family Baseline Form is the same as the Baseline Form, with Probationer fields hidden. A copy of the Baseline Outcomes Form can be found in Appendix S.

Data Collection and Analysis

All data collection forms were designed in Adobe Acrobat Professional, include automated fields, and enable users to save copies of the forms on their computers. An automated form schedule report was developed in Access to help remind Site Coordinators when data collection forms are due. Site Coordinators email completed forms to the Research Analyst. Form data are reviewed and the Research Analyst follows-up for clarification when needed. Form data are

then imported into an Access database for analysis and reporting. Form design is revised as needed to increase user-friendliness and accommodate PYCTP data collection needs.

MDT Data – Intake Forms

Summary of Cases

To date, a total of six cases have chosen to participate in the PYCTP and Intake Forms have been completed: Three Florence Firestone; one Harbor Gateway, one Monrovia Duarte, and one Pacoima. All of these cases are Probationers from Camp Community Placement and have been referred to the PYCTP through the Probation Department.

Case Demographics

These initial cases varied in age from 15-17 years old. Most of the cases are male and Hispanic/Latino and most cases are citizens. It is anticipated that case demographics will be similar to demographics of total juvenile probationers in each demonstration site.

Table 13. PYCTP Current Case Demographics

	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Total Cases	3	1	1	1
Age	16 (1), 17 (2)	17	16	15
Gender	Male (3)	Male	Male	Female
Race/Ethnicity	Hispanic/Latino (3)	Hispanic/Latino	Black/African American	Hispanic/Latino
Citizenship	Citizen (2) Unknown (1)	Citizen	Citizen	Citizen

Case Selection Criteria Met

All six current cases meet the selection criteria listed in the PYCTP Protocol (see Appendix L for a detailed description). In all of these cases, probation youth are gang-involved, lacking appropriate school attainment, identified as high-risk for recidivism, and their families have had previous County agency contact or are in need of additional County services.

Previous/Current County service contacts

Four of the six cases had previous/current DPSS contact two cases had previous/current DMH contact, and two cases received substance abuse treatment services through Probation. Additionally, three cases had some previous DCFS contact: One case had previous dependency court contact due to maternal neglect; another case had five previous DCFS referrals, with one substantiated (stabilized); and a third had two allegations of abuse or neglect that were unsubstantiated.

Table 14. PYCTP Previous/Current County Service Contacts

Agency	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
DPSS	1	1	1	1
DMH	1	1		
DCFS		1	1	1
Probation (substance abuse)	2			
TOTAL CASES	3	1	1	1

County service needs (preliminary)

Five of the six cases indicated County service needs. These needs as indicated on Intake Forms are preliminary, and in many cases to be determined as the cases progress through the MDT process.

Table 8. PYCTP County Service Needs

Agency	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
DPSS	1		1	
DMH	1	1		1
Probation (HRHN)		1		
Probation (ILP services)		1		
LACOE/LAUSD	1	1		1
TOTAL CASES	3	1	1	1

School attainment needs

All six current cases had school attainment needs, including 2 cases where the youth was truant and has a history of attending multiple schools, 1 case where school was interrupted due to victimization at school, and 1 case with a minor sibling who is truant. Additionally, 3 cases in Florence Firestone experienced difficulty re-enrolling in school.

Table 9. PYCTP School Attainment Needs

Agency	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Re-enrollment issues	3			

Truancy		1	1	
Multiple schools		1	1	1
Lack of commitment to school			1	
Victimized in school				1
Sibling truancy		1		
School behavior	1			
School interrupted				1
TOTAL CASES	3	1	1	1

High-risk criteria

The average age at first offense was 13.7 years. All but one case in Florence Firestone had prior adjudications and all six cases had prior arrests. The average LARRC score was 30.2; five cases had LARRC scores characterized as High (30-33), and one was Medium (26) according to the Probation PCMS database.

Table 17. PYCTP High Risk Criteria

Criteria	Average	Minimum	Maximum
Age at first offense	13.7	13	16
# Prior Adjudications	1.9	0	10
# Prior Arrests	2.8	1	10
Initial LARRC Score	30.2	26	33

Family/Household Characteristics

In one case, both the mother and father are primary caregivers in the home. In two cases, mother and father are primary caregivers, but the father resides elsewhere. The grandmother is the primary guardian for one case, while the mother plus other guardian (stepfather, older brother) is the primary guardian in two cases. All six cases have siblings in the home. Household income² for two cases is unknown while one is very low and three are extremely low. All six households are renters. In two cases, household members are gang-involved, and in two cases, household members have been on Probation or Parole in the past.

² Housing income levels based on Housing and Urban Development (HUD) income levels adjusted for number of household members.

Table 10. PYCTP Household Characteristics

	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Primary Guardians	Mother and Father (3); father other residence (2)	Grandmother	Mother & Stepfather	Mother & Older Brother
Siblings	3 Siblings (2) 6 Siblings (1)	4 Siblings	4 Siblings	3 Siblings
Language at home	Spanish (2) Unknown (1)	Spanish	English	English & Spanish
Household income level	Extremely Low (1) Unknown (2)	Very Low	Extremely Low	Extremely Low
Housing type	Rent	Rent	Rent	Rent
Household criminal justice history	Unknown Past Parole (1)	Unknown	Gang-involved	Gang-involved; Past Probation
TOTAL CASES	3	1	1	1

Probation History

Five cases were sent to camp for felony sustained petitions, and one case for a misdemeanor. For one case, the current sustained petition was their first. Five cases had prior sustained petitions: one case had 10 prior petitions, one case had two prior petitions, and three cases had one prior petition.

Table 11. PYCTP Current Sustained Petition

	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Charge type	1 felony (2) 1 misdemeanor (1)	2 felonies	2 felonies	1 felony
Charge description	Petty theft (1) Assault on student (1) Possession of marijuana, vandalism (1)	ADW no firearm/GBI & criminal threats	Robbery & PC ADW	Battery on person school property
TOTAL CASES	3	1	1	1

Table 20. PYCTP Past Sustained Petitions

	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Average number	1.3	1	3	1

Minimum	0	1	3	1
Maximum	3	1	3	1
Any prior felonies	Yes (2)		Yes	Yes
Any prior misdemeanors		Yes		
TOTAL CASES	3	1	1	1

MDT Data – Baseline Outcomes

To date, a total of five cases have completed Baseline Outcomes Forms: Three Florence Firestone; one Monrovia Duarte, and one Pacoima. Additionally, one Harbor Gateway case has a completed Family Baseline Form, pending baseline measures for probationer upon camp exit. The baseline outcomes data presented in the tables below will provide a snapshot of the strengths and needs of these six probation youth and their families, according to the outcome areas outlined in the PYCTP Protocol, issues that will be addressed through the MDTs. The next semi-annual report will include baseline outcomes for additional cases as well as six-month outcome data for some cases that will indicate change from baseline.

Strength and Risk Factors

Site Coordinators were asked to write about significant strength and risk factors for each case on the baseline outcomes forms. The most common strength factors included family support, educational commitment, and Probation DPO support. Additional strength factors mentioned included appropriate housing, commitment to improvement, family moving out of a gang area, and positive family influence.

The most common risk factors included Probationer gang involvement, difficulty re-enrolling in school, delinquent peers/environment, family substance abuse, need for pro-social activities, and violent behavior. Other risk factors included credit deficiencies, family criminal history, family financial strain, family gang involvement, poor health in the family, lack of self efficacy or stress management skills, and poor relations with family.

No Occurrence of New Convictions or Sustained Petitions (Probationer and Family)

As of this report, none of the cases have been re-arrested or received a technical violation or new sustained petition. Additionally, none of the family members have been arrested since participation in the PYCTP.

Improved Self Control and Problem Solving Skills (Probationer and Siblings)

At baseline, most cases have not yet identified Probationer or Sibling behaviors to target for improvement. Self control and problem solving skill needs will be addressed as the MDTs progress in review of cases. One case in Pacoima has indicated positive social interaction, self

control and self esteem as behaviors targeted for improvement, and noted some improvement in those areas. Additionally, one case in Harbor Gateway has indicated sibling behaviors targeted for improvement, including truancy and incorrigible behavior. The sibling is involved in skill building activities.

Decreased Association with Delinquent Peers and Increased Pro-Social Interests (Probationer and Siblings)

As of this report, none of the probationers are involved in community or pro-social activities. Additionally, none of the six cases show decreased involvement with delinquent peers at baseline. Two of the probationers have expressed interest in pro-social activities, including boxing and part-time employment. Lack of pro-social interests is also a concern for some of the siblings, including one younger sibling who is associating with gang members and one case with a gang-involved sibling in prison.

Placement in Appropriate Educational Setting (Probationer and Siblings)

In three cases, the probationer had received an educational assessment at baseline, one case had not at baseline, one case was not applicable, and information for the other case was pending camp exit. In one case in Pacoima, the probationer was enrolled within three business days of camp release, and in two other cases, the probationer was newly out of camp and school enrollment was pending. The three cases in Florence Firestone were not enrolled in school within 3 business days of camp release. Each of these youth experienced difficulties with re-enrollment and one of these probationers was enrolled in a Continuation School about one month after camp release. The other two cases are pending school enrollment at baseline. In each of these three cases, MDT case management began several weeks after the youth exited camp, and the Site Coordinator is working with the aftercare DPOs to find schools that will accept these youth.

Increased School Attendance (Probationer and Siblings)

In one case the probationer admitted to being truant, for three cases probationer truancy was not an issue, and one case is unknown at this time. In one case in Harbor Gateway, the younger sibling has a history of truancy.

Improved School Performance (Probationer and Siblings)

As of this baseline report, improvement in school performance is to be determined, as probationers are recently out of camp, and two of the probationers are awaiting re-enrollment in school. In one case in Florence Firestone, siblings are doing well in school as evidenced by passing grades, credits appropriate to grade level, and school engagement. In one case in Harbor Gateway, one minor sibling is doing well in school, while another is failing due to truancy.

Improved Parental Monitoring (Primary Caregivers)

In three cases the family was referred to High Risk High Needs services, and in one case the family was referred to Functional Family Therapy services.

In four of the six cases, primary caregivers were involved in case planning and case

management decisions during camp. In one case in Monrovia Duarte, the primary caregivers have necessary parenting skills as evidenced by limit setting ability and establishing and enforcing consequences. In two cases, parental capacity/skills have been targeted for improvement, including parental monitoring, parent/adolescent relationship building, limit setting, and establishing consequences. In one of the cases, the primary caregivers are involved in skill building activities.

Improved Family Relations (Family)

In one case in Florence Firestone, the family exhibits positive and appropriate family relations as evidenced by positive praise and/or attention, and positive engagement. In two cases, family relations have been targeted for improvement, including trust issues between youth and caregivers, while other cases are still determining family relation needs.

Appropriate Housing (Family)

In five of six cases, the probationer is living at home with one or both parents, while the other was still in camp at baseline. In all of these cases the probationer's living situation was determined to be stable and appropriate. In two cases, the family has been linked to housing assistance services or programs.

Increased Employment (Probationer and Family)

In three cases, Probationer employment was not an issue due to probationer focus on school, and in one case, the Probationer being underage. In two of these cases, part-time or weekend employment was being considered contingent on commitment to school. In two cases, the probationer's employment needs were to be determined.

In all six cases, employment was not an issue for siblings. In five of six cases, the probationer's primary caregivers were employed. In one case in Florence Firestone, the primary caregiver is not employed.

Increased Household Income (Family)

In four of the six cases, primary caregivers had some stable employment. Other indicators of increased household income for primary caregivers, siblings, and probationer, including increased work income and EITC credit applications, are to be determined at baseline.

Increased Access to/Utilization of Public Social Services (Family)

In three of the six cases, primary caregivers were receiving some type of public social services, with one case receiving CalWorks cash benefits, 1 receiving Medi-Cal, and 2 receiving food stamps. None of the probation youth were receiving social service benefits at baseline. In one case, siblings were receiving Medi-Cal. In two cases not currently receiving benefits, the family was determined to be eligible and referred to DPSS for services.

Improved Health and Mental Health (Family)

In three cases, the probationer was determined as needing substance abuse treatment and in all of these cases enrolled and attended substance abuse treatment. In two cases, family members were determined as needing substance abuse treatment services but are not yet receiving treatment. In three cases, the probationer was determined as needing mental health services and enrolled and attended mental health services. In four cases, family members were determined to need mental health services, and in all these cases enrolled and attended services. Probationer and family links to physicians/clinics in the community are to be determined for all six cases. In one case, both the Probationer and sibling are signed up for the Minor's Consent Medi-Cal program.

Improved Ability of Family to Function Independently (Family)

Two of the six cases meet the criteria for having a network of social supports. For these cases, supports include school, Probation Officer, extended family, and mental health agencies. At baseline for all cases, family improvement in ability to function independently is to be determined.

Improved Individual Case Management (MDT)

In four of the six cases, the Probationer had face-to-face contact with the aftercare DPO within 1 business day of camp release, one case did not, and another case is to be determined pending camp release. In the case where the probationer did not have aftercare DPO contact, the Site Coordinator made contact in their place. In five of the six camp cases, a pre-home evaluation was completed prior to leaving camp, with the sixth case pending camp release.

Site Coordinators are asked to describe case management success and challenges for each case at each measurement. At baseline, it is too early to tell as case management is starting to get underway. In one case, collaboration among MDT members was listed as a case management success.

Increased Coordination and Service Delivery (MDT)

Site Coordinators are also asked to describe successes and challenges in coordination and service delivery for each case at each measurement. At baseline, for most cases it is too early to tell as case management is starting to get underway. However, for two cases, assistance from DPSS identifying potential services for the family, and DMH providing mental health history of probationer were cited as examples of increased coordination. Service delivery challenges for three cases included needing additional assistance from LACOE and LAUSD.

Summary and Next Steps

This summary of baseline outcome data presents a snapshot of the needs and strengths of the first six cases participating in the PYCTP. The Site Coordinators will continue to identify and engage new cases over the next six months. New cases and outcome progress for current cases will be reported in the next semi-annual report. Site Coordinators, together with CEO staff

and the Research Analyst will continue to use case progress and lessons learned from case management and SORT findings to continually improve coordination of services for probation youth and families participating in the PYCTP.

System Opportunities Review Team (SORT)

SORT Overview

The System Opportunities Review Team (SORT) identifies and addresses County services system opportunities and barriers that arise from juvenile probation cases involved in the PYCTP. SORT is led by CEO staff and comprised of representatives from Department of Children and Family Services (DCFS), Department of Public Social Services (DPSS), Probation, Department of Mental Health (DMH), Los Angeles County Office of Education (LACOE), Los Angeles Unified School District (LAUSD), the District Attorney's Office, the Public Defender's Office, Child Support Services, Community and Senior Services, and Public Counsel Law Center. Site Coordinators for each of the four INITIATIVE demonstration sites convene MDTs legally authorized to review confidential information to coordinate County services for juvenile probationers and their families. Coordinators report any systemic issues to SORT for discussion with the goal of improving case management and informing systems change. See Appendix L for more information about the PYCTP Protocol.

This progress report will highlight SORT activities since Board adoption of the INITIATIVE in April 2010, including finalized SORT procedures, number of cases reviewed by SORT, a summary of systemic issues identified in preliminary cases, a list of new protocols developed by SORT to address systemic issues, and next steps.

SORT Procedures

Confidentiality Agreement Form

CEO staff developed a Confidentiality Agreement Form to be signed by all SORT members. Although SORT discusses de-identified case information, a confidentiality agreement helps ensure that cases are afforded the utmost protection. The Form was reviewed by departments participating in SORT and approved by County Counsel (see Appendix T). All SORT members have signed the Confidentiality Agreement and each new SORT member is asked to sign the form prior to the start of each meeting. The signed forms are kept on file by CEO staff.

Analysis of Systemic Issues

System barriers and opportunities identified during SORT meetings are recorded and themed, and follow-up actions tracked in a password-protected Access database. Information tracked for each systemic issue includes:

- Case number
- Demonstration Site
- Description of systemic issue
- Departments/agencies involved

- Type of issue, as identified in Protocol (I.e., accessibility barrier)
- Topic (I.e., DPSS benefits, school enrollment)
- Follow-up progress (date, description, responsible party)
- Issue status (I.e., check status, need protocol, completed)

Automated reports containing current systemic issues are forwarded to SORT members for review prior to each meeting, and help guide SORT discussions and action to be taken by SORT members. Data are further analyzed in Access to identify trends in systemic issues and assist SORT with reporting progress and developing recommendations.

Cases Reviewed by SORT

Beginning in fall 2009, SORT met monthly to review systemic issues that arose from 12 preliminary cases from the Florence Firestone demonstration site MDT. In October 2010, Site Coordinators appointed to each demonstration site began convening MDTs for six cases, and identifying systemic issues for SORT review beginning in November. Systemic issues from a total of 25 to 30 new cases in each demonstration site will be reviewed over the course of the PYCTP.

System Opportunities and Barriers Overview – Preliminary Cases

About half of the system opportunities and barriers identified were directly related to the 12 preliminary cases, and half were general systemic issues that arose from SORT meeting discussions. There was an average of 2.4 systemic issues per case, with up to seven issues per case.

As expected, based on the nature of the PYCTP, all system opportunities and barriers involved the Probation Department. The next most commonly involved department was DPSS, followed by DMH, LACOE and LAUSD. The involvement of these agencies in systemic issues reflects their role in services commonly needed by probationers and their families, including social service benefits, mental health services, and school enrollment.

System Opportunities and Barriers by Type

The types of systemic issue varied (See Table 21), however many generally could be categorized as one of two types: those requiring Improved Collaboration and Coordination among agencies and those that derived from youth and family Accessibility Barriers.

Table 21. SORT Opportunities/Barriers by Type

- Improved collaboration/coordination
- Accessibility barriers
- Development of new procedures
- Barriers engaging probationer
- Information sharing policy
- Enforcement of existing procedures
- Improved communication
- Barriers engaging family
- Procedural efficiencies
- Lack of trust of government
- Lack of capacity (funding, staffing, training)

Improved Collaboration and Coordination

Most of the systemic issues within this category involved multiple departments, who worked to find new ways to collaborate through the PYCTP in order to provide enhanced services for probationers and their families. This enhanced collaboration allowed MDT members to share necessary case information, link probationers and their families to needed services, and develop efficient case management procedures.

Accessibility Barriers

Accessibility Barriers typically involved probationers or their family members having difficulty accessing services, such as benefits, medications, employment, or school records. SORT members addressed accessibility barriers through collaboration to link probationers and their families to needed services. New procedures were often needed to overcome system barriers and, therefore, became an additional systemic issue that the MDTs and SORT worked on together.

System Opportunities and Barriers by Subtopic

Specific system opportunities and barriers identified by SORT covered a range of topics (see Table 22). The most common topics included Continuity of Psychotropic Medications, DPSS Benefits, School Enrollment, and Mental Health Services.

Continuity of Psychotropic Medications

A protocol was developed by SORT members to ensure that detained youth have Medi-Cal benefits reinstated upon release from custody, particularly for minors who need to maintain access to psychotropic medication. SORT developed a process whereby DPSS outreach workers visit camps and enroll minors in the Minor Consent Medi-Cal Services Program prior to release. This program provides limited Medi-Cal benefits to minors and does not require the parent's consent. Probation officers from camp, and Camp Community Transition Program, received training in Minor Consent protocols and as a result, DPSS received an increased number of referrals from Probation camps. Probation developed a system to ensure that DPSS is notified when a minor is going to be released from

camp, and juvenile probationers are reminded to keep up with monthly Minor's Consent appointments. From December 2009 through October 2010, 142 Probation youth were signed up for Minor's Consent Medi-Cal through this new protocol.

Table 22. SORT Opportunities/Barriers by Subtopic

- Continuity of psychotropic meds
- School enrollment
- MDT/SORT procedures
- Information sharing and confidentiality
- DPSS benefits
- Mental health services
- Probation procedures
- Multiple provider collaboration
- CBO engagement
- Employment issues
- Housing issues
- Trust of government
- Transition age youth

Expedited DPSS Benefits

Probation and DPSS are working together to pilot an expedited referral process for youth and their families participating in the MDTs. Probationers and their families identified as needing services will be provided with referral forms that will flag them as MDT participants when they go to DPSS to apply for services. This will allow staff to help expedite access to services. DPSS will track these referrals and services received. The expedited referral process will expand to cases in each of the four demonstration sites.

School Enrollment

SORT continues to address systemic issues related to school enrollment. An ongoing school enrollment issue relates to youth's inability to obtain full credits while in camp. Youth who have been in and out of Probation facilities often end up with partial credits, as camp stays do not coincide with school semesters. This makes it difficult to obtain the credits needed to graduate. Coordination is required to ensure that youth are enrolled in appropriate classes which would enable them to combine the partial credits obtained in camp and prior school placements with credits earned at the new school in order to obtain full credits for each class.

Schools are sometimes reluctant to accept youth who are released from camp mid-semester. Probation, LACOE, and LAUSD have worked together to enroll MDT youth in independent study to complete credits, or link youth to summer employment programs. In about half of the preliminary cases, schools did not allow probation youth to re-enroll in school upon release from camp because they were lacking needed credits or necessary school records. Probation, LACOE, and LAUSD worked together to ensure that these youth were able to collect the records they needed and return to school upon release. LACOE is also in the process of finalizing a data system that will expedite access to school transcripts, a significant issue for those youth who have attended multiple schools. SORT is working on developing protocols to ensure that a school credit check is completed prior to camp release. SORT members have collaborated to ensure that probation youth with special education needs receive an Individualized Education Plan (IEP). SORT also plans to develop partnerships with other entities that address systemic educational issues, such as the Education Coordinating Council, Duarte and Monrovia School Districts, and Judge Donna Groman's Camp Community Transition Task Force and her Safety and Violence Prevention Committees. SORT will continue to explore ways to ensure that youth receive full credits in camp, re-enroll in school, and receive IEPs when needed.

Mental Health Services

SORT is currently exploring opportunities to enhance mental health service delivery to probation youth, with a focus on improved communication between DMH and Probation staff both inside camp and in the community. DMH has recently conducted an analysis of camp youth referred to Full Service Partnership (FSP) programs, which provide comprehensive, intensive community based mental health services, and found that about half of youth referred do not follow-up with services once in the community. Barriers to accessing mental health services included youth

disinterest, seeking other services, and difficulties tracking youth for follow-up in the community. Due to funding restrictions, community mental health providers have limited “in-reach” capacity; and coordination between DMH camp staff and aftercare navigators is an area of needed improvement. Additionally, community mental health providers sometimes lack access to needed information about youth referred to them from camp. Access to assessment information completed while the youth is still in camp would help to significantly decrease the need to complete redundant/duplicative reassessments of the youth by the receiving mental health provider upon discharge. A mechanism to ensure the transmission of this information is a critically needed component for transition planning. SORT is also exploring how to improve coordination between DMH camp staff and Probation aftercare DPOs to ensure that DPOs are aware that youth are referred to services. DMH is in the process of developing a community-based aftercare unit to work with Probation and mental health providers to coordinate services and linkage. Additionally, DMH will provide Probation with a roster of DMH navigators so that DPOs will know who to contact regarding mental health services. Probation is also in the process of establishing MDTs in all camps that will include DMH staff, and will explore how DMH service referral information can be included in camp documentation such as the camp release checklist that is being developed.

Summary and Next Steps

System opportunities and barriers are identified and addressed as they arise in each case SORT reviews. Frequent issues indicate a need for development of new protocols. Developing protocols and recommendations to address system barriers and take advantage of system opportunities is an ongoing process. SORT will continue to identify, discuss, and track systemic issues, and develop protocols and recommendations. SORT will begin reviewing system issues from six new cases at their November meeting. SORT members will collaborate to address issues that arise for these cases.

Probation Data

The Probation Department Juvenile Field Service Bureau has compiled a test run of data on juvenile probationers aged 13-17 for the first quarter of 2010 (January-March). The CEO will work with Probation to collect ongoing data. An overview of these data is presented below followed by a comparison of the County's juvenile Probation population with PYCTP cases.

Juveniles (Age 13-17) on Probation

There were a total of 13,633 juveniles on Probation in Los Angeles County in first quarter 2010, including 1348 living within the four demonstration sites (see list of demonstration site zip codes in the Demonstration Site Overview section of the report).

Table 23. Juvenile Probationers by Demonstration Site

Site	Total
Florence Firestone	760
Harbor Gateway	150
Monrovia Duarte	118
Pacoima	320
	1348

Probation program

Half of juvenile probationers in Los Angeles County were on Community-Based Supervision and about one quarter on School-Based Supervision in High School.

Table 24. Juvenile Probationers by Probation Program

Probation Program	Los Angeles County	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Community Based Supervision	50.4%	57.9%	44.0%	43.8%	35.9%
School-Based Supervision (H.S.)	23.7%	17.3%	15.6%	14.3%	35.5%
Residential-Based Services	8.0%	7.5%	7.8%	7.1%	7.0%
Camp Community Transition Program	7.7%	9.6%	5.0%	1.8%	8.0%
Intensive Gang Supervision	2.3%	2.3%	2.1%	6.3%	4.9%
Other	8.0%	5.4%	27.7% ¹	26.8% ⁴	8.7%

¹ Harbor Gateway and Monrovia Duarte both had high percentages of probationers under Juvenile Contracts (17.7% and 25%, respectively)

Demographics (Age, gender, ethnicity)

Seventy percent of juveniles on Probation in Los Angeles County are age 16-17, and 79 percent are male. Additionally, 64 percent of juveniles on Probation in Los Angeles County are Hispanic/Latino, and 23.8 percent are Black/African American. Demographics in each of the demonstration sites are similar for age and gender, but vary by race/ethnicity.

Table 25. Juvenile Probationers by Age

Age	Los Angeles County	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
13	3.0%	3.3%	7.8%	3.6%	2.4%
14	8.6%	6.5%	7.8%	7.1%	11.2%
15	18.4%	18.1%	19.2%	24.1%	20.9%
16	29.8%	30.0%	32.6%	22.3%	30.0%
17	40.2%	42.3%	32.6%	42.9%	35.5%

Table 26. Juvenile Probationers by Gender

Gender	Los Angeles County	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Male	78.7%	79.3%	78.7%	82.1%	85.0%
Female	21.3%	20.8%	21.3%	17.9%	14.9%

Table 27. Juvenile Probationers by Race/Ethnicity

Race/Ethnicity	Los Angeles County	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Hispanic/Latino	64.2%	74.4%	47.5%	66.1%	91.3%
Black/African-American	23.8%	25.0%	37.6%	10.7%	6.6%
White	7.9%	0.0%	5.7%	15.2%	1.4%
Other	4.1%	0.6%	9.2%	8.0%	0.7%

Juvenile Probationers in Camp

Demographics (Age, gender, ethnicity)

Demographics of juvenile Probationers in Camp are similar to overall Juvenile Probation population, although there are an even higher percentage of male Probationers in camp.

Table 28. Juvenile Probationers in Camp, by Age

Age	Los Angeles County	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
13	4	0	0	0	0
14	68	2	0	0	1
15	202	14	3	1	4
16	353	31	1	2	5
17	564	42	3	3	20
Total	1191	89	7	6	30

Table 29. Juvenile Probationers in Camp, by Gender

Gender	Los Angeles County	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Male	88.9%	88.8%	100.0%	100.0%	96.7%
Female	11.1%	11.2%	0%	0%	3.3%

Table 30. Juvenile Probationers in Camp, by Race/Ethnicity

Race/Ethnicity	Los Angeles County	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
Hispanic/Latino	65.9%	73.0%	71.4%	100.0%	96.7%
Black/African-American	29.6%	27.0%	28.6%	0%	3.3%
White	2.6%	0%	0%	0%	0%
Other	2.0%	0%	0%	0%	0%

Juvenile Probationers Released from Camp

A total of 459 juvenile Probationers were released from camp in the first quarter of 2010.

Table 31. Juvenile Probationers Released from Camp, by Age

Age	Los Angeles County	Florence Firestone	Harbor Gateway	Monrovia Duarte	Pacoima
13	0	0	0	0	0
14	17	0	0	0	1
15	69	2	2	0	0
16	146	10	1	1	2
17	227	15	2	1	2
Total	459	27	5	2	5

Re-offending

- A total of three juvenile probationers in Los Angeles County, who were in camp within the past 12 months, were recommitted to a juvenile facility (camp) for a subsequent sustained petition during the first quarter of 2010. None of these probationers resided in the demonstration site zip codes.
- A total of 10 juvenile probationers in Los Angeles County were determined unfit for juvenile court (cases were filed in adult court) during the first quarter of 2010, including three who resided in the Florence Firestone demonstration site.
- A total of 34 juvenile probationers in Los Angeles County received a court-ordered sustained violation of probation (777 WIC) during the first quarter of 2010, including eight in Florence Firestone, and one in Pacoima.

Comparison of Current PYCTP Cases to Overall Probation Population

Probation Unit: In Los Angeles County overall, about eight percent of juveniles on Probation are in Camp. This is the juvenile probation population targeted by PYCTP, where most cases will come from, and where the six current cases are from.

Demographics: Demographically, juvenile probationers in Los Angeles County skew older, with most age 16 and 17. We anticipate that most PYCTP cases will also be in this age range. Almost 90 percent of juvenile probationers in Los Angeles County are male; we anticipate that most PYCTP cases will also be male. Additionally, we anticipate that the race/ethnicity of PYCTP cases will be comparable to that of the total juvenile probation population in each demonstration site.

Re-offending 30% of juvenile probationers in Los Angeles County who were declared unfit for juvenile court in the first quarter 2010 were from Florence Firestone zip codes. Additionally, 25 percent of juvenile probationers in Los Angeles County who received a court-ordered sustained violation of Probation were from Florence Firestone zip codes, and one was from a Pacoima zip code.

Next Steps

The CEO and Research Analyst will continue to work with Probation for ongoing data collection and on the inclusion of juvenile recidivism statistics. We will continue to track these data and provide comparisons to PYCTP cases in subsequent data reports.

Summary and Planned Activities

While this report reflects substantive effort towards implementing the INITIATIVE, there remains much work to be done to produce measurable outcomes for individuals, families and communities. The efforts underway or soon to be commenced collectively are intended to provide clear alternatives for at-risk youth and families, support youth and families that have had contact with the juvenile justice system by providing family-centric resources and ensure that coordinated suppression efforts are aligned with prevention and intervention efforts. Our goal of seeing sustained reductions in gang violence will require sustained implementation of measurable efforts.

Over the next six months, the following efforts will continue to be implemented or commence implementation:

- Identify the remaining Site Coordinator;
- Continue to compile outcome data, including crime and demographic data, to gauge impact in the demonstration sites;
- Continue to identify youth and families to participate in the PYCTP. Also continue the work of the SORT to identify and resolve systemic barriers that impede the ability of juvenile probationers to transition back into the community;
- Continue implementation of the Second Chance Re-entry Grant;
- Continue Library programming and activities in the Florence Firestone and Monrovia Duarte demonstration sites;
- Continue to host resource and employment fairs aimed at individuals with criminal histories or previous gang affiliations and develop re-entry networks that support both adult probationers and parolees transitioning back into the four demonstration sites;
- Continue to develop collaborative efforts with law enforcement that involve prevention and intervention efforts;
- Convene Prevention and High Risk/Re-Entry Workgroups in each of the demonstration sites or find local efforts where prevention and intervention efforts can be developed and sustained;
- Review the PAD program and determine its viability for continuation;
- Continue to seek state, federal and private funding to support components of the INITIATIVE;
- Continue to partner with local municipal agencies to maximize resources and services to communities and residents; and
- Review Auditor Controller Report findings of gang prevention, intervention, and suppression programming in the County and follow-up with agencies and programs to obtain additional information and determine how best to align and streamline County programming addressing gang violence.

The CEO will continue to monitor the progress of the INITIATIVE and begin developing a set of recommendations for maintaining the INITIATIVE in the demonstration sites and Countywide. The next semiannual report will highlight continued progress implementing efforts and assessment of efforts to date.

APPENDIXES

APPENDIX A

Los Angeles County Regional Gang Violence Reduction Guiding Principles

VISION

Through shared responsibility and action, create and sustain healthy communities, strong families, and thriving children.

MISSION

Comprehensively address the root causes of gangs, gang involvement, and gang violence by partnering with community to address systemic barriers that creates and expands sustained opportunities.

OVERARCHING PRINCIPLE

Cultural Shift. Adopt collaborative policies and practices that are data- and community-driven; focus on prevention and community strengths; integrate services with formal/informal supports; result in sustainable outcomes; and generate cost savings through efficiencies.

SPECIFICALLY:

1. **Community Engagement.** Engage communities as full partners whenever developing/evaluating strategies, services, and supports that enhance community safety and overall well-being.
2. **Focus on Prevention and Prevention-Based Partnerships.** Adopt policies that collectively define County roles and County-community partnerships; and proactively address local conditions that contribute to increased stressors for community residents.
3. **Adopt Data-Driven and Data Sharing Policies.** Allocate resources and develop policies that are driven by data and client-level information sharing to achieve positive and sustainable outcomes for clients and communities.
4. **Establish a Holistic Continuum of Services and Equitably Allocate Resources.** Create/expand arrays of comprehensive services and supports to address the conditions in the community that contribute to gangs and violence based on data, local infrastructures, and community strengths.
5. **Integrate Services.** Implement an inclusive array of community-based services designed around the strengths/needs of residents; are easy to find and easy to use; reduce the duplication of services; and generate cost savings.



Chief Executive Office TEMPORARY ASSIGNMENT

Period: April 1, 2010 – June 30, 2011

PROBATION DIRECTOR (Site Coordinator)

The Public Safety Cluster of the Chief Executive Office is seeking four highly motivated and responsible individuals to implement and coordinate the Los Angeles County Regional Gang Violence Reduction Initiative in one of four demonstration sites in the Florence-Firestone, Pacoima, Harbor-Gateway, and Monrovia-Duarte areas. The incumbent will report to the DCEO, Public Safety and be responsible for the implementation of multijurisdictional initiatives aimed at addressing gangs and gang violence. Upon completion of two year assignment, incumbent will be re-assigned to home department.

The following is a list of **desirable** qualifications:

- Available for a minimum two year commitment.
- Knowledge and familiarity with ethnic and cultural nuances of community being served.
- Possess broad knowledge base of County departments' functions and resources.
- Two years of previous experience in areas of case management and participation on multi-jurisdictional committees or bodies.
- Strong communication, organizational, and interpersonal skills.
- Ability to effectively manage and engage community stakeholders and varying levels of County governance.
- Prior experience reviewing confidential and sensitive family-centered information.
- Bilingual in Spanish.

The incumbent will be responsible for leading the site specific teams comprised of county and non-county partners in an effort to effectively reduce gang violence by leveraging resources in the designated demonstration site. The duties include, but are not limited to, the following:

- Participate in the Suppression Workgroup and act as liaison between suppression workgroup and CEO staff.
- Organize a Prevention Workgroup which will be responsible for implementing the recommendations developed for each demonstration site.
- Assemble an At-Risk/High-Risk Workgroup which will be responsible for implementing the recommendations developed for each demonstration site.
- Manage the development of quarterly progress reports with assistance of workgroup members.
- Coordinate through team partners the delivery of County and partner resources to identified probationers and families.

APPENDIX B

- Convene multi-disciplinary teams to discuss and resolve issues involving probationer or other family members where appropriate.
- Ensure adequate follow-up for all services provided to probationer and/or family members.
- Determine which community-based resources are available to assist identified high-risk probationers and families as well as those programs listed in the Auditor-Controller Gang Funding Report.
- Provide periodic briefing to Los Angeles County Regional Gang Violence Committee, various policymakers, and interested parties.
- Identify community-based resources available to assist at-risk youth and families as well as those programs listed in the Auditor-Controller Gang Funding Report.

MINIMUM QUALIFICATIONS:

Individuals interested in applying for these positions should have responsible and successful professional experience at the level of Probation Director.

WHO TO CONTACT:

Interested individuals should submit a cover letter and resume detailing relevant experience and education, writing sample, and a copy of last performance evaluation. Please state desired demonstration site location. Resumes will be accepted until the positions are filled. Materials should be sent to:

Lori Manumaleuna
Chief Executive Office
Public Safety Cluster
500 W. Temple Street, Room 750
Los Angeles, California 90012
Fax (213) 217-5112
Email: لمانmaleuna@ceo.lacounty.gov

Resumes will be reviewed and **only** the most qualified candidates will be called for an interview.

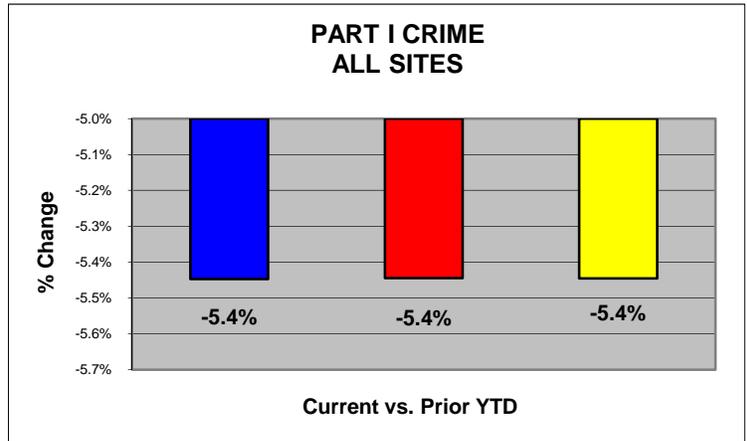
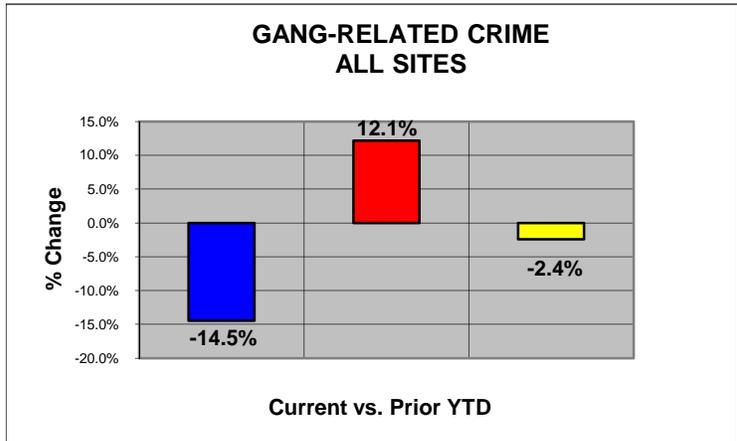
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APPENDIX C

**LOS ANGELES POLICE DEPARTMENT
GANG VIOLENCE REDUCTION STRATEGY (GVRS) Sites
CRIME STATISTICS**
*Month Ending
9/30/2010*

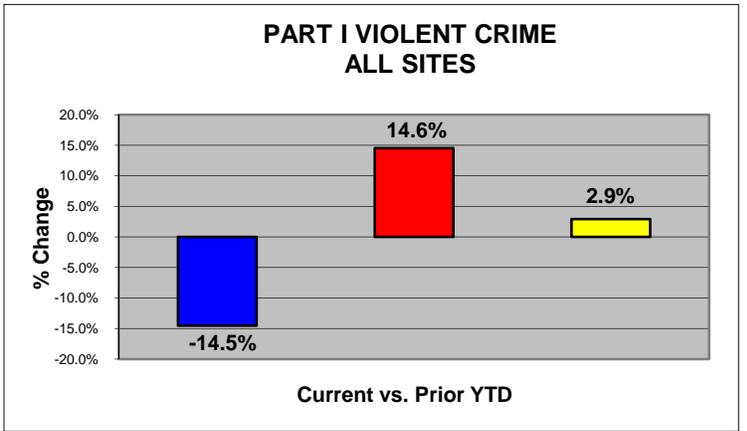
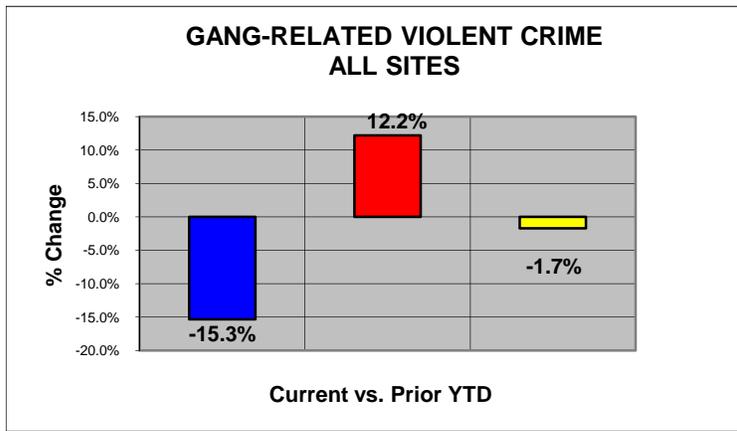
ALL GANG-RELATED CRIME			
GVRS SITE	'10 vs. '09	'10 vs. '09	'10 vs. '09
	YTD	YTD	YTD
	LA City	County	TOTAL
Florence / Firestone	-21.3%	14.7%	1.6%
Harbor / Gateway	-20.7%	-51.3%	-38.2%
Pacoima	-8.4%	N/A	-8.4%
Monrovia / Duarte	N/A	200.0%	200.0%
TOTAL	-14.5%	12.1%	-2.4%

ALL PART I CRIME			
GVRS SITE	'10 vs. '09	'10 vs. '09	'10 vs. '09
	YTD	YTD	YTD
	LA City	County	TOTAL
Florence / Firestone	-4.5%	-1.7%	-2.3%
Harbor / Gateway	-16.3%	-15.4%	-15.8%
Pacoima	1.6%	N/A	1.6%
Monrovia / Duarte	N/A	2.4%	2.4%
TOTAL	-5.4%	-5.4%	-5.4%



GANG-RELATED VIOLENT CRIME (Homicides, Rapes, Robberies & Aggravated Assaults)			
GVRS SITE	'10 vs. '09	'10 vs. '09	'10 vs. '09
	YTD	YTD	YTD
	LA City	County	TOTAL
Florence / Firestone	-21.6%	14.8%	3.1%
Harbor / Gateway	-30.8%	-51.3%	-43.1%
Pacoima	-7.3%	N/A	-7.3%
Monrovia / Duarte	N/A	200.0%	200.0%
TOTAL	-15.3%	12.2%	-1.7%

PART I VIOLENT CRIME (Homicides, Rapes, Robberies & Aggravated Assaults)			
GVRS SITE	'10 vs. '09	'10 vs. '09	'10 vs. '09
	YTD	YTD	YTD
	LA City	County	TOTAL
Florence / Firestone	-17.1%	19.9%	11.2%
Harbor / Gateway	-4.5%	-5.5%	-5.2%
Pacoima	-16.0%	N/A	-16.0%
Monrovia / Duarte	N/A	15.9%	15.9%
TOTAL	-14.5%	14.6%	2.9%



APPENDIX C

For Internal Use Only

LOS ANGELES POLICE DEPARTMENT All GVRs Sites (Combined)

Month Ending
9/30/2010

Gang Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	7	8	-12.5%	9	11	-18.2%	16	19	-15.8%
Agg Assault Excl. ADW on PO	98	118	-16.9%	126	116	8.6%	224	234	-4.3%
Attacks on Police Officers	1	4	-75.0%	12	6	100.0%	13	10	30.0%
Rape	1	0	N.C.*	1	4	-75.0%	2	4	-50.0%
Robbery Excl. Carjacking	64	66	-3.0%	74	65	13.8%	138	131	5.3%
Carjack	3	7	-57.1%	8	3	166.7%	11	10	10.0%
Kidnap	1	1	0.0%	0	0	N.C.*	1	1	0.0%
Shots Inhab Dwelling	3	6	-50.0%	N/A	N/A	N/A	3	6	-50.0%
Arson	0	0	N.C.*	1	0	N.C.*	1	0	N.C.*
Criminal Threats	34	38	-10.5%	N/A	N/A	N/A	34	38	-10.5%
Extortion	1	1	0.0%	0	1	-100.0%	1	2	-50.0%
Total	213	249	-14.5%	231	206	12.1%	444	455	-2.4%
All Part I Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	13	12	8.3%	14	13	7.7%	27	25	8.0%
Rape	16	11	45.5%	30	25	20.0%	46	36	27.8%
Robbery	201	254	-20.9%	355	291	22.0%	556	545	2.0%
Aggravated Assault	246	280	-12.1%	561	509	10.2%	807	789	2.3%
Total Violent Crimes	476	557	-14.5%	960	838	14.6%	1436	1395	2.9%
Burglary	319	295	8.1%	505	572	-11.7%	824	867	-5.0%
BTFV	357	396	-9.8%	367	410	-10.5%	724	806	-10.2%
Pers/Other Theft	394	405	-2.7%	696	751	-7.3%	1090	1156	-5.7%
Auto Theft	450	458	-1.7%	598	735	-18.6%	1048	1193	-12.2%
Total Property Crimes	1520	1554	-2.2%	2166	2468	-12.2%	3686	4022	-8.4%
Total	1996	2111	-5.4%	3126	3306	-5.4%	5122	5417	-5.4%

N.C.* - Not Calculable

APPENDIX C

For Internal Use Only

LOS ANGELES POLICE DEPARTMENT Florence / Firestone GVRS Site

Month Ending
9/30/2010

Gang Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	1	3	-66.7%	8	8	0.0%	9	11	-18.2%
Agg Assault Excl. ADW on PO	25	43	-41.9%	86	86	0.0%	111	129	-14.0%
Attacks on Police Officers	1	3	-66.7%	8	5	60.0%	9	8	12.5%
Rape	1	0	N.C.*	1	4	-75.0%	2	4	-50.0%
Robbery Excl. Carjacking	26	19	36.8%	67	50	34.0%	93	69	34.8%
Carjack	2	3	-33.3%	8	2	300.0%	10	5	100.0%
Kidnap	0	0	N.C.*	0	0	N.C.*	0	0	N.C.*
Shots Inhab Dwelling	2	3	-33.3%	N/A	N/A	N/A	2	3	-33.3%
Arson	0	0	N.C.*	1	0	N.C.*	1	0	N.C.*
Criminal Threats	11	15	-26.7%	N/A	N/A	N/A	11	15	-26.7%
Extortion	1	0	N.C.*	0	1	-100.0%	1	1	0.0%
Total	70	89	-21.3%	179	156	14.7%	249	245	1.6%
All Part I Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	1	6	-83.3%	11	9	22.2%	12	15	-20.0%
Rape	2	0	N.C.*	17	14	21.4%	19	14	35.7%
Robbery	67	79	-15.2%	295	230	28.3%	362	309	17.2%
Aggravated Assault	80	96	-16.7%	381	334	14.1%	461	430	7.2%
Total Violent Crimes	150	181	-17.1%	704	587	19.9%	854	768	11.2%
Burglary	74	60	23.3%	248	259	-4.2%	322	319	0.9%
BTFV	52	46	13.0%	149	135	10.4%	201	181	11.0%
Pers/Other Theft	42	33	27.3%	220	220	0.0%	262	253	3.6%
Auto Theft	109	127	-14.2%	364	514	-29.2%	473	641	-26.2%
Total Property Crimes	277	266	4.1%	981	1128	-13.0%	1258	1394	-9.8%
Total	427	447	-4.5%	1685	1715	-1.7%	2112	2162	-2.3%

N.C.* - Not Calculable

LA City RDs
1365*, 1367*, 1375* & 1377

LA County RDs
2170 - 2179

* - Indicates those RDs that are only partially included in the GVRS boundaries, but are entirely included in the stats.

APPENDIX C

For Internal Use Only

LOS ANGELES POLICE DEPARTMENT Harbor / Gateway GVRS Site

Month Ending
9/30/2010

Gang Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	1	0	N.C.*	1	2	-50.0%	2	2	0.0%
Agg Assault Excl. ADW on PO	14	15	-6.7%	12	23	-47.8%	26	38	-31.6%
Attacks on Police Officers	0	0	N.C.*	1	1	0.0%	1	1	0.0%
Rape	0	0	N.C.*	0	0	N.C.*	0	0	N.C.*
Robbery Excl. Carjacking	3	10	-70.0%	5	13	-61.5%	8	23	-65.2%
Carjack	0	0	N.C.*	0	0	N.C.*	0	0	N.C.*
Kidnap	0	1	-100.0%	0	0	N.C.*	0	1	-100.0%
Shots Inhab Dwelling	0	1	-100.0%	N/A	N/A	N/A	0	1	-100.0%
Arson	0	0	N.C.*	0	0	N.C.*	0	0	N.C.*
Criminal Threats	5	2	150.0%	N/A	N/A	N/A	5	2	150.0%
Extortion	0	0	N.C.*	0	0	N.C.*	0	0	N.C.*
Total	23	29	-20.7%	19	39	-51.3%	42	68	-38.2%
All Part I Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	2	0	N.C.*	2	3	-33.3%	4	3	33.3%
Rape	2	2	0.0%	7	6	16.7%	9	8	12.5%
Robbery	45	43	4.7%	43	43	0.0%	88	86	2.3%
Aggravated Assault	36	44	-18.2%	102	111	-8.1%	138	155	-11.0%
Total Violent Crimes	85	89	-4.5%	154	163	-5.5%	239	252	-5.2%
Burglary	99	110	-10.0%	151	168	-10.1%	250	278	-10.1%
BTFV	95	180	-47.2%	123	186	-33.9%	218	366	-40.4%
Pers/Other Theft	170	182	-6.6%	319	390	-18.2%	489	572	-14.5%
Auto Theft	119	118	0.8%	147	150	-2.0%	266	268	-0.7%
Total Property Crimes	483	590	-18.1%	740	894	-17.2%	1223	1484	-17.6%
Total	568	679	-16.3%	894	1057	-15.4%	1462	1736	-15.8%

N.C.* - Not Calculable

LA City RDs
0501*, 0502*, 0504, 0505, 0506, 0507, 0508 & 0509*

LA County RDs
1614*, 1617*, 1623* & 1693-1698,

* - Indicates those RDs that are only partially included in the GVRS boundaries, but are entirely included in the stats.

APPENDIX C

For Internal Use Only

LOS ANGELES POLICE DEPARTMENT

Pacoima GVRs Site

Month Ending
9/30/2010

Gang Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	5	5	0.0%	N/A			5	5	0.0%
Agg Assault Excl. ADW on PO	59	60	-1.7%	N/A			59	60	-1.7%
Attacks on Police Officers	0	1	-100.0%	N/A			0	1	-100.0%
Rape	0	0	N.C.*	N/A			0	0	N.C.*
Robbery Excl. Carjacking	35	37	-5.4%	N/A			35	37	-5.4%
Carjack	1	4	-75.0%	N/A			1	4	-75.0%
Kidnap	1	0	N.C.*	N/A			1	0	N.C.*
Shots Inhab Dwelling	1	2	-50.0%	N/A			1	2	-50.0%
Arson	0	0	N.C.*	N/A			0	0	N.C.*
Criminal Threats	18	21	-14.3%	N/A			18	21	-14.3%
Extortion	0	1	-100.0%	N/A			0	1	-100.0%
Total	120	131	-8.4%	N/A			120	131	-8.4%

All Part I Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	10	6	66.7%	N/A			10	6	66.7%
Rape	12	9	33.3%	N/A			12	9	33.3%
Robbery	89	132	-32.6%	N/A			89	132	-32.6%
Aggravated Assault	130	140	-7.1%	N/A			130	140	-7.1%
Total Violent Crimes	241	287	-16.0%	N/A			241	287	-16.0%
Burglary	146	125	16.8%	N/A			146	125	16.8%
BTFV	210	170	23.5%	N/A			210	170	23.5%
Pers/Other Theft	182	190	-4.2%	N/A			182	190	-4.2%
Auto Theft	222	213	4.2%	N/A			222	213	4.2%
Total Property Crimes	760	698	8.9%	N/A			760	698	8.9%
Total	1001	985	1.6%	N/A			1001	985	1.6%

N.C.* - Not Calculable

LA City RDs
1601, 1602, 1611, 1612, 1613, 1614, 1615, 1621, 1622, 1623, 1633, 1641, 1642, 1643 & 1645

LA County RDs
N/A

* - Indicates those RDs that are only partially included in the GVRs boundaries, but are entirely included in the stats.

Prepared by: COMPSTAT Unit, LAPD

Source: LAPD Crime Analysis Mapping System and LA Sheriff's Crime Analysis Program

GVRs093010 11/17/2010 3:16 PM

APPENDIX C

For Internal Use Only

LOS ANGELES POLICE DEPARTMENT Monrovia / Duarte GVRS Site

Month Ending
9/30/2010

Gang Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	N/A			0	1	-100.0%	0	1	-100.0%
Agg Assault Excl. ADW on PO	N/A			28	7	300.0%	28	7	300.0%
Attacks on Police Officers	N/A			3	0	N.C.*	3	0	N.C.*
Rape	N/A			0	0	N.C.*	0	0	N.C.*
Robbery Excl. Carjacking	N/A			2	2	0.0%	2	2	0.0%
Carjack	N/A			0	1	-100.0%	0	1	-100.0%
Kidnap	N/A			0	0	N.C.*	0	0	N.C.*
Shots Inhab Dwelling	N/A			N/A	N/A	N/A	N/A	N/A	N/A
Arson	N/A			0	0	N.C.*	0	0	N.C.*
Criminal Threats	N/A			N/A	NA	N/A	N/A	N/A	N/A
Extortion	N/A			0	0	N.C.*	0	0	N.C.*
Total	N/A			33	11	200.0%	33	11	200.0%
All Part I Crimes	LA City		%CHG	LA County		%CHG	Total		%CHG
	YTD '10	YTD '09		YTD '10	YTD '09		YTD '10	YTD '09	
Homicide	N/A			1	1	0.0%	1	1	0.0%
Rape	N/A			6	5	20.0%	6	5	20.0%
Robbery	N/A			17	18	-5.6%	17	18	-5.6%
Aggravated Assault	N/A			78	64	21.9%	78	64	21.9%
Total Violent Crimes	N/A			102	88	15.9%	102	88	15.9%
Burglary	N/A			106	145	-26.9%	106	145	-26.9%
BTFV	N/A			95	89	6.7%	95	89	6.7%
Pers/Other Theft	N/A			157	141	11.3%	157	141	11.3%
Auto Theft	N/A			87	71	22.5%	87	71	22.5%
Total Property Crimes	N/A			445	446	-0.2%	445	446	-0.2%
Total	N/A			547	534	2.4%	547	534	2.4%

N.C.* - Not Calculable

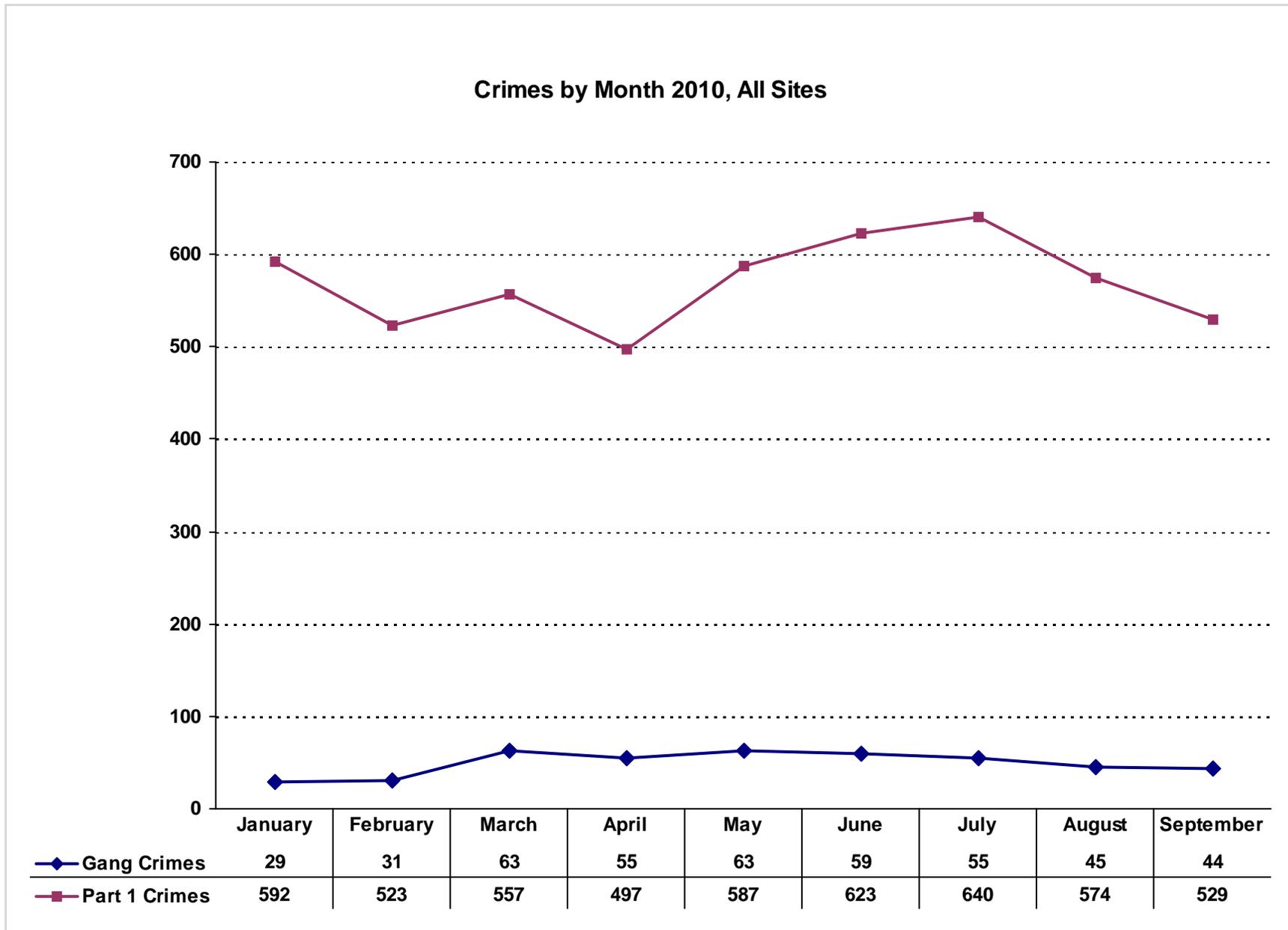
LA City RDs
N/A

LA County RDs
0540, 0541*, 0542*, 0582, 0583, 0584 & 0585

* - Indicates those RDs that are only partially included in the GVRS boundaries, but are entirely included in the stats.

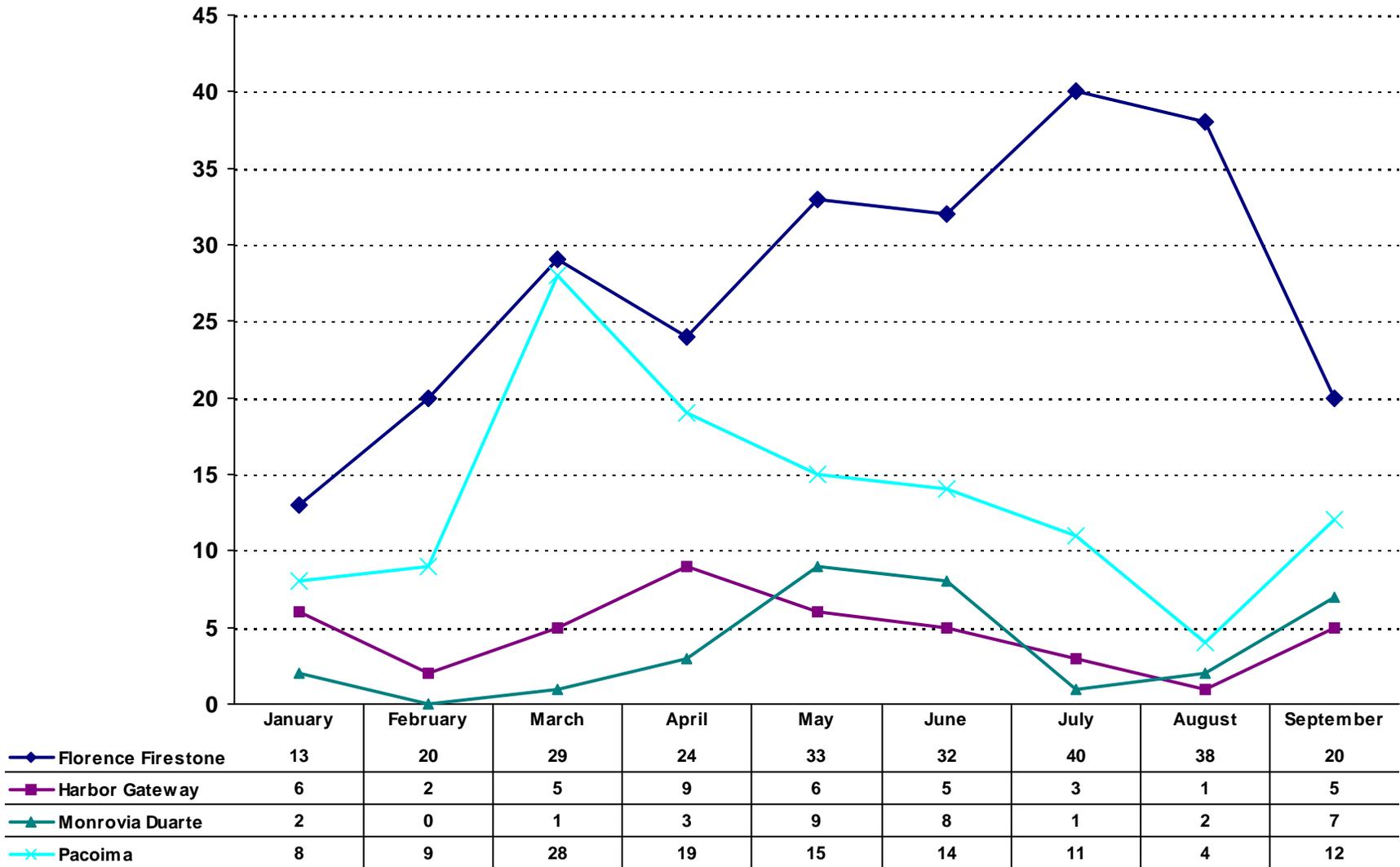
APPENDIX D

GVRI Report: Crimes by Month, 2010



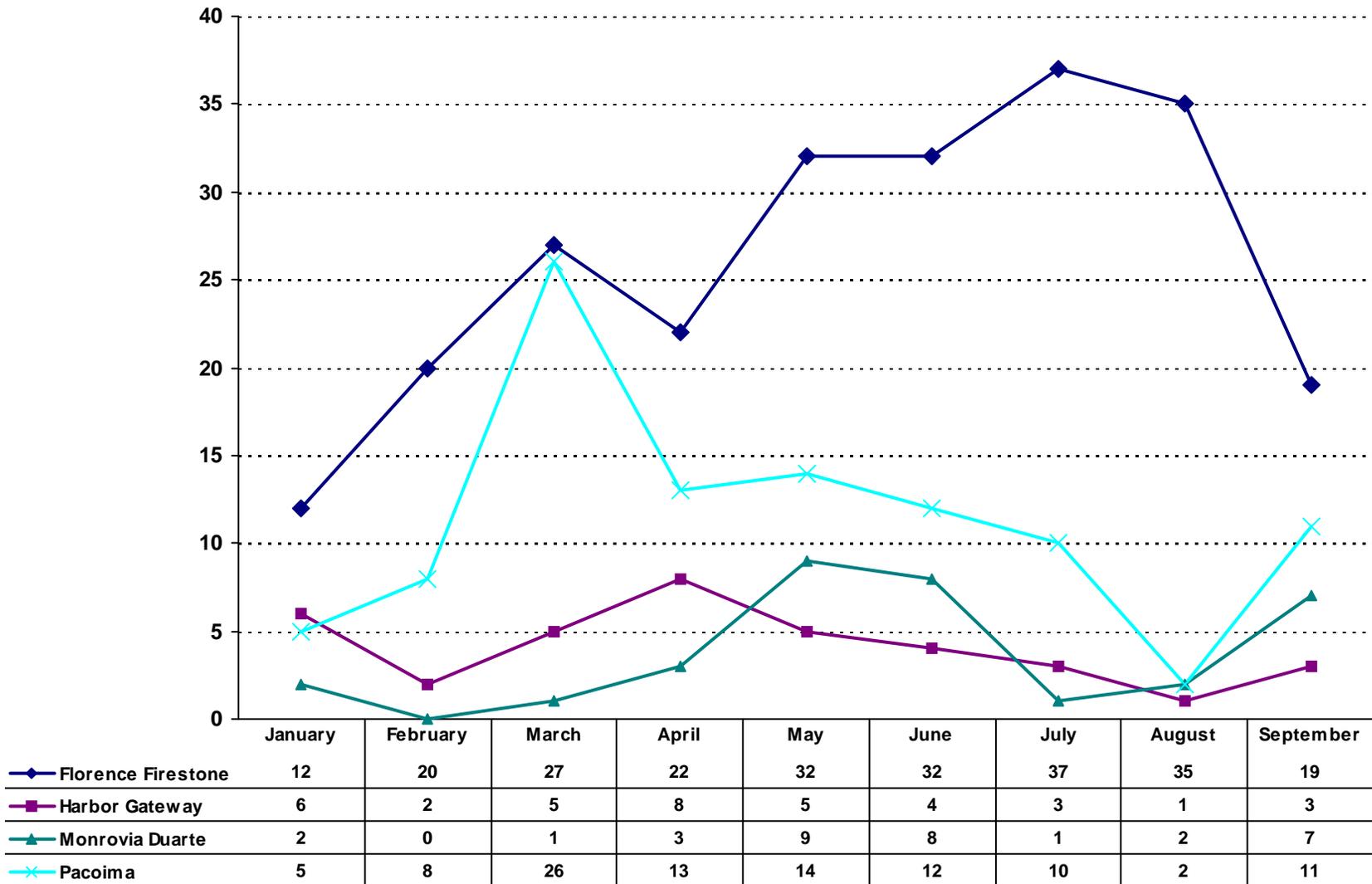
APPENDIX D

Monthly Gang-related Crime by Site, 2010



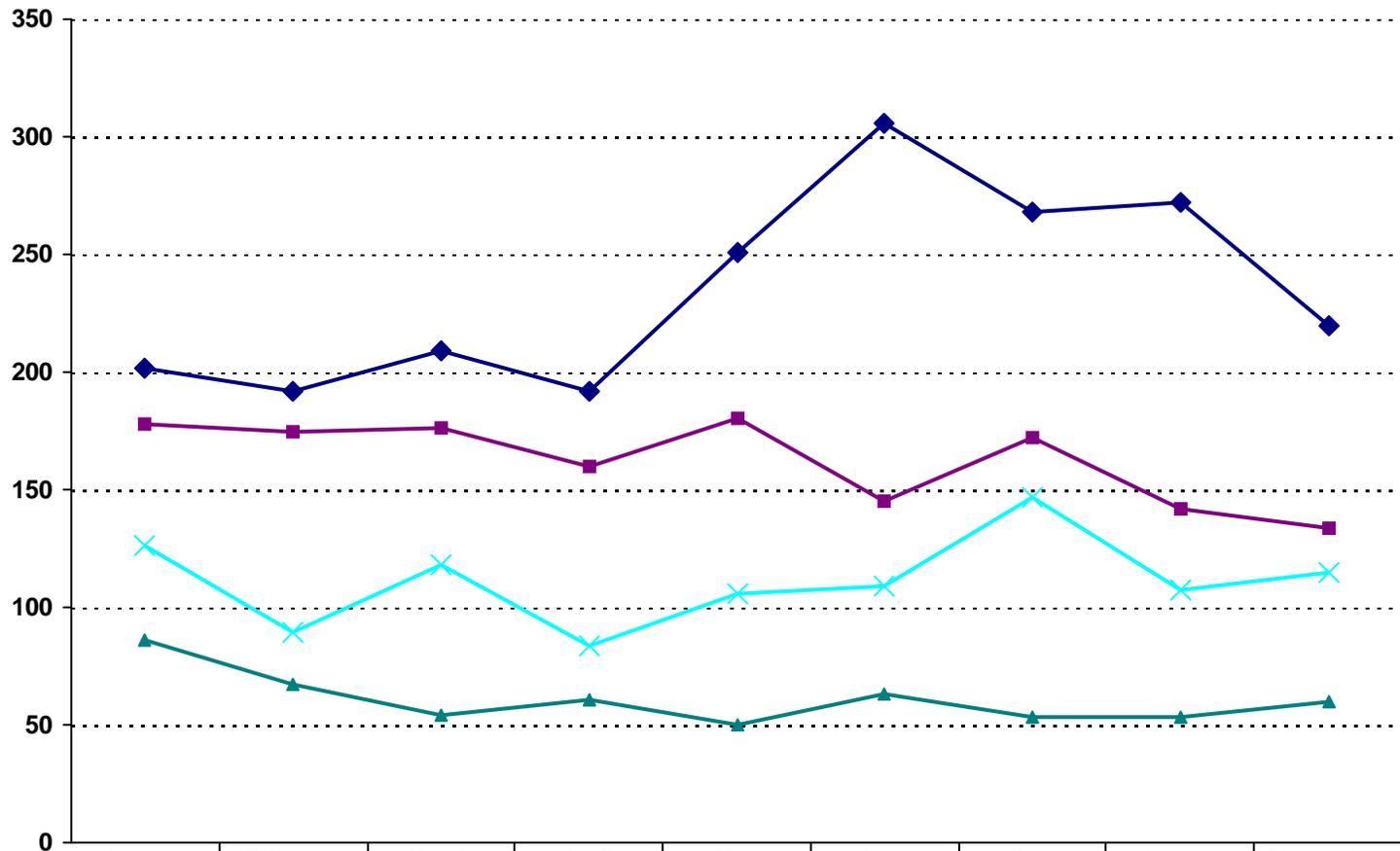
APPENDIX D

Monthly Gang-related Violent Crime by Site, 2010



APPENDIX D

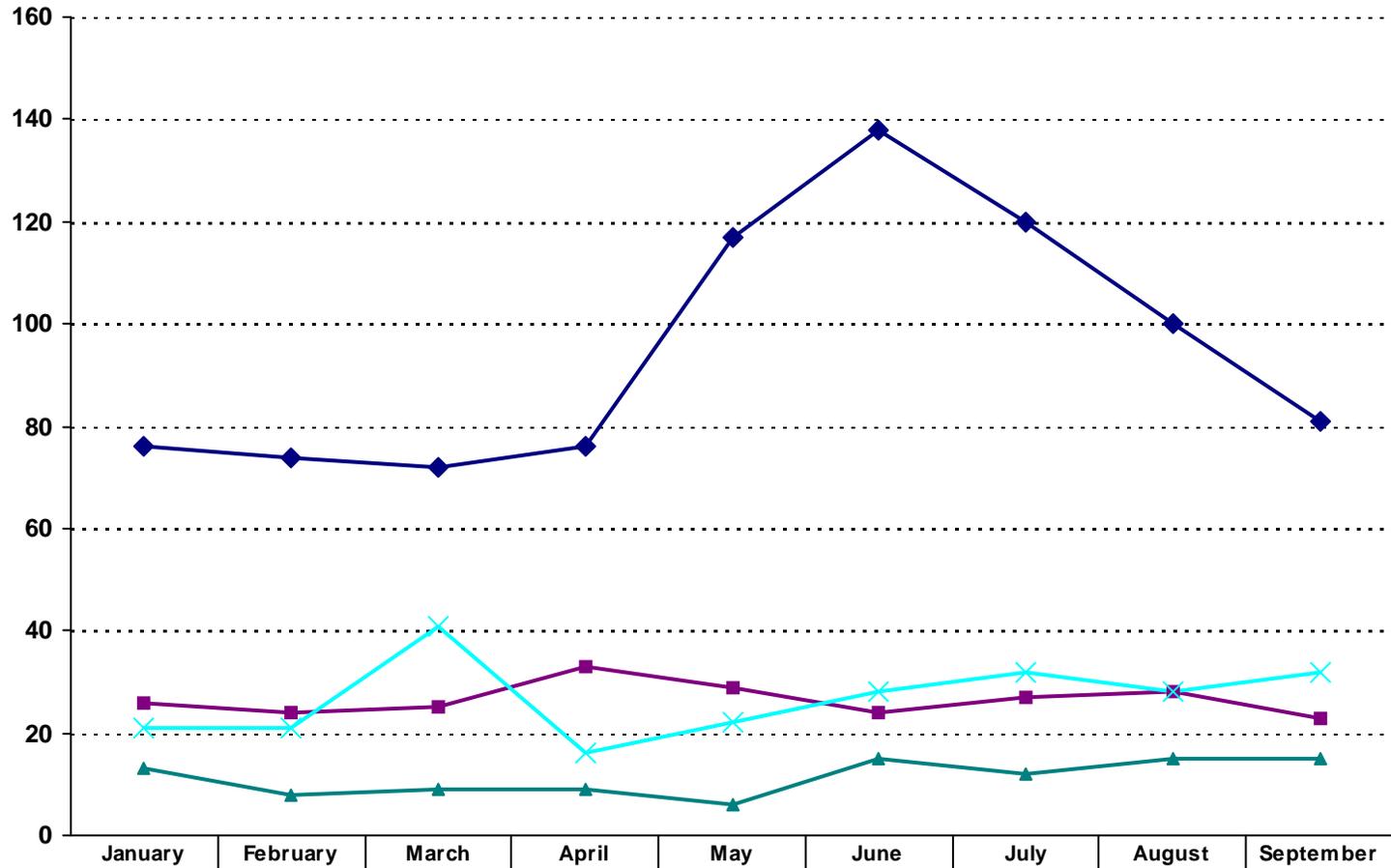
Monthly Part 1 Crime by Site, 2010



	January	February	March	April	May	June	July	August	September
◆ Florence Firestone	202	192	209	192	251	306	268	272	220
■ Harbor Gateway	178	175	176	160	180	145	172	142	134
▲ Monrovia Duarte	86	67	54	61	50	63	53	53	60
✕ Pacoima	126	89	118	84	106	109	147	107	115

APPENDIX D

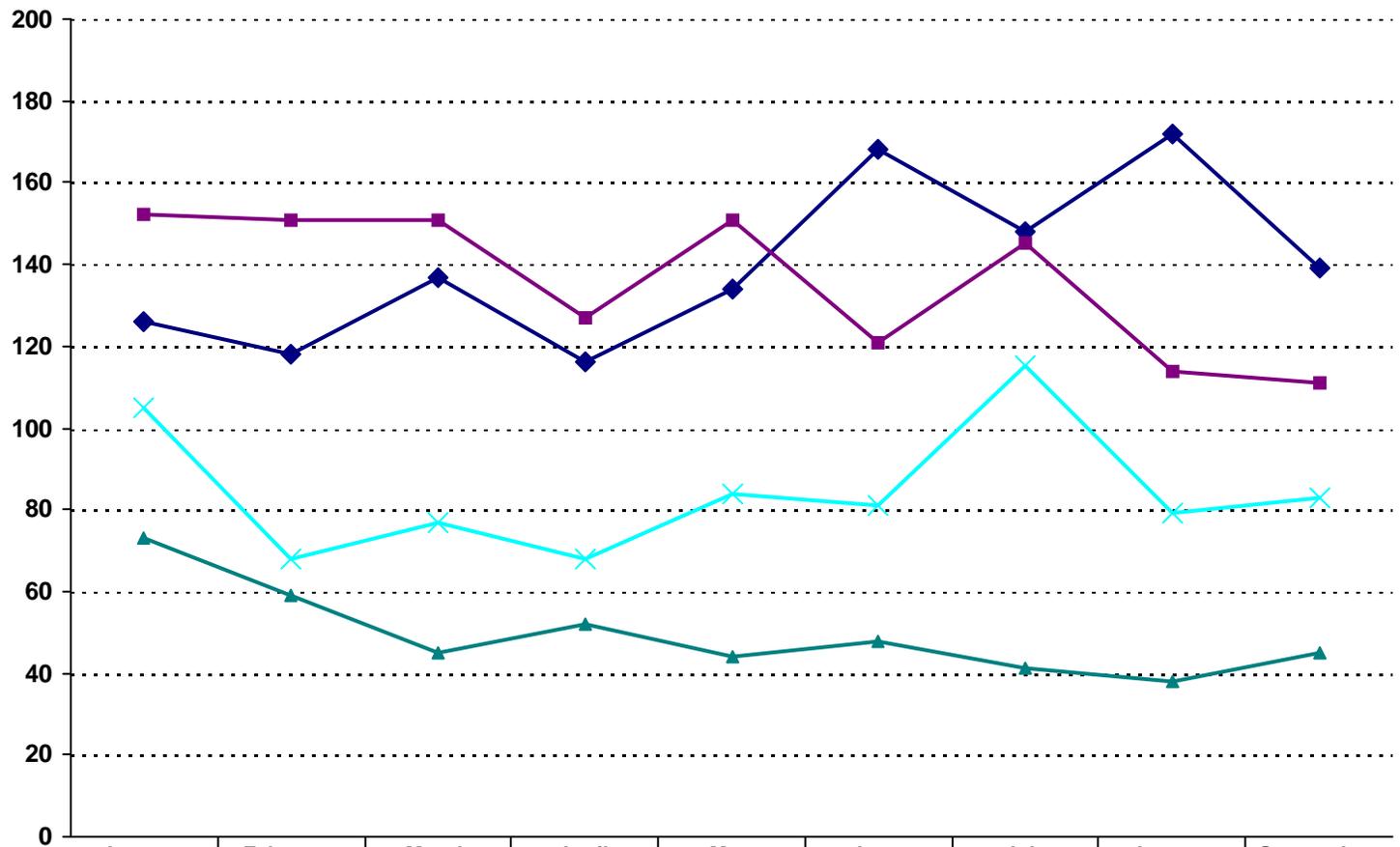
Monthly Part 1 Violent Crime by Site, 2010



	January	February	March	April	May	June	July	August	September
◆ Florence Firestone	76	74	72	76	117	138	120	100	81
■ Harbor Gateway	26	24	25	33	29	24	27	28	23
▲ Monrovia Duarte	13	8	9	9	6	15	12	15	15
✕ Pacoima	21	21	41	16	22	28	32	28	32

APPENDIX D

Monthly Part 1 Property Crime by Site, 2010



	January	February	March	April	May	June	July	August	September
◆ Florence Firestone	126	118	137	116	134	168	148	172	139
■ Harbor Gateway	152	151	151	127	151	121	145	114	111
▲ Monrovia Duarte	73	59	45	52	44	48	41	38	45
✕ Pacoima	105	68	77	68	84	81	115	79	83



**COUNTY OF LOS ANGELES
DEPARTMENT OF PARKS AND RECREATION**

Russ Guiney, Director

www.parks.lacounty.gov

PARKS AFTER DARK

As a component of the Los Angeles County's Gang Prevention Initiative, the Department of Parks and Recreation is coordinating the Parks After Dark Program to include extended recreational, educational, cultural and family activities. By increasing the use of parks as social and community resources, it is hoped that communities will be strengthened and individuals will be influenced to see their communities and neighbors in a better light.

PARKS AFTER DARK will be offered at three Los Angeles County Parks: Franklin D. Roosevelt and Ted Watkins located in the Florence-Firestone Area and Pamela Park in the unincorporated area of Duarte.

PARKS AFTER DARK will kick off on Thursday July 8th and will take place on Thursdays, Fridays and Saturdays (Ted Watkins will also offer activities on Wednesdays) until Saturday, September 4th. Programming will occur during the hours of 6:00 p.m. to 11:00 p.m.



Some of the activities for teens and the entire family will include:



Concerts in the Park



Movies in the Park



Organized Sports



Activities for Teens

The following sections will give you detailed information about individual parks. We hope to make this summer an enjoyable for you and your family!

Programs and hours are subject to change.

Gloria Molina, First District Supervisor
F.D. ROOSEVELT PARK

Thursdays

Concerts in the Park: 7/8, 7/22, 7/29, 8/5, 8/12, 8/19, 8/26
 6:00 p.m. to 8:00 p.m.
 Family Swim: 6:00 p.m. to 9:00 p.m.
 Youth Soccer (Read to Score Program): 6:00 p.m. to 8:00 p.m.
 Parent Project: 6:00 p.m. to 9:00 p.m.
 Latin Dance Classes: 6:00 p.m. to 7:00 p.m.
 Walking Club: 6:00 p.m. to 7:00 p.m.
 Azteca Dance: 6:30 p.m. to 8:30 p.m.
 "Rip the Park" Board Club: 7:00 p.m. to 10:00 p.m.

Health and Wellness Fair: July 22, 2010 6:00 p.m. to 8:00 p.m.
Economic, Legal and Social Services Fair: August 12, 2010, 6:00 to 8:00 p.m.



Soccer Official Workshops: 7/8, 7/15, 7/29, 8/5, 8/12, 8/26, 9/2 from 7:15 p.m. to 8:15 p.m.
 Computer Time: 7/15, 7/22, 7/29, 8/5, 8/12, 8/19, 8/26 from 7:30 p.m. to 9:00 p.m.
 Open Microphone Nights: 7/15 and 8/22 from 7:00 p.m. to 9:30 p.m.
 Video Games: 7/15 and 8/19 from 6:00 p.m. to 9:00 p.m.
 County Library's Anime / Manga: 7/22 and 8/19 from 6:00 p.m. to 7:00 p.m.
 YGO Tournament: 9/2 from 6:00 p.m. to 9:00 p.m.

Fridays

Youth Basketball Clinics: 6:00 p.m. to 7:30 p.m.
 Youth Soccer: 6:00 p.m. to 8:00 p.m.
 Teen Outreach: 6:00 p.m. to 8:00 p.m.
 Family Aqua Aerobics: 6:00 p.m. to 10:30 p.m.
 Family Night Softball Tournament: 7:00 p.m. to 11:00 p.m.
 "Rip the Park" Board Club: 7:00 p.m. to 10:00 p.m.
 Adult Basketball: 8:00 p.m. to 10:30 p.m.
 Family Soccer: 8:00 p.m. to 10:00 p.m.
 Dance Classes: 8:00 p.m. to 10:00 p.m.
 Lap Swim Time: 8:30 p.m. to 10:30 p.m.

Computer Class: 7/16 and 8/20 from 6:00 p.m. to 9:00 p.m.
 Community Bike Ride: Every last Friday of the month from 6:00 p.m. to 8:00 p.m.
 Fix your Bike: Every 1st and 3rd Friday from 6:00 p.m. to 7:30 p.m.

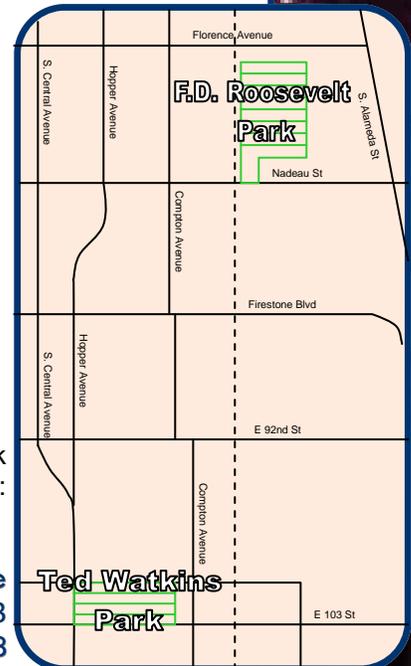
Saturdays

Movies in the Park: 8:00 p.m. to 11:00 p.m.
 Family Safety Demo: 6:00 p.m. to 7:30 p.m.
 Yoga Classes: 6:00 p.m. to 8:00 p.m.
 Teen Basketball: 6:00 p.m. to 9:00 p.m.
 Adult Soccer: 6:00 p.m. to 10:00 p.m.
 "Rip the Park" Board Club: 7:00 p.m. to 10:00 p.m.
 Water Volleyball / Baseball: 8:00 p.m. to 10:00 p.m.
 Underwater Hockey / Games: 8:00 p.m. to 10:30 p.m.
 Free Play: 9:00 p.m. to 11:00 p.m.



F. D. Roosevelt Park is located at:

7600 Graham Avenue
 Los Angeles, CA 90023
 (323) 586-7228



Mark Ridley-Thomas, Second District Supervisor

TED WATKINS PARK

Wednesdays

Literacy / Tutoring:	6:00 p.m. to 7:00 p.m.
Walking Club:	6:00 p.m. to 7:00 p.m.
Martial Arts:	6:00 p.m. to 8:00 p.m.
Music Lessons:	6:00 p.m. to 8:00 p.m.
Cheerleading:	6:00 p.m. to 8:00 p.m.
Youth Soccer:	6:00 p.m. to 9:00 p.m.
Cooking Class:	6:00 p.m. to 7:00 p.m.
Swim Activities:	6:00 p.m. to 8:30 p.m.
Salsa Lessons:	7:00 p.m. to 9:00 p.m.
Tennis Class:	7:00 p.m. to 9:00 p.m.
Adult Basketball/Free Play:	9:00 p.m. to 11:00 p.m.

**Health and Wellness Fair:
Economic, Legal and
Social Services Fair:**

July 21, 2010, 6:00 to 8:00 p.m.

August 11, 2010, 6:00 to 8:00 p.m.

Don't miss!

Thursdays

Movies in the Park:	8:00p.m. to 9:30 p.m.
Cheerleading:	6:00 p.m. to 8:00 p.m.
Youth Arts and Crafts:	6:00 p.m. to 10:00 p.m.
Hands on Science:	6:00 p.m. to 7:00 p.m.
Landing your Dream Job/Kaiser:	6:00 p.m. to 7:30 p.m. - no session on 7/22
Literacy / Tutoring:	6:00 p.m. to 7:00 p.m.
Swim Activities:	6:00 p.m. to 8:30 p.m.
Youth Basketball:	6:00 p.m. to 8:00 p.m.
Tennis Class:	7:00 p.m. to 9:00 p.m.
Journalism Class:	7:15 p.m. to 8:30 p.m.
Adult Basketball/Free Play:	8:00 p.m. to 11:00 p.m.

Fridays

Talent Showcase:	6:00 p.m. to 9:00 p.m.
Swim Activities:	6:00 p.m. to 8:30 p.m.
Youth Basketball:	6:00 p.m. to 8:00 p.m.
Adult Basketball/Free Play:	8:00 p.m. to 11:00 p.m.

Computer Class:	7/9, 7/23, 8/13, 8/27 6:00 p.m. to 7:00 p.m.
Video Games:	8/6, 9/3 from 6:00 p.m. to 10:00 p.m.

Saturdays

Concerts in the Park:	7:30 p.m. to 9:30 p.m.
Hip Hop Dance Class:	6:00 p.m. to 8:00 p.m.
Girls Basketball:	6:00 p.m. to 8:00 p.m.
Swim Activities:	6:00 p.m. to 8:30 p.m.
Youth Soccer:	6:00 p.m. to 8:00 p.m.
Adult Basketball/Free Play:	8:00 p.m. to 11:00 p.m.

Watts Summer Festival:

**8/13, 14, 15, Fri: 5:00 p.m. to 10:00 p.m.
Sat and Sun: 12 noon to 10:00 p.m.**

Don't miss!

Ted Watkins Park is located at:

**1335 East 103rd Street
Los Angeles, CA 90002
(323) 357-3032**



Michael D. Antonovich, Fifth District Supervisor

PAMELA PARK

Thursdays

Asian Youth Center-Operation Read: 5:30 p.m. to 6:30 p.m. / 6:30 p.m. to 7:30 p.m.
 Parenting Class: 6:00 p.m. to 9:00 p.m.
 Zumba: 7:00 p.m. to 8:30 p.m.
 Youth Indoor Soccer: 7:00 p.m. to 9:00 p.m.
 Teen Indoor Soccer: 9:00 p.m. to 10:30 p.m.

Economic, Legal and Social Services Fair:

July 22, 2010, 6:00 to 8:00 p.m.

Health and Wellness Fair:

August 19, 2010, 6:00 to 8:00 p.m.

Microsoft Word Introduction/Library:	7/8 from 6:00 p.m. to 7:30 p.m.
DJ Ron Music and Activities:	7/8 at 6:00 p.m.
Aerobics:	7/8, 7/15, 7/22, 7/29, 8/5, 8/12 from 6:00 p.m. to 7:00 p.m.
Stories, Games and Art/Library:	7/15 from 5:00 p.m. to 6:00 p.m.
Sheriff's BEAR (Everything about Bicycles):	7/15, 7/22, 7/29, from 5:00 p.m. to 8:00 p.m.
Folklorico/Library:	7/15 at 6:00 p.m.
Duarte Library Cultural Performance	7/29 at 6:00 p.m.
Disk Golf:	7/29, 8/5, 8/12, 8/26, 9/2 from 5:00 p.m. to 7:00 p.m.
"Going Fishing" - Stories, Games and Art:	8/5 from 5:00 p.m. to 7:00 p.m.
Internet Basics:	8/5 and 8/12 from 6:00 p.m. to 7:30 p.m.
Cultural Performance:	8/12 at 6:00 p.m.
Free From Smoking:	8/12, 8/19, 8/26, 9/2 from 5:00 p.m. to 6:00 p.m.

Fridays

Movies in the Park:

7:30 p.m.

Freedom from Smoking: 5:00 p.m. to 6:00 p.m.
 Guitar Lessons: 5:00 p.m. to 6:00 p.m.
 Asian Youth Center-Operation Read: 5:30 p.m. to 6:30 p.m. / 6:30 p.m. to 7:30 p.m.
 Aerobics: 6:00 p.m. to 7:00 p.m.
 Healthy Cooking: 6:00 p.m. to 8:00 p.m.
 Outdoor Nature Activities: 6:00 p.m. to 8:00 p.m.
 ESV Basketball: 7:00 p.m. to 9:30 p.m.
 Teen Volleyball: 9:00 p.m. to 10:30 p.m.

Sidewalk Astronomer	7/16 and 8/20 from 8:00 p.m. to 10:00 p.m.
Teen "Book Talk " and Book Giveaway:	7/30 at 6:00 p.m.
SPA3 Duarte Active Teens	
"Smoking, They Lie":	8/6 from 5:00 p.m. to 8:00 p.m.

Saturdays

Concerts in the Park:

6:00 p.m. to 8:00 p.m.

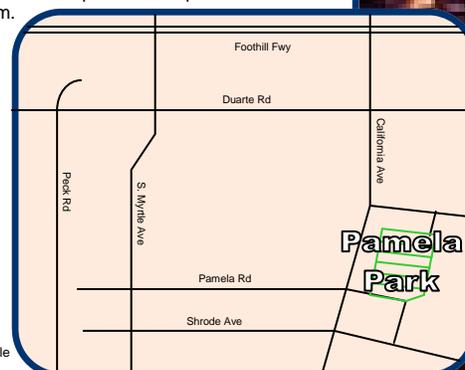
Youth Basketball: 5:00 p.m. to 7:00 p.m.
 Asian Youth Center-Operation Read: 5:30 p.m. to 6:30 p.m. / 6:30 p.m. to 7:30 p.m.
 Hip Hop: 6:00 p.m. to 7:00 p.m.
 Teen Basketball: 7:00 p.m. to 9:00 p.m.
 ABC's of Financial Literacy: 7:00 p.m. to 9:00 p.m.
 Adult Basketball: 9:00 p.m. to 11:00 p.m.

Planned Parenthood/Adults:	7/10, 7/17, 7/24, 7/31 and 8/7 from 5:00 p.m. to 6:30 p.m.
The Sidewalk Astronomers:	7/17 from 6:00 p.m. to 7:00 p.m.
Pie Eating Contest:	7/24 during the concert
Park Carnival:	8/14 during the concert
Planned Parenthood/Teens:	8/14, 8/21, 8/28 and 9/4 from
5:00 p.m. to 6:30 p.m.	
International Potluck:	8/28 during the concert
DJ Ron Music and Activities:	9/4 at 6:00 p.m.

We hope you and your family can join our Parks After Dark activities. See you at the park!

Pamela Park is located at:
2236 Goodhall Avenue Duarte, CA 91010
(626) 357-1619

Map not to scale





County of Los Angeles Board of Supervisors



Gloria Molina Mark Ridley-Thomas Zev Yaroslavsky Don Knabe Michael D. Antonovich
 First District Second District Third District Fourth District Fifth District

Parks and Recreation Commissioners

Sal Castro Stan Lee Raymond E. Ojeda Michael Popovec William J. Korek

The PARKS AFTER DARK Program hopes to provide teens and their families with productive activities to decrease the likelihood of participation in at-risk behavior, including gang activity. We hope you can join the fun activities we will offer!



The Department of Parks and Recreation would like to thank the following partners for their contribution to Parks After Dark:

LA 84 Foundation



Los Angeles County Participating Departments:
 Chief Executive Office • Sheriff • Probation
 Public Library • Public Health
 Community and Senior Services
 Human Relations Commission
 Public Defender • District Attorney



Parks After Dark 2010 - Resources by Organization

11 LA County District Attorney's Office

7/22/2010	Pamela Park	Speakers
7/22/2010	Franklin Roosevelt Park	
7/22/2010	Pamela Park	Info on programs that benefit the community
7/28/2010	Normandale Park	Info on programs that benefit the community
7/28/2010	Normandale Park	Speakers
8/11/2010	Ted Watkins Park	Info on programs that benefit the community
8/11/2010	Ted Watkins Park	Speakers
8/12/2010	Franklin Roosevelt Park	Info on programs that benefit the community
8/12/2010	Franklin Roosevelt Park	Speakers
8/18/2010	Hubert Humphrey Park	Speakers
8/18/2010	Hubert Humphrey Park	Info on programs that benefit the community

5 LA County Community and Senior Services

7/22/2010	Franklin Roosevelt Park	Resources offered for seniors, caregivers, and dependent adults
8/4/2010	Normandale Park	Resources offered for seniors, caregivers, and dependent adults
8/11/2010	Ted Watkins Park	Resources offered for seniors, caregivers, and dependent adults
8/18/2010	Hubert Humphrey Park	Resources offered for seniors, caregivers, and dependent adults
8/19/2010	Pamela Park	Resources offered for seniors, caregivers, and dependent adults

5 LA County Department of Mental Health

7/15/2010	Hubert Humphrey Park	Info on Mental Health Services
7/22/2010	Pamela Park	Mental Health/Wellness, Housing, Emergency Access
8/11/2010	Ted Watkins Park	Information regarding Mental Health Services in LA County
8/12/2010	Franklin Roosevelt Park	Information regarding Mental Health Services in LA County
8/19/2010	Pamela Park	Mental Health/Wellness, Housing, Emergency Access

5 LA County Department of Public Health - Office of Women's Health

7/15/2010	Hubert Humphrey Park	Educational materials on women's health
7/21/2010	Ted Watkins Park	Educational materials on women's health
7/22/2010	Franklin Roosevelt Park	Educational materials on women's health
8/4/2010	Normandale Park	Educational materials on women's health
8/19/2010	Pamela Park	Educational materials on women's health

APPENDIX F

5 LA County Department of Public Social Services

7/22/2010	Pamela Park	Public Assitance Benefits- Calworks, Food Stamps, Medi-Cal, General Relief
7/28/2010	Normandale Park	Public Assitance Benefits- Calworks, Food Stamps, Medi-Cal, General Relief
8/11/2010	Ted Watkins Park	Public Assitance Benefits- Calworks, Food Stamps, Medi-Cal, General Relief
8/12/2010	Franklin Roosevelt Park	Public Assitance Benefits- Calworks, Food Stamps, Medi-Cal, General Relief
8/18/2010	Hubert Humphrey Park	Public Assitance Benefits- Calworks, Food Stamps, Medi-Cal, General Relief

5 LA County Office of Emergency Management

7/15/2010	Hubert Humphrey Park	Handouts on emergency preparedness
7/21/2010	Ted Watkins Park	Handouts on emergency preparedness
7/22/2010	Franklin Roosevelt Park	Handouts on emergency preparedness
8/4/2010	Normandale Park	Handouts on emergency preparedness
8/19/2010	Pamela Park	Handouts on emergency preparedness

5 LA County Public Defender

7/22/2010	Pamela Park	Information provided at resource table and interactive presentation on juvenile justice issues
7/28/2010	Normandale Park	Information provided at resource table and interactive presentation on juvenile justice issues
8/11/2010	Ted Watkins Park	Information provided at resource table and interactive presentation on juvenile justice issues
8/12/2010	Franklin Roosevelt Park	Information provided at resource table and interactive presentation on juvenile justice issues
8/18/2010	Hubert Humphrey Park	Information provided at resource table and interactive presentation on juvenile justice issues

4 LA County Child Support Services

7/21/2010	Ted Watkins Park	Child support services information
8/4/2010	Normandale Park	Child support services information
8/12/2010	Franklin Roosevelt Park	Child support services information
8/19/2010	Pamela Park	Child support services information

4 LA County Department of Public Health - Childhood Lead Poisoning Awareness and Prevention

7/15/2010	Hubert Humphrey Park	Information on lead poisoning awareness and prevention
7/21/2010	Ted Watkins Park	Information on lead poisoning awareness and prevention
7/22/2010	Franklin Roosevelt Park	Information on lead poisoning awareness and prevention
8/4/2010	Normandale Park	Information on lead poisoning awareness and prevention

APPENDIX F

3 LA County Department of Consumer Affairs

7/22/2010	Pamela Park	Homelessness Prevention, Rapid Re-Housing Program
8/11/2010	Ted Watkins Park	Homelessness Prevention, Rapid Re-Housing Program
8/12/2010	Franklin Roosevelt Park	Homelessness Prevention, Rapid Re-Housing Program

3 Registrar-Recorder/ County Clerk

7/22/2010	Pamela Park	Voter Registration and Temporary Employment
7/28/2010	Normandale Park	Voter Registration and Temporary Employment
8/11/2010	Ted Watkins Park	Voter Registration and Temporary Employment

2 Asian Youth Center

7/22/2010	Pamela Park	Operation Read and other health programs
8/19/2010	Pamela Park	Operation Read and other health programs

2 County of Los Angeles Public Library

7/22/2010	Pamela Park	Flyers about Library Programs
8/12/2010	Franklin Roosevelt Park	Flyers about Library Services

2 Employment Development Department

8/11/2010	Ted Watkins Park	Information of job opportunities
8/12/2010	Franklin Roosevelt Park	Information of job opportunities

2 Foothill Family Services

7/22/2010	Pamela Park	Resource/Brochure
8/19/2010	Pamela Park	Resource/Brochure

2 Green Dot Public Schools

7/21/2010	Ted Watkins Park	Information about Charter High Schools
8/11/2010	Ted Watkins Park	Information about Charter High Schools

2 LA County Department of Public Health

7/22/2010	Pamela Park	Info on emergency preparedness, Health Care Access, Nutrition, and Physical Activity
8/19/2010	Pamela Park	Info on emergency preparedness, Health Care Access, Nutrition, and Physical Activity

2 Maryvale (partnering with DMH)

7/22/2010	Pamela Park	Mental Health
8/19/2010	Pamela Park	Mental Health

APPENDIX F

2 New Directions For Youth

7/15/2010	Hubert Humphrey Park	Tutoring, Mentoring, Life Skills, Parenting and Counseling
8/18/2010	Hubert Humphrey Park	Tutoring, Mentoring, Life Skills, Parenting and Counseling

2 Planned Parenthood of Pasadena and San Gabriel Valley

7/22/2010	Pamela Park	Sexual Reproductive Health Brochures, Healthy Communication and Healthy Relationships Pamphlets
8/19/2010	Pamela Park	Sexual Reproductive Health Brochures, Healthy Communication and Healthy Relationships Pamphlets

2 Social Model Recovery Systems

7/22/2010	Pamela Park	Informational Brochures
8/19/2010	Pamela Park	Informational Brochures

1 Alcoholism Center For Women Inc

7/21/2010	Ted Watkins Park	Prevention Education Materials and Brief Counseling
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1 American Red Cross

8/19/2010	Pamela Park	Military Info, and Community Disaster Preparedness
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1 Chinatown Service Center

8/12/2010	Franklin Roosevelt Park	Flyers from health clinic , employment program, and youth program
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1 City of Hope Blood Donor Center

8/19/2010	Pamela Park	Whole Blood and Platelet Outreach
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1 LA County Public Library

8/11/2010	Ted Watkins Park	Flyers about Library Services
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1 Long Beach BLAST

8/4/2010	Normandale Park	Intensive reading, writing, literacy
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1 Los Angeles County Office of Education - Foster Youth Services

7/22/2010	Franklin Roosevelt Park	Transitional Services, Navigating the Educational System for Foster Children
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1 People Who Care Youth Center

8/11/2010	Ted Watkins Park	Literacy, Tutoring, and Homework Assistance. Individual, Family, and Group Counseling. Community service and parenting classes
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1 Skid Row Development Corp - Strive

8/11/2010	Ted Watkins Park	Vocational Training / Transitional Housing for Homeless
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YOUR OPINION MATTERS

--Los Angeles County PARKS AFTER DARK Survey--

As part of our effort to plan and adjust the PARKS AFTER DARK Program, we would sincerely appreciate your feedback about today's event. Your responses are confidential and will assist in the continued development of high quality services.

1. Please check the box that best describes you:

- Community member Parent/caregiver of youth participating in program
 Youth Park visitor

2. Please identify yourself: Male Female

3. Please indicate your residence zip code: _____

4. How did you become aware of PARKS AFTER DARK (Check all that apply)?

- Personal invitation (please specify organization or individual): _____
 Word of Mouth Flyer Internet (website): _____
 Other (please specify): _____

5. Please indicate the specific event or program that brought you to PARKS AFTER DARK:

6. Did you find the program/event enjoyable/useful? Yes No

7. Did you attend the County Department Resource Fair? Yes No

8. Did you feel safe attending PARKS AFTER DARK? Yes No

9. Please indicate how **SATISFIED** you are with the following items by **circling** the appropriate response using the following scale of "1" to "4" where applicable:

	1 Very Dissatisfied	2 Not Satisfied	3 Satisfied	4 Very Satisfied
The level of law enforcement present	1	2	3	4
The variety of programming offered	1	2	3	4
The hours of the programs	1	2	3	4
The location of the programs	1	2	3	4

10. If you were dissatisfied with the level of law enforcement, did you think the presence was:

- too little too much

11. Were there programs/events you would like to see in future PARKS AFTER DARK?

- Yes please list program/events: _____
 No

12. Would you participate in a PARKS AFTER DARK program/event again? Yes No

13. Would you recommend PARKS AFTER DARK to a friend? Yes No

14. Please share any specific comments or suggestions for improvement:

SU OPINIÓN ES IMPORTANTE

--Encuesta del Programa PARKS AFTER DARK del Condado de Los Angeles--

Como parte de nuestro esfuerzo para planificar y ajustar el Programa PARKS AFTER DARK, sinceramente agradecemos sus comentarios sobre el evento de hoy. Sus respuestas son confidenciales y ayudarán en el desarrollo continuo de servicios de alta calidad.

1. Por favor marque la respuesta que mejor lo describe:
 Joven Padre/Madre o persona encargada del cuidado del participante del programa
 Miembro de la comunidad Visitante del parque

 2. Por favor indique su sexo: Hombre Mujer

 3. Por favor indique el código postal de su residencia: _____

 4. ¿Cómo se enteró del Programa PARKS AFTER DARK? (Marque todas las respuestas que correspondan)
 Invitación personal (por favor especifique la organización o individuo): _____
 Palabra de boca Volantes Internet (página de internet): _____
 Otro (por favor especifique): _____

 5. Por favor indique el evento o programa específico que lo trajo al Programa PARKS AFTER DARK:

 6. ¿Ha encontrado el programa o evento agradable o útil? Sí No

 7. ¿Asistió la Feria de Recursos del Condado de Los Angeles? Sí No

 8. ¿Se sintió seguro asistir el Programa PARKS AFTER DARK? Sí No

 9. Por favor indique que tan **SATISFECHO** está usted con los siguientes servicios marcando con un círculo la respuesta adecuada utilizando la escala de "1" a "4" según su caso:
- | | 1 | 2 | 3 | 4 |
|------------------------------------|------------------|--------------------|------------|----------------|
| | Muy Insatisfecho | No Está Satisfecho | Satisfecho | Muy Satisfecho |
| El nivel policial presente | 1 | 2 | 3 | 4 |
| La variedad de programas ofrecidos | 1 | 2 | 3 | 4 |
| Las horas de los programas | 1 | 2 | 3 | 4 |
| La ubicación de los programas | 1 | 2 | 3 | 4 |
10. Si no estuvo satisfecho con el nivel policial, piensa usted que la presencia era:
 Muy poca Demasiado

 11. ¿Existen programas o eventos que le gustaría ver en el futuro como parte de PARKS AFTER DARK?
 Sí Por favor indique los programas o eventos: _____
 No

 12. ¿Participaría de nuevo en un programa o evento de PARKS AFTER DARK? Yes No

 13. ¿Recomendaría PARKS AFTER DARK a un amigo? Yes No

 14. Por favor comparta cualquier comentario o sugerencia específica para mejorar el Programa PARKS AFTER DARK:

Number of respondents filling out Spanish surveys: 148 (23%)

Q1. Please check the box that best describes you.

Youth	Community member	Park visitor	Parent/caregiver of youth participating in program	Not Answered
20%	19%	33%	25%	2%

Q2. Gender

Male	Female	Not Answered
36%	62%	2%

Q3. Residence Zip Code (See Maps by Park)

Q4. How did you become aware of Parks After Dark? (Choose all that apply)

Personal invitation	Word of Mouth	Flyer	Internet	Other
29%	36%	27%	2%	19%

Other/personal invitation (please specify):

Total Comments: 221

- 28 Other individual**
- 27 Church**
- 27 Just passing through/stopped by**
- 25 Referee program**
- 17 Friends**
- 17 Through another park program**
- 13 Relatives**
- 11 Juvenile Court**
- 10 Already a regular park visitor**
- 8 Banner/poster**
- 8 Program staff/performer**
- 4 Found out on my own**
- 4 Organization**
- 3 Law enforcement**
- 3 Library**
- 3 Newspaper**
- 3 Summer Night Lights**
- 2 Billboard**
- 2 Live in the area**
- 2 Senior center**
- 4 Other**

Q5. Please indicate the specific event or program that brought you to Parks After Dark (% responded): 75%

Total Comments: 582

- 104 Pool/swimming/water polo**
- 62 Movies**
- 55 Concerts/music**
- 42 Dancing/Salsa/Hip-hop**

- 29 Sports general
- 23 Games/fun
- 23 Gospel
- 23 Martial Arts
- 22 Referee program
- 19 Basketball
- 19 Soccer/Chivas
- 18 Zumba
- 14 Exercise programs
- 14 Yoga
- 13 Everything
- 11 Youth/teen activities
- 9 Church/spiritual
- 9 For my kids
- 7 East Side Riders Bike Club
- 7 Services
- 7 Staff/volunteer
- 6 Cooking class
- 6 Education/classes
- 6 summer day camp
- 6 Walking
- 5 Anime/Manga after dark
- 5 Arts and crafts/theater
- 3 Community member/live nearby
- 3 Operation READ
- 2 Law enforcement/safety
- 10 Other

	Yes	No	Not Answered
Q6. Did you find the program/event enjoyable/useful?	98%	0%	2%
Q7. Did you attend the County Department Resource Fair?	97%	0%	3%
Q8. Did you feel safe attending Parks After Dark?	97%	0%	3%
Q9. Please indicate how Satisfied you are with each of the following (Scale of 1-4, where 1=Very Dissatisfied, and 4=Very Satisfied):			
The level of law enforcement present (Average):	3.6	The variety of programming offered (Average):	3.6
The hours of the programs (Average):	3.6	The location of the programs (Average):	3.6

Q10. If you were dissatisfied with the level of law enforcement, did you think the presence was:

Too little	Too much	Not Answered
17%	24%	59%

Q11. Were there programs/events you would like to see in future Parks After Dark? (% responded): 83%

Total Comments: 312

- 35 Concerts/music**
- 21 Everything is good/anything**
- 21 Swimming/pool**
- 19 Dancing**
- 17 Sports general**
- 16 Games/fun**
- 16 Referee program**
- 15 Education/classes**
- 12 Gospel**
- 11 Movies**
- 10 Basketball**
- 9 Activities for children**
- 9 Art/crafts**
- 9 Theater/comedy/entertainment**
- 9 Volleyball**
- 8 Food**
- 8 Yoga/Aerobics**
- 7 Martial Arts/boxing**
- 7 Zumba**
- 6 Football**
- 4 Baseball**
- 4 Cooking**
- 4 More hours/days**
- 4 Soccer**
- 3 Activities for adults**
- 3 Family time**
- 3 Skateboarding**
- 2 Activities for elderly**
- 2 Anime/Manga**
- 2 Counseling**
- 16 Other**

	Yes	No	Not Answered
Q12. Would you participate in a Parks After Dark program/event again?	96%	0%	4%
Q13. Would you recommend Parks After Dark to a friend?	97%	0%	3%

Q14. Please share any specific comments or suggestions for improvement: (% responded): 48%

Total Comments: 341

99 General positive (everything was good)

28 Good for youth/family/community

25 Pool/swimming

21 Fun/had a great time

17 Program staff

15 Concerts/music

15 Dancing

13 Continue Parks After Dark

13 Law enforcement/safety/supervision

12 Sports general

10 Food

9 Games

9 Park/program hours

8 Classes/programs

7 Exercise

6 Outreach/advertising

5 Movies

5 Park cost/Free

4 Arts/events

4 Park cleanliness/lighting

4 Spiritual

3 Activities for youth

9 Other

APPENDIX I

Roosevelt Park Walking Club Survey Results

- 1) Participants report understanding relationship of exercising to overall health, however less participants reported knowledge of benefits to mental activity/health. Interestingly, though during conversations participants identified that coming to the park gave them relief from their day to day activities such as work and caring for children/elderly.
- 2) Participants report high levels (80% and above) of daily and weekly park usage.
- 3) At least 60% of participants identified walking as the simplest positive change to improve heart health-this is important in SPA 6 where 28.3% live at 100% FPL (the highest in the county). Many people have limited expendable cash and joining a gym would require additional costs related to automobile, gasoline, gym clothes/shoes, child care fees etc. Walking at the neighborhood park may require time, walking shoes, and childcare/adult care considerations.
- 4) On 8/19/10 only 60% of English speaking participants reported that people who don't have parks nearby have health problems vs. 100% reporting so on 9/2/10. 83.3% and higher Spanish speaking participants reported the connection between parks and good health.
- 5) Distance Marker as an adjunct to improve walking activity: English participants reported at 60% on 8/19/10 and 9/2/10; whereas 77% and 83.3% of Spanish speaking respondents reported the distance marker would be a benefit.
- 6) People need more information on the benefits of 10 minutes bouts of exercise throughout the day vs. 30 minutes continuous activity. 60% of English speaking participants answered correctly on 8/19/2010 and 100% answered *incorrectly* on 9/2/10. The Spanish speaking participants also demonstrated lack of knowledge r/t benefits of shorter exercise bouts as they were answered correctly 71.5% of the time on 8/19/10 and 49.98% on 9/2/10.
- 7) On 8/19/10, 80% of English speaking persons reported having lights on was an incentive to visiting the park, on 9/2/10 60% so reported. The Spanish speaking participants reported lights as an incentive to visit the park at 38.5% on both 8/19/10 and 9/2/10. The English speaking group also rated more security higher than the Spanish speaking group. This perhaps may be attributed to that people who speak English may have more knowledge about the gang activity (especially in relation to Florencia 13, the strongest street gang in South Central L.A. whose roots are embedded in the area around Roosevelt Park) compared to persons who are recent immigrants.
- 8) 80% and above of English & Spanish speaking participants reported knowledge of parks and the correlation to health.
- 9) High levels (80% & above) of English & Spanish speaking Participants reported that PAD was an incentive for persons to come to the park.
- 10) People reported high levels (93.5% and above) of recommending parks to their friends and family members.

A total of 45 persons took the survey.

ZIP CODE OF RESIDENCE

90001= 31 persons

Other zip= 13 persons

DEMOGRAPHIC DATA

Demographics for one person are missing.

Males: 3

Females: 41

Age Ranges

10-20 5 persons

21-30 8 persons

31-40 11 persons

41-50 10 persons

51-60 4 persons

61-70 5 persons

71-80 1 person



APPENDIX J
LOS ANGELES COUNTY SHERIFF'S DEPARTMENT
REPORTED GANG-RELATED INCIDENTS



July, August, & September 2010

	Ted Watkins Park - RD 2194			Roosevelt Park - RD 2195			Pamela Park - RD 0594		
	JULY	AUG	SEPT	JULY	AUG	SEPT	JULY	AUG	SEPT
PART I CRIMES INCIDENTS									
Criminal Homicide	0	0	0	0	0	0	0	0	0
Forcible Rape	0	0	0	0	0	0	0	0	0
Robbery	0	0	0	0	0	0	0	0	0
Aggravated Assault	0	0	0	0	0	0	0	0	0
Burglary	0	0	0	0	0	0	0	0	0
Larceny Theft	0	1	0	0	0	0	0	0	0
Grand Theft Auto	0	0	0	0	0	0	0	0	0
Arson	0	0	0	0	0	0	0	0	0
SUBTOTAL	0	1	0	0	0	0	0	0	0
PART II CRIMES									
Forgery	0	0	0	0	0	0	0	0	0
Fraud and NSF Check	0	0	0	0	0	0	0	0	0
Sex Offense, Felony	0	0	0	0	0	0	0	0	0
Sex Offense, Misdemeanor	0	0	0	0	0	0	0	0	0
Non-aggravated Assault	0	0	0	0	1	0	0	0	0
Weapon	0	0	0	0	0	0	0	0	0
Offense Against Family	0	0	0	0	0	0	0	0	0
Narcotic	0	1	0	1	1	1	0	0	0
Liquor/Tobacco	0	0	0	0	0	0	0	0	0
Drunk - Alcohol/Drug	0	0	0	0	0	0	0	0	0
Disorderly Conduct	0	0	0	0	0	0	0	0	0
Vagrancy/Quality of Life	0	0	0	0	0	0	0	0	0
Gambling	0	0	0	0	0	0	0	0	0
Drunk Driving - Vehicle/Boat	0	0	0	0	0	0	0	0	0
Vehicle/Boating	0	0	0	0	0	0	0	0	0
Vandalism	0	0	0	0	0	0	0	0	0
Warrant	0	0	0	0	0	0	0	0	0
Receiving Stolen Property	0	0	0	0	0	0	0	0	0
Federal Offense without Money	0	0	0	0	0	0	0	0	0
Federal Offense with Money	0	0	0	0	0	0	0	0	0
Felony, Miscellaneous	0	0	0	0	0	0	0	0	0
Misdemeanor, Miscellaneous	0	0	0	1	0	0	0	0	0
SUBTOTAL	0	1	0	2	2	1	0	0	0
NONCRIMINAL INCIDENTS									
Person Missing or Found	0	0	0	0	0	0	0	0	0
Juvenile, Noncriminal	0	0	0	0	0	0	0	0	0
Commitment	0	0	0	0	0	0	0	0	0
Miscellaneous, Noncriminal	0	0	0	0	0	0	0	0	0
Suicide and Attempt	0	0	0	0	0	0	0	0	0
Mentally Ill	0	0	0	0	0	0	0	0	0
Accidents, Traffic - Vehicle/Boat	0	0	0	0	0	0	0	0	0
Accidents, Miscellaneous	0	0	0	0	0	0	0	0	0
Person Dead	0	0	0	0	0	0	0	0	0
SUBTOTAL	0	0	0	0	0	0	0	0	0
GRAND TOTAL	0	2	0	2	2	1	0	0	0



APPENDIX J
LOS ANGELES COUNTY SHERIFF'S DEPARTMENT
TOTAL ARRESTS (GANG & NON-GANG-RELATED)



July, August, & September 2010

	Ted Watkins Park - RD 2194			Roosevelt Park - RD 2195			Pamela Park - RD 0594		
	JULY	AUG	SEPT	JULY	AUG	SEPT	JULY	AUG	SEPT
PART I CRIMES INCIDENTS									
Criminal Homicide	0	0	0	0	0	0	0	0	0
Forcible Rape	0	0	0	0	0	0	0	0	0
Robbery	0	0	0	0	0	0	0	0	0
Aggravated Assault	0	0	0	0	0	0	0	0	0
Burglary	0	0	0	0	0	0	0	0	0
Larceny Theft	0	1	0	0	0	2	0	0	0
Grand Theft Auto	1	2	0	0	0	0	0	0	0
Arson	0	0	0	0	0	0	0	0	0
SUBTOTAL	1	3	0	0	0	2	0	0	0
PART II CRIMES									
Forgery	0	0	0	0	0	0	0	0	0
Fraud and NSF Check	0	0	0	0	0	0	0	0	0
Sex Offense, Felony	1	0	0	0	0	0	0	0	0
Sex Offense, Misdemeanor	0	0	0	1	0	0	0	0	0
Non-aggravated Assault	0	1	0	0	0	0	0	0	0
Weapon	0	0	0	1	0	0	0	0	0
Offense Against Family	0	0	0	0	0	0	0	0	0
Narcotic	0	1	0	1	2	2	0	0	0
Liquor/Tobacco	0	0	0	0	0	0	0	0	0
Drunk - Alcohol/Drug	0	0	0	0	0	0	0	0	0
Disorderly Conduct	0	0	0	1	0	0	0	0	0
Vagrancy/Quality of Life	0	0	0	0	0	0	0	0	0
Gambling	0	0	0	0	0	0	0	0	0
Drunk Driving - Vehicle/Boat	0	0	0	0	0	0	0	0	0
Vehicle/Boating	0	0	0	4	4	4	0	0	0
Vandalism	0	0	0	0	1	0	0	0	0
Warrant	2	2	1	4	0	2	0	0	0
Receiving Stolen Property	0	0	0	0	0	1	0	0	0
Federal Offense without Money	0	0	0	0	0	0	0	0	0
Federal Offense with Money	0	0	0	0	0	0	0	0	0
Felony, Miscellaneous	0	0	0	0	0	0	0	0	0
Misdemeanor, Miscellaneous	2	0	2	8	5	1	0	0	0
SUBTOTAL	5	4	3	20	12	10	0	0	0
NONCRIMINAL INCIDENTS									
Person Missing or Found	0	0	0	0	0	0	0	0	0
Juvenile, Noncriminal	0	0	0	0	0	0	0	0	0
Commitment	0	0	0	0	0	0	0	0	0
Miscellaneous, Noncriminal	0	0	0	0	0	0	0	0	0
Suicide and Attempt	0	0	0	0	0	0	0	0	0
Mentally Ill	0	0	0	0	0	0	0	0	0
Accidents, Traffic - Vehicle/Boat	0	0	0	0	0	0	0	0	0
Accidents, Miscellaneous	0	0	0	0	0	0	0	0	0
Person Dead	0	0	0	0	0	0	0	0	0
SUBTOTAL	0	0	0	0	0	0	0	0	0
GRAND TOTAL	6	7	3	20	12	12	0	0	0

APPENDIX K

Part I Crimes inside each **Park** for Parks-After-Dark July 8 - September 4

Part I Crimes	Pamela Park Jul 8 - Sep 4			Roosevelt Park Jul 8 - Sep 4			Watkins Park Jul 8 - Sep 4		
	2009	2010	%Change	2009	2010	%Change	2009	2010	%Change
Forcible Rape	0	0	N/C	0	0	N/C	0	0	N/C
Aggravated Assault	0	0	N/C	0	0	N/C	1	0	-100.00%
Robbery	0	0	N/C	1	1	0.00%	1	0	-100.00%
Burglary	0	0	N/C	0	0	N/C	0	0	N/C
Larceny Theft	0	0	N/C	5	1	-80.00%	1	2	100.00%
Grand Theft Auto	0	0	N/C	0	0	N/C	0	0	N/C
Arson	0	0	N/C	0	0	N/C	0	0	N/C
Grand Total	0	0	N/C	6	2	-66.67%	3	2	-33.33%

Part I Crimes inside each **Station RD** July 8 - September 4

Part I Crimes	Pamela Park (RD 0583) Jul 8 - Sep 4			Roosevelt Park (RD 2173) Jul 8 - Sep 4			Watkins Park (RD 2176) Jul 8 - Sep 4		
	2009	2010	%Change	2009	2010	%Change	2009	2010	%Change
Forcible Rape	0	0	N/C	0	0	N/C	1	0	-100.00%
Aggravated Assault	5	1	-80.00%	2	2	0.00%	6	7	16.67%
Robbery	1	0	-100.00%	5	5	0.00%	3	7	133.33%
Burglary	3	0	-100.00%	1	13	1200.00%	5	5	0.00%
Larceny Theft	6	1	-83.33%	10	12	20.00%	4	3	-25.00%
Grand Theft Auto	5	0	-100.00%	17	8	-52.94%	6	7	16.67%
Arson	0	0	N/C	0	0	N/C	1	0	-100.00%
Grand Total	20	2	-90.00%	35	40	14.29%	26	29	11.54%

N/C = Not Calculable

Source: LARCIS

PROBATION YOUTH COMMUNITY TRANSITION PROJECT

OVERVIEW:

In coordination with the CEO and demonstration Site Coordinators, 25 juvenile probationers per demonstration site and their families will be identified for enhanced services during a two-year pilot as part of the County's Gang Violence Reduction Initiative. A Multi-Disciplinary Team (MDT) led by the Site Coordinator and including, but not limited to, representatives from Probation, DCFS, DPSS, Mental Health, Los Angeles Unified School District (LAUSD) and LACOE will review and coordinate the delivery of County and partner services to probationers and their families. System level barriers and opportunities for coordinated services delivery will be identified and addressed for each case. The demonstration Site Coordinator will report system level barriers and opportunities discovered through the MDT process to the Systems Opportunities Review Team (SORT). The SORT will be tasked with analyzing systemic issues common to all demonstration sites and developing recommendations/action plans for addressing these issues in each demonstration site and making recommendations for potential countywide applications. (Attachment K-1)

BACKGROUND:

In concert with Supervisorial Districts 1 and 2, the CEO convened a Workgroup to determine how best to deliver services to both juvenile probationers and their families located within the Florence-Firestone demonstration site. A MDT able to review confidential information was established to coordinate all eligible County services available to probationer and families. Through the review and analysis of de-identified Probation cases, systems barriers and opportunities were identified to improve individual case management and inform systems change. A similar case review workgroup is underway in Pomona. The efforts of these workgroups informed the development of this project.

OBJECTIVES:

- To improve and standardize the delivery of coordinated governmental services to probationers and their families.
- To reduce recidivism rates among juvenile probationers by improving outcomes for probationers and their families.

SYSTEMS OPPORTUNITIES REVIEW TEAM (SORT)

Each month, representatives from Board Offices, CEO, DCFS, Probation, Mental Health, LACOE, LAUSD, District Attorney, Public Defender, Child Support Services, Community and Senior Services and Site Coordinators will meet to discuss and resolve systemic barriers identified through the MDT process. Collectively, this body will be known as the Systems Opportunities Review Team (SORT). Led by CEO staff, SORT will provide oversight for the four demonstration site MDT's. SORT will be responsible for addressing any significant system barriers and opportunities brought to it by individual Site Coordinators analyzing systemic issues across all four sites, and developing recommendations/action plans for potential countywide applications.

SORT Member Guidelines

- Each department who participates on the SORT shall be responsible for identifying a department liaison. The departmental liaison will ensure that department resources are fully accessible to the MDT's, Site Coordinators, and other SORT members. SORT members may also serve as demonstration site MDT members.
- SORT participants will be selected based on their department's mandated role, and contact with the probationers and families participating in the MDT's. Participants should have direct knowledge of department's involvement with probationers and families.
- Information discussed during SORT meetings shall remain confidential and only be used to assist in the delivery of more coordinated services for probationers and their families.

SORT Process

1. Site Coordinators will be responsible for ensuring that cross-cluster policy issues, system barriers and opportunities are brought to the attention of the SORT.
2. SORT will discuss systemic or policy issues such as:
 - Enforcement/standardization of existing procedures
 - Improved communication and collaboration with other departments
 - Procedural efficiencies
 - Development of new procedures/forms
 - Technology/database changes
 - Improved capacity (funding/staffing)
 - Policy/legislative changes
 - Barriers to engaging family unit
 - Barriers to engaging probationer (i.e., refuses treatment, misses appointments)
 - Accessibility barriers (cost, location, application process, etc)
3. Information discussed during SORT meetings shall be used to assist in the delivery of more coordinated services for both probationers and families.
4. SORT will track and report progress addressing system barriers and opportunities across all four demonstration sites. (Attachment K-2)
5. SORT will develop a set of recommendations for potential countywide application at the end of the 2-year pilot.

SELECTION AND CASE MANAGEMENT PROCESS

Selection Criteria

25 juvenile probationers (Ages 13-17 when identified for project) and their families per demonstration site, meeting at least three of the following criteria will be selected to participate in the enhanced service delivery project:

- Probationer has been identified by Probation Department as being at high-risk for recidivism or is gang-involved.
- Probationer and/or immediate family members who have contact with or demonstrate a need for additional County services.
- Probationer and/or immediate family members lack appropriate school attainment or display a pattern of truancy.
- Probationer resides within the demonstration site boundaries.

For the initial 18 months of the program, additional probationers and families may be selected for participation as probationers are terminated from probation or successfully complete project. Each MDT will review at least 25 cases each calendar year.

Identification and Case Flow

- Potential probationers transitioning back into the community from camp will be identified at time of court order for enhanced services during transition back into community.
- Potential probationers supervised by the Gang Intensive Supervision Unit will be identified at time of assignment to unit by a supervisor for enhanced services.
- Probation Camp Assessment Unit (CAU) to provide daily list of all probationers receiving camp order and provide to Camp Community Transition Program (CCTP). CCTP to review lists and identify probationers residing in four demonstration sites and provide information to CCTP Supervising Deputy Probation Officer (SDPO).
- Gang Intensive Supervision Supervisor and CCTP Supervising Deputy Probation Officers to provide probationer/family information to site coordinator. This will allow the coordinator an opportunity to contact probationer's family and begin engagement. A written waiver will be obtained from the family by either Site Coordinator or Probation Officer to conduct a cross-system assessment and case review.
- Site Coordinator will review Probation's most recent Los Angeles Resiliency and Risk Checkup (LARRC) score and case file to identify probationers meeting selection criteria of high-risk for recidivism or gang-involvement.
- Site Coordinator will commence a cross-systems assessment to determine any prior or existing contacts by probationer or family with County department. Where there are instances of prior or existing contacts with County departments and/or the site coordinator is able to identify an unmet need of the probationer or family, the Site Coordinator will convene the MDT to develop a collective plan for probationer and family.
- In the event funds are identified for a community provider, the community provider will commence engagement with probationer's family 70 days prior to the probationer's release. Community provider will work with Site Coordinator to engage family to ensure all members are receiving appropriate and coordinated services/referrals for a period of four months after the minor is released. At the conclusion of the four months, the community provider will complete a family case plan prior to terminating services.

Multi-Disciplinary Team (MDT)

MDT Member Guidelines

- Each department who participates on the MDT shall be responsible for identifying a departmental liaison. The departmental liaison will ensure that department services are fully accessible to the probationer and his/her family. Departmental liaisons may also serve as MDT members.
- MDT participants will be selected based on their department's mandated role, and contact with the probationer or family. Participants should have direct knowledge of department's involvement with probationer or family.
- Information discussed during MDT meeting shall remain confidential and only be used to assist in the delivery of more coordinated services for probationers and families.

Team Members and Responsibilities

Site Coordinator:

- As the team leader, the Site Coordinator will take responsibility for coordinating the efforts of the team once the probationer and family have been identified. The coordinator will commence a cross-systems assessment of the probationer and family and determine which County departments and partner agencies should be represented in team meetings and discussions. The Site Coordinator will convene the team to assist in the development of a coordinated plan for probationer and family. Additionally, the Site Coordinator will be responsible for bringing system barriers and opportunities to the attention of SORT for follow-up.

Probation (Supervising Deputy Probation Officer):

- A Supervising Deputy Probation Officer (SDPO) will serve as the Probation liaison to both the Site Coordinator and MDT, ensuring that probationers meeting the eligibility requirements are identified and brought to the attention of the Site Coordinator. SDPO will participate in the MDT meetings and ensure that departmental resources are delivered and any barriers to/opportunities for delivery are identified and provided to Site Coordinator.

Children and Family Services:

- A Supervising Children and Family Services (DCFS) Social Worker will assist the Site Coordinator in accessing departmental information in the event there is a history of contact with DCFS or if the MDT determines that services provided through DCFS (e.g. family preservation, Wrap Around Services, etc) might benefit the family.
- In the event there is an active DCFS case with the family of the probationer, DCFS' mandated protocol will take precedent and social worker will lead team case planning.

Mental Health

- Department of Mental Health (DMH) contracted providers will assist the Site Coordinator by ensuring that probationers with mental health care needs are engaged in treatment. Additionally, contract providers will assist with the referral of other family members in the event the MDT becomes aware of their mental health care needs. DMH staff will also assist coordinator by troubleshooting issues that arise regarding provider capacity or service delivery.

Public Social Services:

- Department of Public Social Services (DPSS) staff will pre-screen probationer and family for open cases. If there is no open case, DPSS staff will assist probationer and family in executing application for eligible services. In the event there is an open case, DPSS staff will ensure that all appropriate benefits are being provided to probationer and family. DPSS staff will also assist the Site Coordinator and MDT by troubleshooting issues related to DPSS benefits.

Los Angeles Unified School District/local school district:

- A Camp Returnee Counselor will assist the Probationer with school enrollment and with accessing all school related resources. Additionally, the counselor will assist with the referral of siblings to appropriate school resources as appropriate.

MDT Case Management

- The Site Coordinator will case manage plans for probationers and families for a minimum of six months with the intent of ensuring that the following are in place:
 - Educational/vocational engagement
 1. Probationer, siblings and other family members are fully engaged in an educational program or have been referred to vocational opportunities.
 - Health/Mental Health service link
 1. Health and mental health transition plans have been established for appropriate probationers, and referrals/eligibility screenings have occurred for other family members.
 2. Referral to parenting classes has been provided to parents/caregivers.
 - Maximized County service engagement to probationer and family
 1. All appropriate services have been made available to probationer and family members.
 2. County services are provided in a manner that is coordinated and takes into consideration the specific needs of each probationer and family.
- Site Coordinators will provide updates on each probationer and family to the SORT upon completion of camp, at 3-month and 6-month intervals after transition into community, and upon completion of Probation.

OUTCOMES

Case Management Evaluation

The effectiveness of this project will be determined by measuring the following outcomes one year after case management termination for both probationer and family members where appropriate:

- No occurrence of new convictions or sustained petitions
- Improved ability of family units to function independently with little or minimal assistance from governmental agencies or formal community partners
- Increased school attendance, placement in appropriate educational setting, and improved school performance of both the probationer and any siblings residing in household
- Increased access to and utilization of public social services, as appropriate
- Increased employment and household income
- Improved parental monitoring and family relations
- Improved self control and problem-solving skills
- Decreased association with delinquent peers and increased pro-social interests
- Improved health and mental health
- Improved individual case management
- Increased coordination and service delivery

SORT Evaluation

The review team's effectiveness will be determined by measuring the following outcomes:

- Increased inter-departmental collaboration and service coordination
- Removal of identified system barriers
- Development of standard protocols for delivery of services to probationers and families
- Increased inter-departmental cross-training opportunities

APPENDIX M

GVRI MDT - Selection Form *version: 10-25-2010* Site:

Instructions: Fill out this form for ALL potential MDT cases referred to you. Print, sign, and file hard copy. Advise referral source of selection decision. Email form to Evaluator for tracking purposes.

Today's date: Filled out by:

REFERRAL SOURCE

Referral Date: Referral Source:
Contact Name: Position/Title:
Email: Phone 1: Phone 2:
<Referral notes>

PROBATIONER INFORMATION

First Name, Last Initial:
Age (13-17 required for MDT): Gender: Race/Ethnicity:
Probation Unit: Camp Release Date:
PDJ Number: Residence within demonstration site (zip code):

FAMILY INFORMATION

Primary Caregiver1	Primary Caregiver2	Primary Caregiver NOTES	
<input type="text" value="<select or type>"/>	<input type="text" value="<select or type>"/>	<input type="text" value="<enter notes here>"/>	
Siblings in the Household			
Sibling 1	Sibling 2	Sibling 3	Sibling 4
Sibling type: <input type="text" value="<select>"/>	<input type="text" value="<select>"/>	<input type="text" value="<select>"/>	<input type="text" value="<select>"/>
Sibling age: <input type="text" value="<select>"/>	<input type="text" value="<select>"/>	<input type="text" value="<select>"/>	<input type="text" value="<select>"/>
<input type="text" value="<Enter comments/notes about family/household here>"/>			

Selection Decision: If Selected, MDT Case Number Assigned:
<Briefly explain why case was or was not selected for MDT. If NOT selected, indicate actions taken.>
Reviewed by: Decision date:
Case Status: Program Agreement Signed Date:

GVRI MDT - Selection Form

SELECTION CRITERIA MET (Probationer must meet 2 of 3 criteria below)

1. Probationer and/or immediate family members have contact with or demonstrate need for additional County services.

<Summarize probationer/family previous County services (including Probation/Parole). Indicate family member/probationer and type of services.>

<Summarize any additional County service needs here (not yet received). Indicate family member/probationer and type of services.>

2. Describe how probationer and/or family members lack appropriate school attainment or display pattern of truancy.

- | | |
|---|--|
| <input type="checkbox"/> Pattern/history of attending multiple schools with a past or recent history of low level achievement | <input type="checkbox"/> Lack of coordinated or identified services to address potential educational needs have been established |
| <input type="checkbox"/> Identified or potentially having learning disabilities | <input type="checkbox"/> Fear of victimization traveling to and/or attending school |
| <input type="checkbox"/> Poor attendance | <input type="checkbox"/> Lack of attachment to pro-educational peers or attachments to teachers |
| <input type="checkbox"/> Disinterest and/or lack of commitment to school by youth/parent | |

<Describe here. Indicate Probationer/family member(s) and specific school needs/concerns.>

3. Explain why probationer was defined as high-risk for recidivism or gang involved.

Gang Involved?: **Most Recent LARRC Score:** **Date Assessed:**

<Explain here, including level of gang involvement, and justice system involvement>

ADDITIONAL SELECTION FACTORS

Probationer factors	Family factors
<input type="checkbox"/> Hyperactivity coupled with poor impulse control and/or attention problem	<input type="checkbox"/> Family members with past/current criminal histories or on Probation/Parole
<input type="checkbox"/> History of authority conflict and stubborn/disruptive/mental health disorders	<input type="checkbox"/> Multi-generational high risk/gang involved activities
<input type="checkbox"/> Anti-social beliefs/peers with delinquent attitude and ease with detention options	<input type="checkbox"/> Family with multiple stressors/conflicts
<input type="checkbox"/> Routine and/or consistent alcohol/drug usage with lack of supportive ecology	<input type="checkbox"/> Emotionally removed parental/guardian supervision, monitoring or support
<input type="checkbox"/> Willingness to utilize violence or aggression as coping mechanisms	<input type="checkbox"/> Less than positive attitude towards education
<input type="checkbox"/> Poor refusal skills	<input type="checkbox"/> Less than supportive neighborhood or community with few resources
<input type="checkbox"/> Inability or diminished capacity to identify triggers and stressors	<input type="checkbox"/> History and/or contact with DCFS
<p><Explain boxes checked. Indicate any factors not listed above.></p>	

APPENDIX N

Demonstration Site: _____

Site Coordinator: _____

County of Los Angeles Probation Youth Community Transition Project



PROGRAM PARTICIPATION AGREEMENT

Probationer Name	Case #	Date
Probationer Legal Guardian(s)		

I. Nature and Description of Probation Youth Community Transition Project

You and your family have been selected to participate in the Probation Youth Community Transition Project. The purpose of the Probation Youth Community Transition Project is to assist your son or daughter as they transition back home from camp, placement, or as a result of possible gang affiliations. This project is intended to provide you and your family with additional services. A Multidisciplinary Team of agency representatives with the legal authority to access personal information on your son or daughter for the sole purpose of developing a comprehensive service delivery plan. The members of this Multidisciplinary Team may include representatives from Probation, Department of Children and Family Services (DCFS), Department of Public Social Services (DPSS), Department of Mental Health (DMH), and Los Angeles Unified School District (LAUSD). The Multidisciplinary Team will ensure -your son or daughter's needs are identified as well as the needs of the family and, to the extent possible, match them with services provided by County departments or non-County partners. This program will provide you and your son or daughter with case management services for a minimum of six months with the goal of linking your son or daughter and the family with appropriate social services, educational and vocational opportunities and health and mental health services as needed.

_____ I have read and understand the information above

II. Sharing of Confidential Information to Ensure Enhanced Service Delivery

In order to provide effective case management and comprehensive services, the Multidisciplinary Team will need to share and discuss "Client Information", which

APPENDIX N

is defined as your child's personal information as well as information related to family members, including siblings and adults, living in the household. Client Information further includes but is not limited to:

- Personal: the number of individuals in the household, ages, sex, family income, school records.
- Health: individual and family health and mental health needs.
- Public Assistance: the amount and payment of income assistance and child support benefits.
- School Records

The sharing of this information is necessary to ensure coordinated and comprehensive services. All Client Information discussed with the Multidisciplinary Team will remain confidential and will only be used to ensure you and your family are receiving appropriate County services. Information will only be shared in the context of the Multidisciplinary Team, unless otherwise permitted or mandated by law. The Client Information obtained shall be maintained in a manner which ensures the protection of confidentiality.

____ I have read and understand the information above.

III. Terms of Participation in Probation Youth Community Transition Project

Your participation in the Probation Youth Community Transition Project is completely voluntary. You are free to choose not to participate in this program. If you choose not to participate, it will have no effect on you or the services you are currently receiving or may receive in the future and will not result in sanctions or prosecution. However, the coordinated and enhanced services that are provided to participants of this program may not be available to you if you do not consent to participate. If you choose to participate you may cancel your consent at anytime by informing a member of the Probation Youth Community Transition Project staff.

____ I have read and understand the information above.

IV. Systems Opportunities Review Team (SORT)

Each month, representatives from the Chief Executive Office, Probation, DCFS, DMH, LACOE, LAUSD, District Attorney, Public Defender, Public Health, Child Support Services, and Community and Senior Services will meet to discuss and resolve systemic barriers identified through the multidisciplinary team process. Collectively, this body will be known as the Systems Opportunities Review Team

APPENDIX N

(SORT). SORT will be responsible for addressing any significant system barriers and opportunities and developing recommendations/action plans for potential countywide applications. In other words, SORT will be working on issues that affect the overall program.

SORT will not work on case specific issues, and therefore, SORT will never have access to your identifying Client Information. Instead, in order to protect your private information, your records will be assigned an identification number and this number will be used on records instead of your name or other identifying Client Information. All confidential Client Information will be stored under lock and key, accessible only by designated personnel of the Probation Youth Community Transition Project. Confidential information stored in an electronic format will be password protected and only accessible by designated personnel of the Probation Youth Community Transition Project.

____ I have read and understand the information above.

V. Privacy and Confidentiality

As previously stated, your and your child's personal information will only be shared in the context of the Multidisciplinary Team, unless otherwise permitted or mandated by law. If the Multidisciplinary Team believes it necessary to share your or your child's personal information outside of the multidisciplinary team setting, your written consent and the consent of the child must and will be obtained prior to the sharing of the information, unless the sharing of that information is otherwise permitted or mandated by law including and in cases of suspected child abuse, imminent harm to oneself, or imminent harm to others. Further, no delinquency or dependency court records can be disclosed outside the multidisciplinary team setting without a court order. Information obtained pursuant to the Multidisciplinary Team may not be used against, a person, the subject of the records in any criminal or juvenile delinquency proceedings, unless permitted by law.

____ I have read and understand the information above.

VI. Probationer Agreement

I, _____, understand the information discussed
Probationer Name

APPENDIX N

above and agree to participate in the Probation Youth Community Transition Project, which includes the sharing of my personal information as described in this document.

Probationer Signature

Date

VII. Parent or Legal Guardian Agreement

I, _____, understand the information discussed above and agree to participate in the Probation Youth Community Transition Project, which includes the sharing of my personal information as described in this document.

Parent or Legal Guardian Name

Parent or Legal Guardian Signature

Date

VIII. Agreement for Minor(s)

I, _____, as parent/legal guardian for the below-listed minors, also agree to allow the below-listed minor(s) to participate in the Probation Youth Community Transition Project to the extent the multidisciplinary team deems necessary as well as to the sharing of their personal information as described in this document.

Parent or Legal Guardian Name

Sibling Name(s)	Age

Parent or legal guardian

Date

APPENDIX N

Demonstration Site: _____

Site Coordinator: _____

Condado de Los Angeles Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad



ACUERDO DE PARTICIPACIÓN

Nombre del Participante	Numero de Caso	Fecha
Tutor Legal del Participante		

I. Descripción del Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad

Usted y su familia han sido seleccionados para participar en el Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad. El propósito del Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad es ayudar a su hijo o hija en su transición de regreso a casa despues de residar en un campamento de libertad condicional o como resultado de afiliación en una pandilla. Este proyecto intenta brindarle a usted y a su familia servicios adicionales. Un Equipo Multidisciplinario de representantes de varias agencias con la autoridad legal para acceder a la información personal sobre su hijo o hija tendra la responsabilidad de desarrollar un plan de presentación de servicios integrales. Los miembros de este Equipo Multidisciplinario puede incluir representantes del Departamento de Servicios para Niños y Familias (DCFS), Departamento de Servicios Sociales Públicos (DPSS) Departamento de Salud Mental (DMH), y el Distrito Unificado Escolar de Los Angeles (LAUSD). El Equipo Multidisciplinario se asegurará de que las necesidades de su hijo o hija sean identificadas, asi como las necesidades de la familia y, en la medida de lo posible, utilizar los servicios proporcionados por los departamentos del condado o de los socios no-Condado para satisfacer sus necesidades. Este programa proporcionará servicios a usted y a su hijo o hija durante un mínimo de seis meses con el objetivo de vincular a su hijo o hija y la familia con servicios sociales adecuados, oportunidades de educación y de formación profesional, y servicios de salud y salud mental según sea necesario.

_____ He leído y entendido la información anterior.

II. Intercambio de Información Confidencial para Asegurar la mejor prestación de servicios

Con el fin de proporcionar administracion eficaz de los casos y servicios completos, el Equipo Multidisciplinario tendrá que compartir y discutir "Información del Cliente", que se define como la información personal de su hijo, así como información relacionada con miembros de la familia, incluyendo a los hermanos y los adultos, que viven en el hogar. Información del cliente incluye, pero no se limita a:

- Personal: el número de personas en el hogar, edades, sexo, ingreso familiar, los registros escolares.
- Salud: las necesidades de salud y salud mental individual y de la familia.
- Asistencia Pública: la cantidad y el pago de ayudas a la renta y los beneficios de manutención de niños.

El intercambio de esta información es necesaria para garantizar la coordinación de servicios completos. Toda la información del cliente que es compartida con el Equipo Multidisciplinario será confidencial y sólo se utilizará para asegurar que usted y su familia estén recibiendo los servicios apropiados del Condado. La información sólo será compartida en el contexto del Equipo Multidisciplinario, a menos que esté permitido o sea mandado por la ley. La Información del Cliente obtenido será mantenido en una forma que garantiza la protección de la confidencialidad.

_____ He leído y entendido la información anterior.

III. Terminos de Participación en el Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad

Su participación en el Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad es totalmente voluntaria. Usted es libre de elegir a no participar en este programa. Si decide no participar, su decisión no le afectará a usted o los servicios que está recibiendo o pueda recibir en el futuro y no dará lugar a sanciones o enjuiciamiento. Sin embargo, la coordinación de los servicios que se proporcionan a los participantes de este programa no estarán disponibles para usted si usted no da su consentimiento para participar. Si usted decide participar usted puede cancelar su consentimiento en cualquier momento, con solo informar a un miembro del personal del Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad.

_____ He leído y entendido la información anterior.

IV. Equipo de Revisión de Sistemas y Oportunidades (SORT)

Cada mes, los representantes de la Oficina del Jefe Ejecutivo, el Departamento de Probation, DCFS, DMH, LACOE, LAUSD, District Attorney, Defensor Público, el Departamento de Salud Pública, Departamento de Servicios de Apoyo Infantil, y el Departamento de Comunidad y Servicios para Personas Mayores se reunirá para discutir y resolver las barreras sistémicas identificadas a través del Equipo Multidisciplinario. En conjunto, este grupo será conocido como el Equipo de Revisión de Sistemas y Oportunidades (SORT). SORT se encargará de abordar cualquier barrera del sistema y oportunidad significativa y desarrollará recomendaciones/planes de acción para aplicación potencial en todo el condado. En otras palabras, SORT va a trabajar en temas que afectan a todo el programa.

SORT no discutirá casos específicos, y por lo tanto, SORT nunca tendrá acceso a información que identifique al cliente. Para proteger su información privada, se le asignará un número de identificación a sus expedientes y este número se utilizará en los registros en lugar de su nombre u otra información que identifique al cliente. Toda la información confidencial de los clientes será almacenada bajo llave, accesible únicamente por el personal designado del Programa para Jóvenes Bajo Libertad Condicional en Transición a la Comunidad. La información confidencial almacenada en formato electrónico será protegida por contraseña y sólo será accesible por el personal designado del Programa para Jóvenes Bajo Libertad Condicional en Transición a la Comunidad.

_____ He leído y entendido la información anterior.

V. Privacidad y Confidencialidad

Como se explica anteriormente, su información personal y la de su hijo o hija sólo será compartida en el contexto del Equipo Multidisciplinario, a menos que sea permitido o mandado por la ley. Si el Equipo Multidisciplinario considera que es necesario compartir su información personal o la de su hijo o hija fuera de la configuración del equipo multidisciplinario, su consentimiento escrito y el consentimiento de su hijo o hija debe ser y será obtenido antes de que la información sea compartida, a menos que el intercambio de esta información sea permitido o mandado por la ley incluyendo y en casos de sospecha de maltrato, daño inminente para sí mismo, o un daño inminente a los demás. Además, los registros de delincuencia y dependencia judicial no pueden ser divulgados fuera del Equipo Multidisciplinario sin una orden judicial. La información obtenida con el Equipo Multidisciplinario no puede ser utilizada en contra de una persona, o ser el tema en un procedimiento de delincuencia juvenil o criminal, a menos que esté permitido por la ley.

_____ He leído y entendido la información anterior.

VI. Acuerdo con el Participante

Yo, _____, Nombre del Participante comprendo la información explicada anteriormente y estoy de acuerdo en participar en el Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad, que incluye el intercambio de mis datos personales como se describe en este documento.

Firma del Participante

Fecha

VII. Acuerdo con el Tutor Legal

Yo, _____, Nombre del Tutor Legal comprendo la información explicada anteriormente y estoy de acuerdo en participar en el Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad, que incluye el intercambio de mis datos personales como se describe en este documento.

Firma del Tutor Legal

Fecha

VIII. Acuerdo con Menores

Yo, _____, Nombre del Tutor Legal como padre/madre o tutor legal para los menores de edad indicados en la lista de abajo, también estoy de acuerdo en permitir que los menores indicados en la lista de abajo, participen en el Programa para Jovenes Bajo Libertad Condicional en Transición a la Comunidad en la medida que el Equipo Multidisciplinario considere necesaria, y tambien a la distribución de su información personal como se describe en este documento.

Nombre de Hermanos	Edad

Firma del Tutor Legal

Fecha

Probation Youth Community Transition Project

Information Sheet

Your son/daughter will soon be returning home after residing in one of our Los Angeles County Probation Camps. We realize the experience of a youth being involved with the juvenile justice system is a difficult one for any family. We know it becomes more difficult if families feel isolated and unable to access assistance.

We are pleased to invite you to participate in the Probation Youth Community Transition Project, a project developed by Los Angeles County to assist youth and their families involved with the juvenile justice system. This project will provide services (assistance with school enrollment, benefits determination, employment assistance and family counseling) for youth and their families in hopes of ensuring successful reintegration back into the community, and reducing further contact with the legal system.

This project will allow us (project team) to meet with the youth in camp and assist them with focusing their efforts on successfully returning home and to their community upon release. We will work to ensure that your family has access to all of the County and Non-County services and resources the family may be interested in and/or entitled to receive; and coordinating this assistance in close collaboration with the Probation Officer assigned to your child's case.

Your family's participation in this innovative project is voluntary. The Probation Youth Community Transition Project will also give you the opportunity to help us identify challenges (problems) that are commonly experienced by families with youth involved in the juvenile justice system; and assist us in addressing some of those challenges.

If you are interested in participating in this project, please complete and sign the enclosed documents/consents. If you have any questions, please do not hesitate to contact _____.

Together we will make a difference in your child's life!

Demonstration Site: _____

Site Coordinator: _____

**County of Los Angeles
Probation Youth Community Transition Project**



MULTIDISCIPLINARY TEAM (MDT) CONFIDENTIALITY AGREEMENT

I acknowledge my participation in the Chief Executive Office (CEO) led Probation Youth Community Transition Project (PROJECT). I further acknowledge that during the course of performing my assigned duties as a member of the multidisciplinary team (MDT) formed to support the PROJECT, I may have access to, use, or disclose confidential client information. "Client Information" includes information and documents related to the client's family, siblings, and household members accessed by members of the MDT.

I hereby agree to handle such information in a confidential manner at all times during and after my participation on the MDT and commit to the following obligations:

- A. I will use and disclose confidential client information only in connection with and for the purpose of participating as a member of the MDT and identifying resources that will assist the client and family.
- B. I will request, obtain or communicate confidential client information only as necessary to perform my assigned duties as a member of the MDT and shall refrain from requesting, obtaining or communicating more confidential client information than is necessary to accomplish my assigned duties.
- C. I will take reasonable care to properly secure confidential client information on my computer and will take steps to ensure that others cannot view or access such information. When I am away from workstation or when my tasks are completed, I will log off my computer or use a password-protected screensaver in order to prevent access by unauthorized users.
- D. I will immediately report any suspected unauthorized use or disclosure of confidential client information that I become aware of to the Demonstration Site Coordinator.
- E. I will continue to perform my duty as a mandated reporter and nothing in this agreement shall preclude me from carrying out that function.

I understand and agree that my failure to fulfill any of the obligations set forth in this Agreement and/or my violation of any terms of this Agreement shall result in my being

APPENDIX P

subject to appropriate action, including but not limited to, expulsion from the MDT and formal notification to my employer which could include disciplinary action and referral to prosecutorial agencies.

I agree to abide by all confidentiality laws governing the records and information to which I may have access, including but not limited to: Welfare and Institutions Code sections 827, 10850, 14100.2, 17006, 17006.5, 18909; Civil Code section 56 et seq.; and, Education Code sections 44049, 49061-49079, 49602, 72621. I understand that any person knowingly and intentionally violating these sections may be guilty of a misdemeanor.

MDT Member's Signature:	
MDT Member's Printed Name:	
MDT Member's Agency:	
MDT Member's Department:	
Date:	

DISTRIBUTION: (1) Original signed by MDT Member will be provided to Site Coordinator (2) One copy to MDT Member (3) One copy to MDT Member's Supervisor

Mental Health Needs

Plan and Resources Needed (include name(s) of person(s) responsible and target completion dates):

Lead Person:

Agency:

Phone:

Completion Date:

Economic Support Needs

Plan and Resources Needed (include name(s) of person(s) responsible and target completion dates):

Lead Person:

Agency:

Phone:

Completion Date:

Medical/Medication Needs

Plan and Resources Needed (include name(s) of person(s) responsible and target completion dates):

Lead Person:

Agency:

Phone:

Completion Date:

Substance Abuse Treatment/Prevention

Plan and Resources Needed (include name(s) of person(s) responsible and target completion dates):

Lead Person:

Agency:

Phone:

Completion Date:

Community Resources

After School Activities/Recreation

Plan and Resources Needed (include name(s) of person(s) responsible and target completion dates):

Lead Person: _____ **Agency:** _____

Phone: _____ **Completion Date:** _____

Other:

Plan and Resources Needed (include name(s) of person(s) responsible and target completion dates):

Lead Person: _____ **Agency:** _____

Phone: _____ **Completion Date:** _____

Other:

Plan and Resources Needed (include name(s) of person(s) responsible and target completion dates):

Lead Person: _____ **Agency:** _____

Phone: _____ **Completion Date:** _____

Three Additional Sources of Support for Youth:

1. _____
2. _____
3. _____

Three Additional Sources of Support for Parent/Caretkaer:

1. _____
2. _____
3. _____

APPENDIX R

GVRI MDT - Intake Form	<i>version: 10-15-2010</i>	MDT CASE NUMBER: <input style="width:80%;" type="text"/>
-------------------------------	----------------------------	---

Intake Form to be submitted to Evaluator within 1 week of family engagement/signed Program Participation Agreement. Update Form as needed for camp Probationers once they return home.

Today's date: <input style="width:80%;" type="text"/>	Coordinator: <input style="width:80%;" type="text"/>	Site: <input style="width:80%;" type="text"/>
---	--	---

PROBATIONER DEMOGRAPHICS Case Referred by:

Age (13-17 at MDT start date): Gender: Race/Ethnicity:

Probation Unit Probationer's Education

MDT CASE MANAGEMENT TIMELINE

	Start Date	End Date	
Probation (current disposition)	<input style="width:80%;" type="text"/>	<input style="width:80%;" type="text"/>	<input style="width:80%;" type="text"/>
<Enter notes regarding current probation timeline here, to clarify start dates and end dates (e.g., ended early, extended, interrupted, etc)>			

	Start Date	Planned End Date	Actual End Date
MDT Case Management (Probationer)	<input style="width:80%;" type="text"/>	<input style="width:80%;" type="text"/>	<input style="width:80%;" type="text"/>
<Enter notes regarding MDT case management timeline here, to clarify start dates and end dates (e.g., ended early, extended, interrupted, etc)>			

	Start Date	Planned End Date	Actual End Date
Family Engagement (Start = Program form signed)	<input style="width:80%;" type="text"/>	<input style="width:80%;" type="text"/>	<input style="width:80%;" type="text"/>
<Enter notes regarding family engagement timeline here, to clarify start dates and end dates (e.g., ended early, extended, interrupted, etc)>			

	Start Date	Planned End Date	Actual End Date
CBO Aftercare Program	<input style="width:80%;" type="text"/>	<input style="width:80%;" type="text"/>	<input style="width:80%;" type="text"/>
<Enter notes here where applicable. Describe services received and clarify start and end dates as needed. If referral made but not accepted, indicate referral date here.>			

Agency Name:

Agency Contact Person: Title:

Agency Phone: Agency Email:

GVRI MDT - Probationer Intake Form

MDT CASE NUMBER:

SELECTION CRITERIA MET (Probationer must reside in site and meet 2 additional criteria)

Residence within demonstration site (zip code):

1. Probationer and/or immediate family members have contact with or demonstrate need for additional County services.

Summarize probationer/family recent contact with County services: (already received)

Probationer/Family member	Agency	Date	Type of services
<select or type>	<select or type>	<input type="text"/>	<Describe here>
<select or type>	<select or type>	<input type="text"/>	<Describe here>
<select or type>	<select or type>	<input type="text"/>	<Describe here>

<Describe any additional County contact here:>

Summarize additional County services probationer/family needs: (not yet received)

Probationer/Family member	Agency	Type of services
<select or type>	<select or type>	<Describe here>
<select or type>	<select or type>	<Describe here>
<select or type>	<select or type>	<Describe here>
<select or type>	<select or type>	<Describe here>
<select or type>	<select or type>	<Describe here>

<Describe any additional service needs here:>

2. Describe how probationer and/or family members lack appropriate school attainment or display pattern of truancy.

<Describe here. Indicate information source.>

3. Explain why probationer was defined as high-risk for recidivism or gang involved:

High-Risk LARRC Score: **Date Assessed:** **Gang Involved?:**

LARRC results indicate high risk for recidivism

Age at first sustained petition: **#of prior sustained petitions:** **# of prior arrests:**

<Include additional explanation here, including level of gang involvement and information source.>

GVRI MDT - Probationer Intake Form

MDT CASE NUMBER:

FAMILY & HOUSEHOLD INFORMATION

Language spoken at home: Probationer citizenship:

Probationer's living situation prior to Probation:

Parents/ Guardians: Check box next to primary legal guardian(s)

Relationship	Residence	Citizenship	Employment Status
<input type="checkbox"/> Mother	<input type="text"/>	<input type="text"/>	<input type="text"/>
<input type="checkbox"/> Father	<input type="text"/>	<input type="text"/>	<input type="text"/>
<input type="checkbox"/> <Enter Other>	<input type="text"/>	<input type="text"/>	<input type="text"/>
<input type="checkbox"/> <Enter Other>	<input type="text"/>	<input type="text"/>	<input type="text"/>

<Enter comments/notes here>

Sibling type:	Age	Residence	Citizenship	Highest Education
<input type="text"/>				
<input type="text"/>				
<input type="text"/>				
<input type="text"/>				

<Enter comments/notes about siblings here>

<List additional household members here. Include relatives and nonrelatives>

Is Probationer a parent or expecting parent? <Ages of children, or expectant>

Other parents/expectant parents in household:

<input type="text"/>	<Ages of children, or expectant>	<Enter notes here>
<input type="text"/>	<Ages of children, or expectant>	<Enter notes here>

Household (HH) Income and Housing <List all HH members contributing to HH income>

Household members: Approx. annual gross HH income level:

<Enter comments/notes about household income here. Indicate why income is blank.>

Housing type: Description:

Household (HH) member criminal justice history

Any HH members gang-involved?	<input type="text"/>	<Indicate HH member(s) type (e.g., roommate, brother)>
... currently on Probation/Parole?	<input type="text"/>	<Indicate HH member(s) type>
... Probation/Parole in the PAST?	<input type="text"/>	<Indicate HH member(s) type>

GVRI MDT - Probationer Intake Form

MDT CASE NUMBER:

PROBATION HISTORY

Current Probation disposition:

Probation Unit **Date:** **Camp Length:**

<Enter notes about current disposition here>

Current sustained petition/court order **Sustained petition date:** **Type:**

Description of offense(s):	Charge(s):
----------------------------	------------

<E.g., ADW/no firearm>	<input type="text"/>
------------------------	----------------------

<E.g., ADW/no firearm>	<input type="text"/>
------------------------	----------------------

<Enter additional charges or notes here>

Past sustained petitions (list in order of most recent):

Date:	Description of offense:	Charge:	Disposition:
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>
<input type="text"/>	<E.g., ADW/no firearm>	<input type="text"/>	<input type="text"/>

<Enter additional charges or notes here. Include contextual information if needed (I.e., disposition changes due to other than sustained petition). Explain if Disposition is "Other" (e.g., DEJ, 654, 725 etc).>

APPENDIX R

GVRI MDT - Probationer Intake Form

MDT CASE NUMBER:

MULTI-DISCIPLINARY TEAM (MDT) MEMBERS

Organization	Name / Contact Information		
<input type="checkbox"/> Site Coordinator	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> Probation SDPO	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> DCFS	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> DPSS	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> DMH	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> School	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> CBO	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> <u><Enter Other></u>	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> <u><Enter Other></u>	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>
<input type="checkbox"/> <u><Enter Other></u>	Name: <input type="text"/>	Position/Title: <input type="text"/>	Email: <input type="text"/> Phone: <input type="text"/>

APPENDIX S

GVRI MDT - Baseline Outcomes Form *version: 10-25-2010* **MDT CASE NUMBER:**

Today's Date:

Coordinator:

Site:

BASELINE DATA (Probationer & Family)

To be submitted to evaluator within 1-3 weeks of probationer's return home from camp; or within 1-3 weeks of signed Program Participation Agreement for non-camp probationers.

MDT Start Date:

LARRC Score (Total):

Assessment Date:

Probationer's current age:

Current Probation Unit:

PROBATIONER/FAMILY STRENGTH & RISK FACTORS SUMMARY

<Summarize Probationer and Family STRENGTH Factors here (E.g., pro-social activities, parental support, employed). Indicate information source>

<Summarize Probationer and Family RISK Factors here (E.g., Substance abuse, lack of positive adult role model, lack of access to services). Indicate information source>

NO OCCURENCE OF NEW CONVICTIONS OR SUSTAINED PETITIONS (Probationer & Family)

LARRC Delinquency Domain Score:

Has Probationer been re-arrested?

Has Probationer received a new sustained petition?

If YES, what is the result?

Has Probationer received a new technical violation?

If YES, what is the result?

<Include any notes regarding PROBATIONER recidivism here. If you answered YES to any of the above questions, explain here. Explain if probation disposition has changed. Indicate information source>

Have any Probationer FAMILY members been arrested or convicted since MDT first contact?

Have any Probationer FAMILY members been on Probation or Parole since MDT first contact?

<If YES, describe FAMILY member(s) arrests, violations, or convictions here. Indicate information source>

GVRI MDT - Baseline Outcomes Form

MDT CASE NUMBER:

Since MDT first contact with probationer / release from camp:

IMPROVED SELF CONTROL AND PROBLEM SOLVING SKILLS (Probationer & Siblings)

LARRC Individual Domain Score:

Have PROBATIONER behaviors been targeted for improvement (e.g., aggression, life skills)?

<What PROBATIONER behaviors were targeted for improvement? (E.g., aggression, time management)>

Is PROBATIONER involved in skill building activities or training?

Has PROBATIONER exhibited a desired change in the targeted behavior?

<Include any notes regarding PROBATIONER self control and problem solving skills improvement/needs here. Explain if behavior change is not an issue. Indicate information source>

Have any SIBLING(s) behaviors been targeted for improvement (e.g., aggression, life skills)?

<What SIBLING(s) behaviors were targeted for improvement? Include sibling type and age.>

Are SIBLING(s) involved in skill building activities or training?

Have SIBLING(s) exhibited a desired change in the targeted behavior?

<Include any notes regarding SIBLING(s) self control and problem solving skills improvement/needs here. Explain if behavior change not an issue. Indicate information source>

DECREASED ASSOCIATION WITH DELINQUENT PEERS and INCREASED PRO-SOCIAL INTERESTS (Probationer and Siblings)

LARRC Peer Domain Score:

Is PROBATIONER involved in community activities?

other pro-social activities?

The youth is involved with pro-social peers and activities and is minimally involved with problem peers as evidenced by at least 2 of the following:

no gang affiliation

youth chooses to minimize interactions with problem peers

positive social skill interactions

<Include any notes regarding PROBATIONER pro-social interest needs/improvement here. Indicate information source>

Are SIBLING(s) involved in community activities?

other pro-social activities?

Probationer's SIBLING(s) are involved with pro-social peers and activities and are minimally involved with problem peers as evidenced by at least 2 of the following:

no gang affiliation

chooses to minimize interactions with problem peers

positive social skill interactions

<Include any notes regarding SIBLING(s) pro-social interest needs/improvement here. Indicate information source>

APPENDIX S

GVRI MDT - Baseline Outcomes Form

MDT CASE NUMBER:

Since MDT first contact with probationer / release from camp:

PLACEMENT IN APPROPRIATE EDUCATIONAL SETTING (Probationer and Siblings)

Has PROBATIONER received an educational assessment (E.g., credits, appropriate school)?

Has PROBATIONER been enrolled within 3 business days of camp release/MDT start?

Date PROBATIONER enrolled in school:

What type of educational setting was PROBATIONER placed in?

Was PROBATIONER placed in an appropriate educational setting?

<Include any notes regarding PROBATIONER school enrollment here. If not enrolled within 3 business days, or school enrollment N/A, explain why. Indicate information source>

Are any SIBLINGS lacking appropriate school placement?

<Include any notes regarding SIBLING school enrollment needs/progress here. Indicate sibling type/age. Indicate information source>

INCREASED SCHOOL ATTENDANCE (Probationer and Siblings)

Has PROBATIONER been truant? ... linked to truancy prevention program?

Have any SIBLING(s) been truant? ... linked to truancy prevention program?

<Include any notes regarding Probationer/Sibling attendance problems/improvement here. If Probationer or Sibling(s) have been truant, explain. Indicate information source>

IMPROVED SCHOOL PERFORMANCE (Probationer and Siblings)

PROBATIONER is showing improvement in an educational or vocational setting as evidenced by the following (check all that apply): LARRC Education Domain Score:

- passing grades improved GPA appropriate school behavior school engagement
- credits appropriate to grade level graduated school/program obtained GED improved literacy

<Include any notes regarding PROBATIONER school performance improvement/needs here. Indicate information source>

SIBLING(s) are showing improvement in an educational or vocational setting as evidenced by the following:

- passing grades improved GPA appropriate school behavior school engagement
- credits appropriate to grade level graduated school/program obtained GED improved literacy

<Include any notes regarding SIBLING(s) school performance improvement/needs here. Indicate information source>

GVRI MDT - Baseline Outcomes Form

MDT CASE NUMBER:

Since MDT first contact with probationer / release from camp:

Services: HRHN FFT MST

IMPROVED PARENTAL MONITORING (Primary Caregivers)

Primary Caregiver(s) have necessary parenting skills as evidenced by at least 2 of the following:

LARRC Family Domain Score:

- limit setting ability
- establishes and enforces consequences
- monitoring in place

Were Primary Caregiver(s) involved in case planning and case management decisions during camp?

Have any parental capacity/skills been targeted for improvement (e.g., limit setting, monitoring)?

Are Primary Caregiver(s) involved in parental skill building activities or training?

Have Primary Caregiver(s) exhibited a desired change in the targeted behavior?

IMPROVED FAMILY RELATIONS - affection, conflict (Family)

The family exhibits positive and appropriate family relations as evidenced by at least 2 of the following:

- regular recreational activities
- positive praise and/or attention
- other positive engagement
- demonstration of physical and/or verbal attention

Have any family relations been targeted for improvement (e.g., positive engagement)?

Has Family exhibited a desired change in the targeted behavior?

Have Primary Caregiver(s) constructed a behavior change plan for themselves and Probationer?

APPROPRIATE HOUSING (Family)

Is Probationer currently living with Parent(s)? ...other living situation?

Housing type

Is Probationer living situation stable and appropriate?

Has Family been linked to housing assistance programs/services?

Since MDT first contact with probationer / release from camp:

INCREASED EMPLOYMENT (Probationer, Family)

PROBATIONER has a paying job if eligible for employment

<Explain why PROBATIONER is not employed or N/A. Indicate info source>

Has PROBATIONER been linked with employment services/programs?

<Include notes regarding PROBATIONER employment needs/improvement here. Indicate info source>

SIBLING(s) has a paying job if eligible for employment

<Explain why SIBLING(s) is not employed or N/A. Indicate info source>

Has SIBLING(s) been linked with employment services/programs?

<Include notes regarding SIBLING(s) employment needs/improvement here. Indicate info source>

PRIMARY CAREGIVER(s) has a paying job if eligible for employment

<Explain why PRIMARY CAREGIVER(s) is not employed or N/A. Indicate info source>

Has PRIMARY CAREGIVER(s) been linked with employment services/programs?

<Include notes regarding PRIMARY CAREGIVER(s) employment needs/improvement here. Indicate info source>

INCREASED HOUSEHOLD INCOME (Family)

Household income has improved or stabilized in the following ways (Check all that apply):

Primary Caregiver(s)

- Stable employment
- No longer needs aid
- Increased work income
- Applied for EITC credit

Probationer

- Stable employment
- No longer needs aid
- Increased work income
- Applied for EITC credit

Sibling(s)

- Stable employment
- No longer needs aid
- Increased work income
- Applied for EITC credit

<Include notes regarding Household Income needs/improvement here. Indicate information source>

INCREASED ACCESS TO/UTILIZATION OF PUBLIC SOCIAL SERVICES (Family)

Increased access to/utilization of public social services has improved in the following ways (Check all that apply):

Primary Caregiver(s)

- CalWorks (cash)
- General Relief (cash)
- MediCal
- Food stamps
- Not eligible
- Do not need

Probationer

- CalWorks (cash)
- General Relief (cash)
- MediCal
- Food stamps
- Not eligible
- Do not need

Sibling(s)

- CalWorks (cash)
- General Relief (cash)
- MediCal
- Food stamps
- Not eligible
- Do not need

<Include notes regarding access to public social services needs/improvement here. Indicate information source>

GVRI MDT - Baseline Outcomes Form

MDT CASE NUMBER:

Since MDT first contact with probationer / release from camp:

IMPROVED HEALTH & MENTAL HEALTH (Family)

Substance Abuse Treatment

LARRC Substance Abuse Domain Score:

Has PROBATIONER been determined as needing substance abuse treatment services?

If YES, did Probationer enroll and attend substance abuse treatment services?

Have any FAMILY member(s) been determined as needing substance abuse treatment services?

If YES, did FAMILY member(s) enroll and attend substance abuse treatment services?

Mental Health Services

Has PROBATIONER been assessed for mental health services?

If YES, did assessment indicate that PROBATIONER needs mental health services?

If YES, did Probationer enroll and attend mental health services?

Have any FAMILY member(s) been assessed as needing mental health services?

If YES, did FAMILY member(s) enroll and attend mental health services?

Access to Healthcare and a Medical Home

Has PROBATIONER been linked to a physician/clinic in the community?

Is PROBATIONER signed up for Minor Consent MediCal program and reapplying monthly?

Are any SIBLING(s) signed up for Minor Consent MediCal program and reapplying monthly?

Have FAMILY member(s) been linked to a physician/clinic in the community?

<Include notes regarding access to health and mental health needs/improvement here. If family has no healthcare access, explain why. Indicate information source>

IMPROVED ABILITY OF FAMILY TO FUNCTION INDEPENDENTLY (Family)

The family has a network of informal social supports in the community and demonstrates skill at successfully accessing a range of supports as needed, as evidenced by regular contacts with at least 3 of the following:

- Extended family, Neighbors, Recreational activities, Probation Officer, School, Mental health agencies, Self-help/Support groups, Place of worship/Church, Other

Has Family maintained or improved their ability to function independently?

<Describe how family has improved their ability to function independently. If no supports are checked above, explain why. Indicate information source>

APPENDIX S

GVRI MDT - Baseline Outcomes Form

MDT CASE NUMBER:

Since MDT first contact with probationer / release from camp:

IMPROVED INDIVIDUAL CASE MANAGEMENT (Probation MDT)

Did Probationer have aftercare DPO contact within 1 business day of camp release?

Was a pre-home evaluation completed prior to leaving camp?

<Describe what has been most successful in the case management process so far>

<Describe lessons learned, aspects of the case management process that could be improved>

INCREASED COORDINATION AND SERVICE DELIVERY (Probation MDT)

<Describe MDT successes in increased coordination on this case so far>

<Describe aspects of MDT coordination on this case that could be improved>

ADDITIONAL COMMENTS

<Enter additional comments about this case here, or to clarify information entered in this form>

THANKS FOR FILLING OUT THIS FORM

Please **SAVE** the form on your computer for your records.

Email Kelly Fischer kfischer@ph.lacounty.gov if you have any questions or problems using this form.

Please double-check your responses.

Once the form is completed, email this form as an attachment to: kfischer@ph.lacounty.gov

Please be sure to send this Baseline Outcomes form **WITHIN 1-3 WEEKS** of Probationer release from camp or signed Program Participation Agreement for non-camp Probationers.

We will review the form upon receipt and will email you with any follow-up questions and the next Outcome Report due date.

**County of Los Angeles
Probation Youth Community Transition Project**



**SYSTEMS OPPORTUNITY REVIEW TEAM (SORT) CONFIDENTIALITY
AGREEMENT**

I acknowledge my participation in the Chief Executive Office (CEO) led Probation Youth Community Transition Project (PROJECT) and the Systems Opportunity Review Team (SORT) meetings. I further acknowledge that my professional responsibilities may allow me access to confidential and sensitive information about clients being discussed at the SORT meetings.

I hereby agree to handle such information in a confidential manner at all times during and after my participation on the SORT and commit to the following obligations:

- A. I will not disclose confidential client information in my discussions of clients during the SORT meetings, but will instead use the unique identifiers associated with clients.
- B. As a member of the Multi-Disciplinary Team (MDT), I will only request, obtain or communicate confidential client information as is necessary to perform my assigned duties as a member of the MDT and shall refrain from communicating confidential client specific information during SORT meetings.
- C. I will take reasonable care to properly secure confidential client information that may be physically present at any SORT meeting. Additionally, I will take reasonable precautions not to communicate confidential client specific information in the presence of other SORT members not a part of an MDT.
- D. I will continue to perform my duty as a mandated reporter and nothing in this agreement shall preclude me from carrying out that function.
- E. I understand that this agreement remains in full force and effect throughout my participation on and attendance at SORT meetings.

I understand and agree that my failure to fulfill any of the obligations set forth in this Agreement and/or my violation of any terms of this Agreement shall result in my being subject to appropriate action, including but not limited to, expulsion from SORT

APPENDIX T
